

## PUBLIC DISCLOSURE COPY

Form **990****Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Department of the Treasury  
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**2017****Open to Public Inspection**

<b>A</b> For the 2017 calendar year, or tax year beginning 07/01, 2017, and ending 06/30, 2018	
<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization <b>PRESIDENT AND FELLOWS OF HARVARD COLLEGE</b> Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 1033 MASSACHUSETTS AVENUE, 3RD FL City or town, state or province, country, and ZIP or foreign postal code CAMBRIDGE, MA 02138 <b>F</b> Name and address of principal officer: LAWRENCE S. BACOW MASSACHUSETTS HALL, CAMBRIDGE, MA 02138 <b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) <b>H(c)</b> Group exemption number ▶ <b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 <b>J</b> Website: ▶ WWW.HARVARD.EDU <b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶ <b>L</b> Year of formation: 1650 <b>M</b> State of legal domicile: MA
<b>D</b> Employer identification number 04-2103580	
<b>E</b> Telephone number (617) 495-7792	
<b>G</b> Gross receipts \$ 18,906,068,011	

**Part I Summary**

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities: UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS.		
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	13
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	10
<b>Revenue</b>	<b>5</b> Total number of individuals employed in calendar year 2017 (Part V, line 2a)	<b>5</b>	36,442
	<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b>	10,000
	<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	26,465,095
	<b>b</b> Net unrelated business taxable income from Form 990-T, line 34	<b>7b</b>	(3,167,287)
<b>Expenses</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	<b>9</b> Program service revenue (Part VIII, line 2g)	1,662,160,571	1,888,401,380
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,765,592,102	1,858,786,665
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,261,727,244	1,888,354,367
	<b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	84,302,969	115,958,829
	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1–3)	5,773,782,886	5,751,501,241
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)	753,728,831	765,837,205
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	0	0
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)	2,303,777,614	2,360,350,545
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ 188,378,679	644,949	569,685
<b>Net Assets or Fund Balances</b>	<b>17</b> Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	2,115,949,658	2,116,336,798
	<b>18</b> Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	5,174,101,052	5,243,094,233
	<b>19</b> Revenue less expenses. Subtract line 18 from line 12	599,681,834	508,407,008
	<b>20</b> Total assets (Part X, line 16)	Beginning of Current Year	End of Year
<b>21</b> Total liabilities (Part X, line 26)	52,078,749,000	55,084,581,000	
<b>22</b> Net assets or fund balances. Subtract line 21 from line 20	9,495,245,000	9,624,949,000	
		42,583,504,000	45,459,632,000

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	<i>Amanda McDonnell</i>		5-7-2019	
	Signature of officer		Date	
<b>Paid Preparer Use Only</b>	Type or print name and title AMANDA MCDONNELL, UNIV. CONTROLLER, HARVARD UNIVERSITY			
	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed PTIN
	Firm's name ▶	Firm's EIN ▶		
	Firm's address ▶	Phone no.		

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form **990** (2017)

**Part III** Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐

- 1** Briefly describe the organization's mission:  
 UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS.
- 2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No  
 If "Yes," describe these new services on Schedule O.
- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No  
 If "Yes," describe these changes on Schedule O.
- 4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ 3,752,315,013 including grants of \$ 571,936,289 ) (Revenue \$ 1,755,385,722 )

EDUCATION AND OTHER INSTITUTIONAL ACTIVITIES: HARVARD UNIVERSITY (THE "UNIVERSITY") IS A PRIVATE, NOT-FOR-PROFIT INSTITUTION OF HIGHER EDUCATION WITH APPROXIMATELY 7,544 UNDERGRADUATE AND 15,443 GRADUATE STUDENTS. THE UNIVERSITY INCLUDES THE FACULTY OF ARTS AND SCIENCES (HARVARD COLLEGE), THE JOHN A. PAULSON SCHOOL OF ENGINEERING AND APPLIED SCIENCES, THE DIVISION OF CONTINUING EDUCATION, TEN GRADUATE AND PROFESSIONAL SCHOOLS, THE RADCLIFFE INSTITUTE FOR ADVANCED STUDY, A VARIETY OF RESEARCH MUSEUMS AND INSTITUTES, AND AN EXTENSIVE LIBRARY SYSTEM TO SUPPORT THE TEACHING AND RESEARCH ACTIVITIES OF THE HARVARD COMMUNITY.

**4b** (Code: ) (Expenses \$ 849,885,374 including grants of \$ 193,900,916 ) (Revenue \$ 103,400,943 )

SPONSORED RESEARCH ACTIVITIES: THE RANGE OF RESEARCH ACTIVITIES AT HARVARD IS BROAD AND DEEP. HARVARD SCHOLARS CONDUCT RESEARCH IN ALMOST EVERY FIELD, AND SEEK TO EXPAND HUMAN KNOWLEDGE THROUGH ANALYSIS, INNOVATION, AND INSIGHT. AS REPORTED ON PART VIII, RESEARCH IS SUPPORTED BY FEDERAL GRANTS (LINE 1E), NON-FEDERAL SPONSORED GRANTS (LINE 1F) AND NON-FEDERAL SPONSORED CONTRACTS (LINE 2B).

THE UNIVERSITY'S PRINCIPAL SOURCE OF FEDERAL SPONSORED FUNDS IS THE DEPARTMENT OF HEALTH AND HUMAN SERVICES. THE UNIVERSITY ALSO HAS MANY NON-FEDERAL SOURCES OF SPONSORED AWARDS, GRANTS, AND CONTRACTS, INCLUDING RESEARCH INSTITUTES, FOUNDATIONS, STATE AND LOCAL GOVERNMENTS, FOREIGN GOVERNMENTS, AND CORPORATIONS. SPONSORED GRANTS AND CONTRACTS NORMALLY PROVIDE FOR THE RECOVERY OF DIRECT AND INDIRECT COSTS.

**4c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4d** Other program services (Describe in Schedule O.)  
 (Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses **4,602,200,387**



**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A . . . . .</i>	<b>1</b> ✓	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? . . . . .	<b>2</b> ✓	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I . . . . .</i>	<b>3</b>	✓
<b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II . . . . .</i>	<b>4</b> ✓	
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III . . . . .</i>	<b>5</b>	✓
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I . . . . .</i>	<b>6</b> ✓	
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II . . . . .</i>	<b>7</b>	✓
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III . . . . .</i>	<b>8</b> ✓	
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV . . . . .</i>	<b>9</b> ✓	
<b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V . . . . .</i>	<b>10</b> ✓	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI . . . . .</i>	<b>11a</b> ✓	
<b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII . . . . .</i>	<b>11b</b> ✓	
<b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII . . . . .</i>	<b>11c</b>	✓
<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX . . . . .</i>	<b>11d</b>	✓
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X . . . . .</i>	<b>11e</b> ✓	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X . . . . .</i>	<b>11f</b>	✓
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII . . . . .</i>	<b>12a</b>	✓
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional . . . . .</i>	<b>12b</b> ✓	
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E . . . . .</i>	<b>13</b> ✓	
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? . . . . .	<b>14a</b> ✓	
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV. . . . .</i>	<b>14b</b> ✓	
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV . . . . .</i>	<b>15</b> ✓	
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV. . . . .</i>	<b>16</b> ✓	
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions) . . . . .</i>	<b>17</b> ✓	
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II . . . . .</i>	<b>18</b> ✓	
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III . . . . .</i>	<b>19</b>	✓

**Part IV** Checklist of Required Schedules (continued)

	Yes	No
<b>20 a</b> Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .	<b>20a</b>	✓
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . .	<b>20b</b>	
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . .	<b>21</b>	✓
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . .	<b>22</b>	✓
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J . . . . .	<b>23</b>	✓
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . . . .	<b>24a</b>	✓
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>	✓
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>	✓
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>	✓
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I . . . . .	<b>25a</b>	✓
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I . . . . .	<b>25b</b>	✓
<b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II . . . . .	<b>26</b>	✓
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III . . . . .	<b>27</b>	✓
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV . . . . .	<b>28a</b>	✓
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV . . . . .	<b>28b</b>	✓
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . . .	<b>28c</b>	✓
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . . .	<b>29</b>	✓
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M . . . . .	<b>30</b>	✓
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . . . . .	<b>31</b>	✓
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II . . . . .	<b>32</b>	✓
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I . . . . .	<b>33</b>	✓
<b>34</b> Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .	<b>34</b>	✓
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .	<b>35a</b>	✓
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . .	<b>35b</b>	✓
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 . . . . .	<b>36</b>	✓
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI . . . . .	<b>37</b>	✓
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	<b>38</b>	✓

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☒

		Yes	No
<b>1a</b>	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	<b>1a</b> 11,776	
<b>b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<b>1b</b> 0	
<b>c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1c</b> ✓	
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	<b>2a</b> 36,442	
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	<b>2b</b> ✓	
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?	<b>3a</b> ✓	
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	<b>3b</b> ✓	
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4a</b> ✓	
<b>b</b>	If "Yes," enter the name of the foreign country: <b>AR, AS, BD, BC, BR, (CONTINUED ON SCHEDULE O)</b> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<b>5a</b>	✓
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	<b>5b</b>	✓
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	<b>5c</b>	
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	<b>6a</b>	✓
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6b</b>	
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	<b>7a</b> ✓	
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7b</b> ✓	
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7c</b> ✓	
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year	<b>7d</b> 9	
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>	✓
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7f</b>	✓
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7g</b>	
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	<b>7h</b>	
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	<b>8</b>	✓
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966?	<b>9a</b>	✓
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	<b>9b</b>	✓
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12	<b>10a</b>	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders	<b>11a</b>	
<b>b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12b</b>	
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.	<b>13a</b>	
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	<b>13b</b>	
<b>c</b>	Enter the amount of reserves on hand	<b>13c</b>	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?	<b>14a</b>	✓
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	<b>14b</b>	



**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year . . . . .	<b>1a</b> 13		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
<b>b</b> Enter the number of voting members included in line 1a, above, who are independent . . . . .	<b>1b</b> 10		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .	<b>2</b>		✓
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . . .	<b>3</b>		✓
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .	<b>4</b>		✓
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .	<b>5</b>		✓
<b>6</b> Did the organization have members or stockholders? . . . . .	<b>6</b>		✓
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .	<b>7a</b>		✓
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .	<b>7b</b>	✓	
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
<b>a</b> The governing body? . . . . .	<b>8a</b>	✓	
<b>b</b> Each committee with authority to act on behalf of the governing body? . . . . .	<b>8b</b>	✓	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .	<b>9</b>		✓

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates? . . . . .	<b>10a</b>	✓
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . .	<b>10b</b>	
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .	<b>11a</b>	✓
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990. . . . .		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .	<b>12a</b>	✓
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	<b>12b</b>	✓
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done . . . . .	<b>12c</b>	✓
<b>13</b> Did the organization have a written whistleblower policy? . . . . .	<b>13</b>	✓
<b>14</b> Did the organization have a written document retention and destruction policy? . . . . .	<b>14</b>	✓
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official . . . . .	<b>15a</b>	✓
<b>b</b> Other officers or key employees of the organization . . . . .	<b>15b</b>	✓
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .	<b>16a</b>	✓
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .	<b>16b</b>	

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ► CA, IL, MA

**18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records: ►  
 OFFICE OF THE CONTROLLER, 1033 MASSACHUSETTS AVENUE, 3RD FL., CAMBRIDGE, MA 02138, (617) 495-7792, FAX: (617) 495-1937

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☒**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DREW GILPIN FAUST PRESIDENT/FELLOW	60.0 2.0	✓		✓				980,970	0	726,100
(2) PAUL J. FINNEGAN TREASURER/FELLOW	5.0 6.0	✓		✓				0	0	0
(3) LAWRENCE S. BACOW FELLOW; SENIOR FELLOW AT HKS	10.0 1.0	✓						0	0	0
(4) JAMES W. BREYER FELLOW	5.0 1.0	✓						0	0	0
(5) KENNETH I. CHENAULT FELLOW	5.0 1.0	✓						0	0	0
(6) KAREN GORDON MILLS FELLOW; SENIOR FELLOW AT HBS	45.0 1.0	✓						152,838	0	21,265
(7) SUSAN L. GRAHAM FELLOW	5.0 1.0	✓						0	0	0
(8) WILLIAM F. LEE FELLOW	9.0 1.0	✓						0	0	0
(9) JESSICA T. MATHEWS FELLOW	5.0 1.0	✓						0	0	0
(10) JOSEPH J. O'DONNELL FELLOW	5.0 3.0	✓						0	0	0
(11) DAVID M. RUBENSTEIN FELLOW	5.0 1.0	✓						0	0	0
(12) SHIRLEY M. TILGHMAN FELLOW	5.0 1.0	✓						0	0	0
(13) THEODORE V. WELLS JR. FELLOW	5.0 1.0	✓						0	0	0
(14) PAUL ANDREW V.P. PUBLIC AFFAIRS AND COMM.	60.0 0.0			✓				401,337	0	58,583

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) ALAN M. GARBER PROVOST	60.0 2.0			✓				686,907	0	193,993
(16) MARC L. GOODHEART V.P. AND SECRETARY OF THE UNIVERSITY	60.0 1.0			✓				380,205	0	60,947
(17) MARILYN M. HAUSAMMANN V.P. FOR HUMAN RESOURCES	60.0 0.0			✓				378,741	0	60,676
(18) THOMAS J. HOLLISTER V.P. FOR FINANCE AND C.F.O.	60.0 2.0			✓				517,675	0	63,113
(19) ROBERT W. IULIANO SENIOR V.P. AND GENERAL COUNSEL; DEPUTY TO THE PRESIDENT	60.0 0.0			✓				607,788	0	60,021
(20) KATHERINE N. LAPP EXECUTIVE VICE PRESIDENT	60.0 4.0			✓				693,510	0	43,387
(21) ANNE H. MARGULIES V.P. AND CHIEF INFORMATION OFFICER	60.0 1.0			✓				431,006	0	57,496
(22) TAMARA ELLIOTT ROGERS V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT	60.0 0.0			✓				600,197	0	57,076
(23) LEAH ROSOVSKY V.P. FOR STRATEGY AND PROGRAMS	60.0 0.0			✓				357,013	0	57,153
(24) SARAH E. THOMAS V.P. FOR THE HARVARD LIBRARY	60.0 0.0			✓				350,555	0	45,710
(25) (SEE STATEMENT)										
<b>1b Sub-total</b>								6,538,742	0	1,505,520
<b>c Total from continuation sheets to Part VII, Section A</b>								8,777,202	0	613,279
<b>d Total (add lines 1b and 1c)</b>								15,315,944	0	2,118,799
<b>2</b> Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization								4,473		

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	✓	
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	✓	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		✓

**Section B. Independent Contractors**

- 1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CONSIGLI CONSTRUCTION CO., INC., 72 SUMMER ST., MILFORD, MA 01757	CONTRACTOR	183,899,350
TURNER CONSTRUCTION, TWO SEAPORT LANE, SUITE 200, BOSTON, MA 02210	CONTRACTOR	84,556,303
LEE KENNEDY CO., INC., 122 QUINCY SHORE DRIVE, QUINCY, MA 02171	CONTRACTOR	76,695,353
SHAWMUT DESIGN AND CONSTRUCTION, 560 HARRISON AVE., BOSTON, MA 02118	CONTRACTOR	65,108,675
WALSH BROTHERS, 210 COMMERCIAL STREET, BOSTON, MA 02109	ARCHITECT/ENGINEER	47,504,525
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization	1,370	



**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1a</b>	Federated campaigns . . . . .	<b>1a</b>				
	<b>b</b>	Membership dues . . . . .	<b>1b</b>	1,708,949			
	<b>c</b>	Fundraising events . . . . .	<b>1c</b>	19,650			
	<b>d</b>	Related organizations . . . . .	<b>1d</b>				
	<b>e</b>	Government grants (contributions)	<b>1e</b>	592,248,780			
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	1,294,424,001			
	<b>g</b>	Noncash contributions included in lines 1a-1f: \$		230,973,297			
	<b>h</b>	<b>Total.</b> Add lines 1a-1f . . . . .		1,888,401,380			
<b>Program Service Revenue</b>				<b>Business Code</b>			
	<b>2a</b>	STUDENT TUITION, ROOM & BOARD	900099	1,462,081,280	1,462,081,280		
	<b>b</b>	NON-FEDERAL CONTRACTS	900099	103,400,943	103,400,943		
	<b>c</b>	AUXILIARY HEALTH SERVICES	621400	72,507,115			72,507,115
	<b>d</b>	PUBLICATIONS	511130	35,728,757	35,662,141	66,616	
	<b>e</b>	STUDENT/EMPLOYEE SERVICES	611710	35,989,425		2,475,064	33,514,361
	<b>f</b>	All other program service revenue . . . . .		149,079,145	82,616,390	31,059,056	35,403,699
	<b>g</b>	<b>Total.</b> Add lines 2a-2f . . . . .		1,858,786,665			
<b>Other Revenue</b>	<b>3</b>	Investment income (including dividends, interest, and other similar amounts) . . . . .		233,116,195		(7,135,641)	240,251,836
	<b>4</b>	Income from investment of tax-exempt bond proceeds					
	<b>5</b>	Royalties . . . . .		77,774,333			77,774,333
	<b>6a</b>	Gross rents . . . . .	(i) Real	51,246,104			
		Less: rental expenses . . . . .	(ii) Personal	13,083,566			
		Rental income or (loss) . . . . .		38,162,538	0		
		<b>d</b>	Net rental income or (loss) . . . . .		38,162,538		
	<b>7a</b>	Gross amount from sales of assets other than inventory . . . . .	(i) Securities	14,786,455,556	10,258,838		
		Less: cost or other basis and sales expenses . . . . .	(ii) Other	13,131,873,283	9,602,939		
		Gain or (loss) . . . . .		1,654,582,273	655,899		
		<b>d</b>	Net gain or (loss) . . . . .		1,655,238,172		
	<b>8a</b>	Gross income from fundraising events (not including \$ 19,650 of contributions reported on line 1c). See Part IV, line 18 . . . . .		28,940			
		Less: direct expenses . . . . .		6,982			
		<b>c</b>	Net income or (loss) from fundraising events . . . . .		21,958		
	<b>9a</b>	Gross income from gaming activities. See Part IV, line 19 . . . . .					
		Less: direct expenses . . . . .					
		<b>c</b>	Net income or (loss) from gaming activities . . . . .				
	<b>10a</b>	Gross sales of inventory, less returns and allowances . . . . .					
		Less: cost of goods sold . . . . .					
		<b>c</b>	Net income or (loss) from sales of inventory . . . . .				
<b>Miscellaneous Revenue</b>			<b>Business Code</b>				
<b>11a</b>							
<b>b</b>							
<b>c</b>							
<b>d</b>	All other revenue . . . . .		0	0	0	0	
<b>e</b>	<b>Total.</b> Add lines 11a-11d . . . . .		0				
<b>12</b>	<b>Total revenue.</b> See instructions. . . . .		5,751,501,241	1,683,760,754	26,465,095	2,152,874,012	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .	144,641,172	144,641,172		
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .	591,759,593	591,759,593		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 . . . . .	29,436,440	29,436,440		
<b>4</b> Benefits paid to or for members . . . . .	0	0		
<b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .	10,881,286	509,911	8,811,509	1,559,866
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	1,506,801	1,184,800	322,001	0
<b>7</b> Other salaries and wages . . . . .	1,814,582,992	1,622,782,639	113,941,461	77,858,892
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .	153,904,229	137,636,643	9,663,968	6,603,618
<b>9</b> Other employee benefits . . . . .	264,484,298	236,528,464	16,607,522	11,348,312
<b>10</b> Payroll taxes . . . . .	114,990,939	102,836,465	7,220,522	4,933,952
<b>11</b> Fees for services (non-employees):				
<b>a</b> Management . . . . .	50,760,630	49,101,018	1,279,704	379,908
<b>b</b> Legal . . . . .	13,370,400	1,566,728	11,578,464	225,208
<b>c</b> Accounting . . . . .	2,658,323	449,920	2,207,353	1,050
<b>d</b> Lobbying . . . . .	254,866	175,220	79,646	
<b>e</b> Professional fundraising services. See Part IV, line 17 . . . . .	569,685			569,685
<b>f</b> Investment management fees . . . . .	130,353,749		130,353,749	
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) . . . . .	354,434,204	300,129,785	47,497,817	6,806,602
<b>12</b> Advertising and promotion . . . . .	21,419,956	20,643,114	386,374	390,468
<b>13</b> Office expenses . . . . .	220,431,225	207,014,512	7,383,688	6,033,025
<b>14</b> Information technology . . . . .	115,054,530	100,062,545	10,163,006	4,828,979
<b>15</b> Royalties . . . . .	3,880,021	3,845,171	12,769	22,081
<b>16</b> Occupancy . . . . .	344,573,598	297,714,319	31,044,214	15,815,065
<b>17</b> Travel . . . . .	91,574,323	84,764,160	1,440,272	5,369,891
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .	11,324	11,324		
<b>19</b> Conferences, conventions, and meetings . . . . .	63,288,562	50,098,905	5,068,955	8,120,702
<b>20</b> Interest . . . . .	188,485,923	172,648,976	7,916,703	7,920,244
<b>21</b> Payments to affiliates . . . . .				
<b>22</b> Depreciation, depletion, and amortization . . . . .	340,892,030	308,349,037	17,435,380	15,107,613
<b>23</b> Insurance . . . . .	16,214,948	6,840,307	9,372,607	2,034
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) . . . . .				
<b>a</b> PAYMENTS TO ANNUITANTS . . . . .	65,727,723	65,727,723		
<b>b</b> BOOKS/PUBLICATIONS . . . . .	43,537,279	43,003,050	345,596	188,633
<b>c</b> PUBLISHING . . . . .	20,736,689	16,408,435	1,176,299	3,151,955
<b>d</b> TAXES AND FEES . . . . .	15,457,773	12,446,724	2,114,006	897,043
<b>e</b> All other expenses . . . . .	13,218,722	(6,116,713)	9,091,582	10,243,853
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e . . . . .	5,243,094,233	4,602,200,387	452,515,167	188,378,679
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) . . . . .				

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash—non-interest-bearing . . . . .	38,478,000	<b>1</b>	34,011,000
	<b>2</b> Savings and temporary cash investments . . . . .	25,243,000	<b>2</b>	30,580,000
	<b>3</b> Pledges and grants receivable, net . . . . .	1,994,317,000	<b>3</b>	1,914,633,000
	<b>4</b> Accounts receivable, net . . . . .	109,917,000	<b>4</b>	127,671,000
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .	1,005,000	<b>5</b>	1,950,000
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L . . . . .	0	<b>6</b>	0
	<b>7</b> Notes and loans receivable, net . . . . .	381,504,000	<b>7</b>	379,449,000
	<b>8</b> Inventories for sale or use . . . . .	7,196,000	<b>8</b>	7,590,000
	<b>9</b> Prepaid expenses and deferred charges . . . . .	113,341,000	<b>9</b>	113,189,000
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	<b>10a</b> 12,312,987,000		
	<b>b</b> Less: accumulated depreciation . . . . .	<b>10b</b> 4,855,040,000		
	<b>11</b> Investments—publicly traded securities . . . . .	6,824,058,000	<b>10c</b>	7,457,947,000
	<b>12</b> Investments—other securities. See Part IV, line 11 . . . . .	23,399,235,000	<b>11</b>	28,035,013,000
	<b>13</b> Investments—program-related. See Part IV, line 11 . . . . .	15,462,037,000	<b>12</b>	14,323,995,000
	<b>14</b> Intangible assets . . . . .	0	<b>13</b>	0
	<b>15</b> Other assets. See Part IV, line 11 . . . . .	3,722,418,000	<b>14</b>	
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	52,078,749,000	<b>15</b>	2,658,553,000	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	517,979,000	<b>16</b>	55,084,581,000
	<b>18</b> Grants payable . . . . .		<b>17</b>	517,953,000
	<b>19</b> Deferred revenue . . . . .	206,818,000	<b>18</b>	
	<b>20</b> Tax-exempt bond liabilities . . . . .	2,458,002,000	<b>19</b>	504,139,000
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .		<b>20</b>	2,406,438,000
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .	0	<b>21</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>22</b>	0
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .	2,973,088,000	<b>23</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D . . . . .	3,339,358,000	<b>24</b>	2,894,483,000
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	9,495,245,000	<b>25</b>	3,301,936,000
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>		<b>26</b>	9,624,949,000
	<b>27</b> Unrestricted net assets . . . . .	9,608,175,000		
	<b>28</b> Temporarily restricted net assets . . . . .	24,559,892,000	<b>27</b>	10,893,111,000
	<b>29</b> Permanently restricted net assets . . . . .	8,415,437,000	<b>28</b>	25,696,120,000
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>		<b>29</b>	8,870,401,000
	<b>30</b> Capital stock or trust principal, or current funds . . . . .			
	<b>31</b> Paid-in or capital surplus, or land, building, or equipment fund . . . . .		<b>30</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds . . . . .		<b>31</b>	
	<b>33</b> <b>Total net assets or fund balances</b> . . . . .	42,583,504,000	<b>32</b>	
<b>34</b> <b>Total liabilities and net assets/fund balances</b> . . . . .	52,078,749,000	<b>33</b>	45,459,632,000	
		<b>34</b>	55,084,581,000	



**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	5,751,501,241
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	5,243,094,233
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	508,407,008
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	<b>4</b>	42,583,504,000
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	2,074,266,776
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	293,454,216
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	<b>10</b>	45,459,632,000

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

- 1** Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other \_\_\_\_\_  
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? . . .  
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant? . . .  
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  
☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . .  
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . .
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

	Yes	No
<b>2a</b>		✓
<b>2b</b>	✓	
<b>2c</b>	✓	
<b>3a</b>	✓	
<b>3b</b>	✓	

Form **990** (2017)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (Check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(25) MEREDITH WEENICK ----- V.P. FOR CAMPUS SERVICES	60.0 ----- 5.0			✓				379,891	0	45,441
(26) GEORGE Q. DALEY ----- DEAN, FACULTY OF MEDICINE	60.0 ----- 4.0				✓			807,671	0	34,281
(27) NITIN NOHRIA ----- DEAN, FACULTY OF BUSINESS	60.0 ----- 1.0				✓			690,954	0	148,404
(28) MICHAEL D. SMITH ----- DEAN, FACULTY OF ARTS & SCIENCES	60.0 ----- 0.5				✓			608,935	0	121,447
(29) LYNDIA M. APPELEGATE ----- FACULTY	60.0 ----- 0.0					✓		1,438,997	0	56,645
(30) JULIO J. ROTEMBERG ----- FACULTY	60.0 ----- 0.0					✓		1,431,583	0	14,093
(31) JOHN A. QUELCH ----- FACULTY	60.0 ----- 0.0					✓		1,045,435	0	37,991
(32) VIKRAM H. PATEL ----- FACULTY	60.0 ----- 0.0					✓		766,751	0	26,206
(33) GORDON J. FISHELL ----- FACULTY	60.0 ----- 0.0					✓		675,044	0	29,830
(34) JEFFREY S. FLIER ----- FORMER DEAN, FACULTY OF MEDICINE	60.0 ----- 0.0						✓	526,939	0	62,025
(35) BARBARA J. MCNEIL ----- FORMER ACTING DEAN, FACULTY OF MEDICINE	60.0 ----- 0.0						✓	405,002	0	36,916

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☒ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations . . . . .
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
<b>Total</b>						



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . . .	2,174,337,778	2,242,963,264	1,631,689,043	1,662,160,571	1,888,401,380	9,599,552,036
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						0
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .						0
<b>4 Total.</b> Add lines 1 through 3 . . . . .	2,174,337,778	2,242,963,264	1,631,689,043	1,662,160,571	1,888,401,380	9,599,552,036
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . .						240,794,599
<b>6 Public support.</b> Subtract line 5 from line 4 . . . . .						9,358,757,437

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>7</b> Amounts from line 4 . . . . .	2,174,337,778	2,242,963,264	1,631,689,043	1,662,160,571	1,888,401,380	9,599,552,036
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . . .	592,263,720	577,719,961	489,855,971	498,594,579	369,272,273	2,527,706,504
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on . . . . .	333,008	764,171	0	0	0	1,097,179
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .	107,250,537	117,269,449	120,923,436	118,838,756	141,447,133	605,729,311
<b>11 Total support.</b> Add lines 7 through 10 . . . . .						12,734,085,030
<b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .					12	7,724,043,111
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . .						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)) . . . . .	<b>14</b>	73.49 %
<b>15</b> Public support percentage from 2016 Schedule A, Part II, line 14 . . . . .	<b>15</b>	73.30 %
<b>16a 33 1/3% support test—2017.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .		<input checked="" type="checkbox"/>
<b>b 33 1/3% support test—2016.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>17a 10%-facts-and-circumstances test—2017.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>b 10%-facts-and-circumstances test—2016.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .		<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.  
If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . . .						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . .						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . .						
<b>6 Total.</b> Add lines 1 through 5 . . . .						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons . . . .						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year . . . .						
<b>c</b> Add lines 7a and 7b . . . .						
<b>8 Public support.</b> (Subtract line 7c from line 6.) . . . .						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>9</b> Amounts from line 6 . . . .						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . .						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . .						
<b>c</b> Add lines 10a and 10b . . . .						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on . . . .						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . .						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . . . .						
<b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f)) . . . .	<b>15</b>	%
<b>16</b> Public support percentage from 2016 Schedule A, Part III, line 15 . . . .	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2017</b> (line 10c, column (f) divided by line 13, column (f)) . . . .	<b>17</b>	%
<b>18</b> Investment income percentage from <b>2016</b> Schedule A, Part III, line 17 . . . .	<b>18</b>	%
<b>19a 33⅓% support tests—2017.</b> If the organization did not check the box on line 14, and line 15 is more than 33⅓%, and line 17 is not more than 33⅓%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . <input type="checkbox"/>		
<b>b 33⅓% support tests—2016.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33⅓%, and line 18 is not more than 33⅓%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . <input type="checkbox"/>		
<b>20 Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . <input type="checkbox"/>		

**Part IV** Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		



**Part IV** Supporting Organizations (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>b</b> A family member of a person described in (a) above?		
<b>c</b> A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).		
<b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.		
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.		
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions).		
<b>2</b> Activities Test. Answer (a) and (b) below.		
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
<b>3</b> Parent of Supported Organizations. Answer (a) and (b) below.		
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in <b>Part VI</b> .		
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

<b>Section A - Adjusted Net Income</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b> Net short-term capital gain	<b>1</b>		
<b>2</b> Recoveries of prior-year distributions	<b>2</b>		
<b>3</b> Other gross income (see instructions)	<b>3</b>		
<b>4</b> Add lines 1 through 3.	<b>4</b>		
<b>5</b> Depreciation and depletion	<b>5</b>		
<b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>		
<b>7</b> Other expenses (see instructions)	<b>7</b>		
<b>8 Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4).	<b>8</b>		
<b>Section B - Minimum Asset Amount</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
<b>a</b> Average monthly value of securities	<b>1a</b>		
<b>b</b> Average monthly cash balances	<b>1b</b>		
<b>c</b> Fair market value of other non-exempt-use assets	<b>1c</b>		
<b>d Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>		
<b>e Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
<b>2</b> Acquisition indebtedness applicable to non-exempt-use assets	<b>2</b>		
<b>3</b> Subtract line 2 from line 1d.	<b>3</b>		
<b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	<b>4</b>		
<b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>		
<b>6</b> Multiply line 5 by .035.	<b>6</b>		
<b>7</b> Recoveries of prior-year distributions	<b>7</b>		
<b>8 Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>		
<b>Section C - Distributable Amount</b>			Current Year
<b>1</b> Adjusted net income for prior year (from Section A, line 8, Column A)	<b>1</b>		
<b>2</b> Enter 85% of line 1.	<b>2</b>		
<b>3</b> Minimum asset amount for prior year (from Section B, line 8, Column A)	<b>3</b>		
<b>4</b> Enter greater of line 2 or line 3.	<b>4</b>		
<b>5</b> Income tax imposed in prior year	<b>5</b>		
<b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	<b>6</b>		
<b>7</b> <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).			

**Part V** Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year	
1	Amounts paid to supported organizations to accomplish exempt purposes		
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity		
3	Administrative expenses paid to accomplish exempt purposes of supported organizations		
4	Amounts paid to acquire exempt-use assets		
5	Qualified set-aside amounts (prior IRS approval required)		
6	Other distributions (describe in <b>Part VI</b> ). See instructions.		
7	<b>Total annual distributions.</b> Add lines 1 through 6.		
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.		
9	Distributable amount for 2017 from Section C, line 6		
10	Line 8 amount divided by line 9 amount		

  

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required—explain in <b>Part VI</b> ). See instructions.			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013 . . . . .			
c From 2014 . . . . .			
d From 2015 . . . . .			
e From 2016 . . . . .			
f <b>Total</b> of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			
i Carryover from 2012 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2017 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2017 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
6 Remaining underdistributions for 2017. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
7 <b>Excess distributions carryover to 2018.</b> Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2013 . . . . .			
b Excess from 2014 . . . . .			
c Excess from 2015 . . . . .			
d Excess from 2016 . . . . .			
e Excess from 2017 . . . . .			

Schedule A (Form 990 or 990-EZ) 2017

**Part VI**

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation						
SCHEDULE A, PART II, LINE 10 - OTHER INCOME	Description	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	PROGRAM SERVICE REVENUE EXCLUDED FROM TAX UNDER SECTIONS 512-514	107,771,055	117,269,449	120,923,436	118,825,035	141,425,175	606,214,150
	NET INCOME OR (LOSS) FROM FUNDRAISING EVENTS	(520,518)	0	0	13,721	21,958	(484,839)
	Total	107,250,537	117,269,449	120,923,436	118,838,756	141,447,133	605,729,311



**Schedule of Contributors**

OMB No. 1545-0047

**2017**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

**Name of the organization**

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

**Employer identification number**

04-2103580

**Organization type** (check one):

**Filers of:**

**Section:**

Form 990 or 990-EZ

☒ 501(c)( 3 ) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 $\frac{1}{3}$ % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year . . . . . ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

<b>Name of organization</b> PRESIDENT AND FELLOWS OF HARVARD COLLEGE	<b>Employer identification number</b> 04-2103580
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**Part I** **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 41,301,370	<b>Person</b> <input checked="" type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	<b>Person</b> <input type="checkbox"/> <b>Payroll</b> <input type="checkbox"/> <b>Noncash</b> <input type="checkbox"/> (Complete Part II for noncash contributions.)

<b>Name of organization</b> PRESIDENT AND FELLOWS OF HARVARD COLLEGE	<b>Employer identification number</b> 04-2103580
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**Part II** **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	

**Name of organization**

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

**Employer identification number**

04-2103580

**Part III** **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ► \$ \_\_\_\_\_

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
----- ----- -----		----- ----- -----	
-----	----- ----- -----	----- ----- -----	----- ----- -----
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
----- ----- -----		----- ----- -----	
-----	----- ----- -----	----- ----- -----	----- ----- -----
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
----- ----- -----		----- ----- -----	
-----	----- ----- -----	----- ----- -----	----- ----- -----
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
----- ----- -----		----- ----- -----	



**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

**For Organizations Exempt From Income Tax Under section 501(c) and section 527**

- ▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization <b>PRESIDENT AND FELLOWS OF HARVARD COLLEGE</b>	Employer identification number <b>04-2103580</b>
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**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. (see instructions for definition of "political campaign activities")
- 2 Political campaign activity expenditures (see instructions) . . . . . ▶ \$
- 3 Volunteer hours for political campaign activities (see instructions) . . . . .

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 . . . . . ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 . . . . . ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? . . . . . ☐ Yes ☐ No
- 4a Was a correction made? . . . . . ☐ Yes ☐ No
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities . . . . . ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities . . . . . ▶ \$
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b . . . . . ▶ \$
- 4 Did the filing organization file **Form 1120-POL** for this year? . . . . . ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

**Part II-A** Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
<b>1a</b>	Total lobbying expenditures to influence public opinion (grass roots lobbying)														
<b>b</b>	Total lobbying expenditures to influence a legislative body (direct lobbying)														
<b>c</b>	Total lobbying expenditures (add lines 1a and 1b)														
<b>d</b>	Other exempt purpose expenditures														
<b>e</b>	Total exempt purpose expenditures (add lines 1c and 1d)														
<b>f</b>	Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
<b>g</b>	Grassroots nontaxable amount (enter 25% of line 1f)														
<b>h</b>	Subtract line 1g from line 1a. If zero or less, enter -0-														
<b>i</b>	Subtract line 1f from line 1c. If zero or less, enter -0-														
<b>j</b>	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No													

**4-Year Averaging Period Under section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

<b>Lobbying Expenditures During 4-Year Averaging Period</b>					
Calendar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) Total
<b>2a</b> Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots nontaxable amount					
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					

**Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
<b>1</b> During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
<b>a</b> Volunteers?		✓	
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	✓		
<b>c</b> Media advertisements?		✓	
<b>d</b> Mailings to members, legislators, or the public?	✓		200
<b>e</b> Publications, or published or broadcast statements?	✓		2,792
<b>f</b> Grants to other organizations for lobbying purposes?	✓		251,874
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?	✓		228,450
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		✓	
<b>i</b> Other activities?	✓		
<b>j</b> Total. Add lines 1c through 1i			483,316
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		✓	
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912			
<b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

**Part III-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members?	<b>1</b>	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?	<b>2</b>	
<b>3</b> Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	<b>3</b>	

**Part III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

<b>1</b> Dues, assessments and similar amounts from members	<b>1</b>	
<b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
<b>a</b> Current year	<b>2a</b>	
<b>b</b> Carryover from last year	<b>2b</b>	
<b>c</b> Total	<b>2c</b>	
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	<b>3</b>	
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	<b>4</b>	
<b>5</b> Taxable amount of lobbying and political expenditures (see instructions)	<b>5</b>	

**Part IV** Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SEE NEXT PAGE

# Part IV

**Supplemental Information.** Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE C, PART I-A - POLITICAL CAMPAIGN ACTIVITIES	THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE. THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE.
SCHEDULE C, PART II-B - LOBBYING ACTIVITY	<p>THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501(H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768.</p> <p>THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON.</p> <p>LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2017 THROUGH JUNE 30, 2018:</p> <p>ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE:</p> <ul style="list-style-type: none"> <li>- ISSUES RELATED TO EXPANSION AND SIMPLIFICATION OF THE TUITION TAX CREDITS AND DEDUCTION, EXTENSION OF IRA CHARITABLE ROLL-OVER PROVISION AND RELATED CHARITABLE GIVING INCENTIVES</li> <li>- ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM</li> <li>- ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS</li> <li>- BUDGET AND APPROPRIATIONS FOR STUDENT FINANCIAL AID, RESEARCH IN NIH, NSF, DOD, DOE, NASA, EPA, ED, NEH, AND HHS</li> <li>- IMMIGRATION LEGISLATION AND STUDENT VISA ISSUES</li> <li>- EDUCATION AND STUDENT LENDING ISSUES, SPECIFICALLY HEA REAUTHORIZATION, DIRECT LENDING, PELL GRANT FUNDING, CONSUMER DISCLOSURES, STEM EDUCATION, PERKINS LOANS, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION, INTERNATIONAL EDUCATION, CAMPUS SAFETY, PUBLIC SERVICE, AND VETERANS AND MILITARY EDUCATION ISSUES</li> <li>- LEGISLATION CONCERNING MUSEUMS, LIBRARIES, AND HUMANITIES ISSUES</li> <li>- LEGISLATION CONCERNING SCIENCE POLICY AND THE AUTHORIZATION FOR VARIOUS SCIENCE AGENCIES, INCLUDING NIH, OSTP, NSF, NASA, FAA, DOD SCIENCE AND TECHNOLOGY, HUD, ENERGY'S OFFICE OF SCIENCE AND OTHER AGENCIES</li> </ul> <p>ISSUES LOBBIED FOR THE COMMONWEALTH OF MASSACHUSETTS INCLUDE:</p> <ul style="list-style-type: none"> <li>- LEGISLATION RELATED TO TAX POLICY REGARDING NON-PROFITS</li> <li>- ISSUES RELATED TO PRIVATE HIGHER EDUCATION ENDOWMENT FUNDS</li> <li>- ISSUES RELATED TO REPORTING REQUIREMENTS FOR NON-PROFITS</li> <li>- LEGISLATION RELATED TO CAMPUS SAFETY</li> <li>- ISSUES RELATED TO DISTANCE EDUCATION AND ONLINE LEARNING</li> <li>- LEGISLATION AND APPROPRIATIONS RELATED TO STUDENT FINANCIAL AID</li> <li>- LEGISLATION CONCERNING INNOVATION AND AUTHORIZATION OF STATE ECONOMIC DEVELOPMENT AGENCIES</li> </ul>
SCHEDULE C, PART II-B, LINE 1 - DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES.



**SCHEDULE D  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year . . . . .	39	
2 Aggregate value of contributions to (during year) . . . . .	7,754,673	
3 Aggregate value of grants from (during year) . . . . .	21,160,836	
4 Aggregate value at end of year . . . . .	218,389,345	
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . .	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	

**Part II Conservation Easements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply). <input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) <input type="checkbox"/> Preservation of a historically important land area <input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure <input type="checkbox"/> Preservation of open space											
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	<table><thead><tr><th></th><th>Held at the End of the Tax Year</th></tr></thead><tbody><tr><td>a Total number of conservation easements . . . . .</td><td>2a</td></tr><tr><td>b Total acreage restricted by conservation easements . . . . .</td><td>2b</td></tr><tr><td>c Number of conservation easements on a certified historic structure included in (a) . . . . .</td><td>2c</td></tr><tr><td>d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . .</td><td>2d</td></tr></tbody></table>		Held at the End of the Tax Year	a Total number of conservation easements . . . . .	2a	b Total acreage restricted by conservation easements . . . . .	2b	c Number of conservation easements on a certified historic structure included in (a) . . . . .	2c	d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . .	2d
	Held at the End of the Tax Year										
a Total number of conservation easements . . . . .	2a										
b Total acreage restricted by conservation easements . . . . .	2b										
c Number of conservation easements on a certified historic structure included in (a) . . . . .	2c										
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . .	2d										
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►											
4 Number of states where property subject to conservation easement is located ►											
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . .	<input type="checkbox"/> Yes <input type="checkbox"/> No										
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►											
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$											
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . .	<input type="checkbox"/> Yes <input type="checkbox"/> No										
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.											

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.	
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$ (ii) Assets included in Form 990, Part X . . . . . ► \$	
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenue included on Form 990, Part VIII, line 1 . . . . . ► \$ b Assets included in Form 990, Part X . . . . . ► \$	

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** ☒ Public exhibition **d** ☒ Loan or exchange programs
- b** ☒ Scholarly research **e** ☐ Other \_\_\_\_\_
- c** ☒ Preservation for future generations
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☒ No

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☒ Yes ☐ No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- |  | Amount               |
|--|----------------------|
| <b>c</b> Beginning balance             | <b>1c</b> 0          |
| <b>d</b> Additions during the year     | <b>1d</b> 19,723,308 |
| <b>e</b> Distributions during the year | <b>1e</b> 19,723,308 |
| <b>f</b> Ending balance                | <b>1f</b> 0          |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☒ No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance	35,963,722,000	34,557,074,000	36,428,531,000	35,259,921,000	31,627,772,000
<b>b</b> Contributions	532,697,000	530,880,000	470,076,000	1,011,117,000	736,006,000
<b>c</b> Net investment earnings, gains, and losses	3,226,038,000	2,567,516,000	(602,930,000)	1,892,160,000	4,529,290,000
<b>d</b> Grants or scholarships	590,848,000	560,896,000	257,659,000	250,265,000	253,540,000
<b>e</b> Other expenditures for facilities and programs	875,767,000	930,850,000	1,275,992,000	1,288,277,000	1,192,682,000
<b>f</b> Administrative expenses	208,216,000	200,002,000	204,952,000	196,125,000	186,925,000
<b>g</b> End of year balance	38,047,626,000	35,963,722,000	34,557,074,000	36,428,531,000	35,259,921,000

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a** Board designated or quasi-endowment **▶** 25.40 %
- b** Permanent endowment **▶** 21.70 %
- c** Temporarily restricted endowment **▶** 52.90 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
<b>(i)</b> unrelated organizations	<b>3a(i)</b> <input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>(ii)</b> related organizations	<b>3a(ii)</b> <input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>b</b> If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	<b>3b</b> <input checked="" type="checkbox"/>	<input type="checkbox"/>

- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land		842,215,000		842,215,000
<b>b</b> Buildings		8,659,618,000	3,909,641,000	4,749,977,000
<b>c</b> Leasehold improvements		248,665,000		248,665,000
<b>d</b> Equipment		1,222,952,000	945,399,000	277,553,000
<b>e</b> Other	15,687,000	1,323,850,000		1,339,537,000
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				7,457,947,000

**Part VII Investments—Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely-held equity interests . . . . .		
(3) Other		
(A) REAL ASSETS	6,082,393,000	END OF YEAR MARKET VALUE
(B) PRIVATE EQUITIES	8,241,602,000	END OF YEAR MARKET VALUE
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.) ►	14,323,995,000	

**Part VIII Investments—Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 13.) ►		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ►	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ACCRUED RETIREMENT OBLIGATIONS	983,552,000
(3) SECURITIES LENDING/ OTHER INVESTMENT LIABILITIES	884,501,000
(4) LIABILITIES UNDER SPLIT INTEREST AGREEMENTS	862,413,000
(5) DEPOSITS AND OTHER LIABILITIES	449,366,000
(6) GOVERNMENT LOAN ADVANCES	65,409,000
(7) DUE TO CONSOLIDATED ORGANIZATIONS	56,695,000
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ►	3,301,936,000

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐



**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>		
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>	
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . .		<b>5</b>	

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>		
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>		
<b>c</b>	Other losses . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>	
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . .		<b>5</b>	

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE STATEMENT

**Part XIII**

**Supplemental Information.** Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART III, LINE 1A - COLLECTIONS OF ART - FINANCIAL STATEMENT FOOTNOTE	THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES.

Return Reference - Identifier	Explanation
<p>SCHEDULE D, PART III, LINE 4 - COLLECTIONS OF ART - DESCRIPTION OF COLLECTIONS</p>	<p><b>HARVARD ART MUSEUMS:</b> THE HARVARD ART MUSEUMS ARE THREE MUSEUMS (FOGG MUSEUM, BUSCH-REISINGER MUSEUM, ARTHUR M. SACKLER MUSEUM) AND FOUR RESEARCH CENTERS (STRAUS CENTER FOR CONSERVATION AND TECHNICAL STUDIES, CENTER FOR THE TECHNICAL STUDY OF MODERN ART, HARVARD ART MUSEUM ARCHIVES, ARCHAEOLOGICAL EXPLORATION OF SARDIS, TURKEY). THE MUSEUMS' COLLECTION CONSISTS OF MORE THAN 250,000 OBJECTS IN ALL MEDIA, RANGING IN DATE FROM ANTIQUITY TO THE PRESENT WITH WORLDWIDE ORIGINS. THE COLLECTION IS AN IMPORTANT RESOURCE FOR THE HARVARD UNIVERSITY COMMUNITY, AS WELL AS TO A BROADER AUDIENCE OF STUDENTS, SCHOLARS, AND THE GENERAL PUBLIC. IT IS USED TO ADVANCE THE KNOWLEDGE AND APPRECIATION OF ART AND ART MUSEUMS THROUGH PROGRAMS INVOLVING RESEARCH, TEACHING, PROFESSIONAL TRAINING, AND PUBLIC EDUCATION.</p> <p><b>ARNOLD ARBORETUM:</b> THE ARNOLD ARBORETUM OF HARVARD UNIVERSITY IS THE OLDEST PUBLIC ARBORETUM IN NORTH AMERICA AND ONE OF THE WORLD'S LEADING CENTERS FOR THE STUDY OF PLANTS. ADMINISTERED BY THE OFFICE OF THE PROVOST OF HARVARD UNIVERSITY AND A LINK IN BOSTON'S EMERALD NECKLACE OF PARKS, THE ARNOLD ARBORETUM IS A UNIQUE BLEND OF RESPECTED RESEARCH INSTITUTION AND BELOVED PUBLIC LANDSCAPE. WE PROVIDE AND SUPPORT WORLD-CLASS RESEARCH, HORTICULTURE, AND EDUCATION PROGRAMS THAT FOSTER THE UNDERSTANDING, APPRECIATION, AND PRESERVATION OF TREES.</p> <p><b>COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS:</b> HARVARD UNIVERSITY HAS BEEN ACQUIRING SCIENTIFIC INSTRUMENTS ON A CONTINUOUS BASIS FOR TEACHING AND RESEARCH SINCE 1672. THE COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS, WHICH WAS ESTABLISHED IN 1948 TO PRESERVE THIS APPARATUS AS A RESOURCE FOR TEACHING AND RESEARCH IN THE HISTORY OF SCIENCE AND TECHNOLOGY, HAS BECOME ONE OF THE THREE LARGEST UNIVERSITY COLLECTIONS OF ITS KIND IN THE WORLD. IT CONTAINS OVER 20,000 OBJECTS DATING FROM ABOUT 1400 TO THE PRESENT. A BROAD RANGE OF SCIENTIFIC DISCIPLINES ARE REPRESENTED, INCLUDING ASTRONOMY, NAVIGATION, HOROLOGY, SURVEYING, GEOLOGY, CALCULATING, PHYSICS, BIOLOGY, MEDICINE, PSYCHOLOGY, ELECTRICITY, AND COMMUNICATION. SIGNIFICANT INSTRUMENTS, MADE OBSOLETE BY NEW TECHNOLOGIES, CONTINUE TO BE INCORPORATED. MANY OF THE DOCUMENTS DETAILING THE PURCHASE AND USE OF THE INSTRUMENTS HAVE BEEN PRESERVED, AND ARE AVAILABLE FOR RESEARCH IN THE COLLECTION'S ADJUNCT LIBRARY.</p> <p><b>MUSEUM OF COMPARATIVE ZOOLOGY (WITHIN THE MUSEUM OF NATURAL HISTORY):</b> THE MUSEUM OF COMPARATIVE ZOOLOGY (THE MCZ) WAS FOUNDED IN 1859 ON THE CONCEPT THAT COLLECTIONS ARE AN INTEGRAL AND FUNDAMENTAL COMPONENT OF ZOOLOGICAL RESEARCH AND TEACHING. THIS 150-YEAR-OLD COMMITMENT REMAINS A STRONG AND PROUD TRADITION FOR THE MCZ. THE PRESENT-DAY MCZ CONTAINS OVER 21 MILLION SPECIMENS IN TEN RESEARCH COLLECTIONS WHICH COMPRISE ONE OF THE WORLD'S RICHEST AND MOST VARIED RESOURCES FOR STUDYING THE DIVERSITY OF LIFE. THE MUSEUM SERVES AS THE PRIMARY REPOSITORY FOR ZOOLOGICAL SPECIMENS COLLECTED BY PAST AND PRESENT HARVARD FACULTY-CURATORS, STAFF AND ASSOCIATES CONDUCTING RESEARCH AROUND THE WORLD. AS A PREMIER UNIVERSITY MUSEUM AND RESEARCH INSTITUTION, THE SPECIMENS AND THEIR RELATED DATA ARE AVAILABLE TO RESEARCHERS OF THE SCIENTIFIC AND MUSEUM COMMUNITY. USE OF THE COLLECTIONS IN STUDENT RESEARCH IS ALSO ENCOURAGED.</p> <p><b>FISHER MUSEUM HARVARD FOREST:</b> THE FISHER MUSEUM'S MAIN EXHIBIT DISPLAYS TWENTY-THREE INTERNATIONALLY ACCLAIMED MODELS (DIORAMAS) PORTRAYING THE HISTORY, CONSERVATION AND MANAGEMENT OF CENTRAL NEW ENGLAND FORESTS. OTHER EXHIBITS AT THE MUSEUM REPRESENT THE RANGE OF HARVARD FOREST'S RESEARCH.</p> <p><b>HARVARD UNIVERSITY HERBARIA (WITHIN MUSEUM OF NATURAL HISTORY):</b> THE HARVARD UNIVERSITY HERBARIA ARE AMONG SOME SEVERAL THOUSAND COLLECTIONS OF PRESSED, DRIED PLANT SPECIMENS WORLDWIDE THAT ARE USED BY RESEARCHERS TO FURTHER OUR UNDERSTANDING OF THE PLANT WORLD. SOME OF THE EARLIEST HERBARIA WERE FOUNDED IN EUROPE IN THE EARLY 1600'S, DURING THE DAYS OF EXPLORATION, WHEN KNOWLEDGE OF THE EARTH'S FLORA WAS GROWING AT SUCH A RAPID PACE THAT BOTANICAL GARDENS COULD NO LONGER MAINTAIN LIVING EXAMPLES OF EVERY KNOWN SPECIES. WHILE HERBARIUM COLLECTIONS OF ALL SIZES EXIST TODAY, THERE ARE FEWER THAN 75 HERBARIA WORLDWIDE WITH MORE THAN ONE MILLION SPECIMENS. HERBARIUM COLLECTIONS HAVE BEEN BUILT BY THE EFFORTS OF NUMEROUS BOTANISTS AND PLANT COLLECTORS WHO SEARCHED FROM REMOTE AND ISOLATED JUNGLES TO INNER CITY WASTE LOTS AND RAILROAD TRACKS TO DOCUMENT THE DIVERSITY AND DISTRIBUTION OF THE EARTH'S FLORA. REPRESENTATIVES OF MOST KNOWN SPECIES OF PLANTS CAN BE FOUND IN HERBARIA TODAY, CAREFULLY MOUNTED ON SHEETS OF ARCHIVAL QUALITY PAPER, LABELED WITH IMPORTANT INFORMATION ABOUT THEM, AND STORED ON SHELVES IN CABINETS. IN ESSENCE, A HERBARIUM IS ANALOGOUS TO A LIBRARY OF CAREFULLY PRESERVED PLANTS WHERE THE SPECIMENS THEMSELVES AND THE LABELS ASSOCIATED WITH THEM PROVIDE A WEALTH OF INFORMATION ONCE THEY HAVE BEEN "READ" AND STUDIED BY SCIENTISTS. THE SPECIMENS ARE THE KEY TO UNDERSTANDING PLANT RELATIONSHIPS, GEOGRAPHIC DISTRIBUTIONS, ECONOMIC USEFULNESS, EVEN THEIR MOLECULAR MAKEUP. AS WE LOSE NATURAL HABITATS THE WORLD OVER, HERBARIA INCREASINGLY SERVE AS A RECORD OF THE RECENT HISTORY OF PLANT LIFE, AND AS A REPOSITORY OF PRECIOUS GENETIC INFORMATION. HERBARIA HOLD THE TOOLS FOR OUR UNDERSTANDING OF THE PLANT WORLD.</p> <p><b>MINERALOGICAL AND GEOLOGICAL MUSEUM (WITHIN MUSEUM OF NATURAL HISTORY):</b> THE HARVARD MINERAL COLLECTION RANKS AMONG THE WORLD'S FINEST DUE TO ITS VERY BROAD REPRESENTATION, WEALTH OF RARE SPECIES, LARGE NUMBER OF SPECIMENS DESCRIBED IN THE SCIENTIFIC LITERATURE, AND THE QUALITY OF ITS DISPLAY SPECIMENS. A RICH SYSTEMATIC MINERAL COLLECTION AND DISPLAYS OF GEMSTONES ARE THE PRINCIPAL EXHIBITS IN THE MINERAL GALLERY. THE MUSEUM IS COMMITTED TO THE DEVELOPMENT AND PRESERVATION OF WORLD-CLASS COLLECTIONS OF MINERALS, GEMS, ROCKS, ORES, AND METEORITES FOR RESEARCH, EDUCATION, AND PUBLIC DISPLAY. ITS EARLIEST COLLECTIONS DATE BACK TO THE LATE 18TH CENTURY. THE MUSEUM CATERS TO THE HARVARD STUDENTS AND FACULTY AS WELL AS THE GEOLOGICAL COMMUNITY AT LARGE BY SERVING AS A UNIQUELY RICH RESOURCE OF MATERIALS AND INFORMATION.</p> <p><b>PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY:</b> THE PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY IS STEWARD TO ONE OF THE OLDEST AND LARGEST COLLECTIONS OF CULTURAL OBJECTS IN THE WESTERN HEMISPHERE. SINCE THE LATE</p>

Return Reference - Identifier	Explanation
	<p>NINETEENTH CENTURY, THE MUSEUM HAS PLAYED AN ACTIVE PART IN THE HISTORY OF AMERICAN ANTHROPOLOGY AND IN THE EVOLVING RELATIONSHIP BETWEEN MUSEUMS AND NATIVE PEOPLES. THE PEABODY STRIVES TO MAKE COLLECTIONS WIDELY ACCESSIBLE AND ENGAGE ISSUES OF CONCERN TO DIVERSE AUDIENCES.</p> <p>TODAY, THE PEABODY HOUSES MORE THAN SIX MILLION INDIVIDUAL OBJECTS, 500,000 PHOTOGRAPHIC IMAGES, AND SUBSTANTIAL ARCHIVAL RECORDS. STRONGEST IN THE CULTURES OF NORTH, CENTRAL, AND SOUTH AMERICA, AND THE PACIFIC ISLANDS, THE PEABODY IS ALSO CARETAKER TO IMPORTANT COLLECTIONS FROM AFRICA, EUROPE, AND ASIA. COLLECTION TYPES INCLUDE ARCHAEOLOGY; ETHNOGRAPHY; OSTEOLOGY; AND PAINTING, DRAWING, AND PRINTS.</p> <p>SEMITIC MUSEUM: THE SEMITIC MUSEUM IS HOME TO THE UNIVERSITY'S COLLECTIONS OF NEAR EASTERN ARCHAEOLOGICAL ARTIFACTS. THESE ARTIFACTS COMPRISE OVER 40,000 ITEMS, INCLUDING POTTERY, CYLINDER SEALS, SCULPTURE, COINS AND CUNEIFORM TABLETS. MANY ARE FROM MUSEUM-SPONSORED EXCAVATIONS IN ISRAEL, JORDAN, IRAQ, EGYPT, CYPRUS, AND TUNISIA. THE MUSEUM IS DEDICATED TO THE USE OF THESE COLLECTIONS FOR THE TEACHING, RESEARCH, AND PUBLICATION OF NEAR EASTERN ARCHAEOLOGY, HISTORY, AND CULTURE.</p> <p>WARREN ANATOMICAL MUSEUM: THE WARREN ANATOMICAL MUSEUM'S PRESENT COLLECTION CONTAINS APPROXIMATELY 15,000 ARTIFACTS AND CASES INCLUDING: ANATOMICAL AND PATHOLOGICAL PREPARATIONS; VARIOUS WAX, PAPER MACHE, AND DRY PREPARATION ANATOMICAL MODELS; PHOTOGRAPHS, PRINTS, PAINTINGS, AND DRAWINGS; MEDICAL INSTRUMENTS AND MACHINES; AND OTHER MEDICAL MEMORABILIA. ALONG WITH THE WELL-KNOWN SKULL OF PHINEAS GAGE, THE MUSEUM HOLDS MANY OTHER RARE AND INTERESTING ITEMS. AMONG THESE ARE THE PHRENOLOGICAL COLLECTION OF JOHANN GASPAR SPURZHEIM, THE BOSTON SOCIETY FOR MEDICAL IMPROVEMENT COLLECTION, AND A W. T. G. MORTON-TYPE ETHER INHALER.</p> <p>THE MUSEUM PROMOTES THE COLLECTION FOR THE PURPOSES OF MEDICAL EDUCATION IN ALL FORMS WHENEVER POSSIBLE, BY EXPANDING ITS SCOPE TO PROVIDE PUBLIC PROGRAMMING AND EDUCATIONAL RESOURCES TO THE LARGER COMMUNITY.</p> <p>CARPENTER CENTER FOR THE VISUAL ARTS: CARPENTER CENTER FOR THE VISUAL ARTS IS DEDICATED TO THE SYNTHESIS OF ART, DESIGN, AND EDUCATION THROUGH THE EXHIBITION OF EXISTING WORKS AND PRODUCTION OF NEW COMMISSIONS. IT STRIVES TO BRING PEOPLE, IDEAS, AND OBJECTS TOGETHER IN GENERATIVE WAYS THAT PROVIDE UNPARALLELED EXPERIENCES WITH CONTEMPORARY ART, ULTIMATELY ENRICHING THE CREATIVE AND INTELLECTUAL LIVES OF THEIR AUDIENCES.</p>
SCHEDULE D, PART IV, LINE 1B - AGENT, TRUSTEE, CUSTODIAN, OR OTHER INTERMEDIARY ARRANGEMENT	<p>AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT. THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD.</p> <p>HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS. THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS.</p>
SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS	<p>THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION.</p>



SCHEDULE E  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Schools

- Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.  
► Attach to Form 990 or Form 990-EZ.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2017

Open to Public  
Inspection

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1 ✓	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2 ✓	
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4.0 REVENUE PROCEDURE 75-50. THE UNIVERSITY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS NATIONWIDE AND WORLDWIDE AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS. IT SATISFIES THE PUBLICITY REQUIREMENT BY INCLUDING A STATEMENT OF ITS RACIALLY NONDISCRIMINATORY POLICY AS TO (CONTINUED ON SUPPLEMENTAL SECTION)	3	✓
4 Does the organization maintain the following?		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	4a ✓	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b ✓	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c ✓	
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II.	4d ✓	
5 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?	5a	✓
b Admissions policies?	5b	✓
c Employment of faculty or administrative staff?	5c	✓
d Scholarships or other financial assistance?	5d	✓
e Educational policies?	5e	✓
f Use of facilities?	5f	✓
g Athletic programs?	5g	✓
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5h	✓
6a Does the organization receive any financial aid or assistance from a governmental agency?	6a ✓	
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" on either line 6a or line 6b, explain on Part II.	6b	✓
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II.	7 ✓	

**Part II** **Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.

(SEE STATEMENT)

**Part II**

**Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6a, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE E, PART I, LINE 3 - RACIALLY NONDISCRIMINATORY POLICY	(CONTINUED FROM SCHEDULE E, PART I, LINE 3)  STUDENTS IN ALL ITS BROCHURES AND CATALOGS DEALING WITH STUDENT ADMISSIONS, PROGRAMS, AND SCHOLARSHIPS. IT ALSO REFERENCES ITS RACIALLY NONDISCRIMINATORY POLICY IN OTHER WRITTEN ADVERTISING THAT IT USES AS A MEANS OF INFORMING PROSPECTIVE STUDENTS OF ITS PROGRAMS.
SCHEDULE E, PART I, LINE 6(A) - FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENTAL AGENCY	THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION.

**SCHEDULE F  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) CENTRAL AMERICA AND THE CARIBBEAN			FUNDRAISING		10,857
(2) CENTRAL AMERICA AND THE CARIBBEAN			GRANTMAKING		67,454
(3) CENTRAL AMERICA AND THE CARIBBEAN			PROGRAM SERVICES	UNIVERSITY ACTIVITIES	410,204
(4) EAST ASIA AND THE PACIFIC			FUNDRAISING		849,159
(5) EAST ASIA AND THE PACIFIC			GRANTMAKING		2,210,980
(6) EAST ASIA AND THE PACIFIC			INVESTMENTS		1,102,563,625
(7) EAST ASIA AND THE PACIFIC	3	16	PROGRAM SERVICES	UNIVERSITY ACTIVITIES	12,458,300
(8) EUROPE (INCLUDING ICELAND AND GREENLAND)			FUNDRAISING		725,536
(9) EUROPE (INCLUDING ICELAND AND GREENLAND)			GRANTMAKING		6,382,373
(10) EUROPE (INCLUDING ICELAND AND GREENLAND)	1	17	PROGRAM SERVICES	UNIVERSITY ACTIVITIES	31,303,385
(11) MIDDLE EAST AND NORTH AFRICA			FUNDRAISING		60,943
(12) MIDDLE EAST AND NORTH AFRICA			GRANTMAKING		664,847
(13) MIDDLE EAST AND NORTH AFRICA	1	11	PROGRAM SERVICES	UNIVERSITY ACTIVITIES	4,942,842
(14) NORTH AMERICA (CANADA & MEXICO ONLY)			FUNDRAISING		123,685
(15) NORTH AMERICA (CANADA & MEXICO ONLY)			GRANTMAKING		1,934,862
(16) NORTH AMERICA (CANADA & MEXICO ONLY)		13	PROGRAM SERVICES	UNIVERSITY ACTIVITIES	3,435,890
(17) (SEE STATEMENT)					
<b>3a Sub-total</b>	5	57			1,168,144,942
<b>b Total from continuation sheets to Part I</b>	0	11			41,766,524
<b>c Totals (add lines 3a and 3b)</b>	5	68			1,209,911,466



**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	6,866,117	EFT OR CHECK			
(2)			SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	1,034,862	EFT OR CHECK			
(3)			SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	937,350	EFT OR CHECK			
(4)			SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	898,903	EFT OR CHECK			
(5)			SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	882,337	EFT OR CHECK			
(6)			SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	789,300	EFT OR CHECK			
(7)			EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	743,479	EFT OR CHECK			
(8)			SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	680,904	EFT OR CHECK			
(9)			EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	582,175	EFT OR CHECK			
(10)			EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	554,952	EFT OR CHECK			
(11)			NORTH AMERICA (CANADA & MEXICO ONLY)	SPONSORED RESEARCH SUB-AWARD	515,763	EFT OR CHECK			
(12)			SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	492,905	EFT OR CHECK			
(13)			EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	465,565	EFT OR CHECK			
(14)			NORTH AMERICA (CANADA & MEXICO ONLY)	SPONSORED RESEARCH SUB-AWARD	444,620	EFT OR CHECK			
(15)			SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	408,423	EFT OR CHECK			
(16)			(SEE STATEMENT)						

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 27

3 Enter total number of other organizations or entities 77

**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) GRADUATE STUDENT STIPEND GRANTS	EAST ASIA AND THE PACIFIC	53	200,292	EFT OR CHECK			
(2) GRADUATE STUDENT STIPEND GRANTS	EUROPE (INCLUDING ICELAND AND GREENLAND)	32	142,422	EFT OR CHECK			
(3) GRADUATE STUDENT STIPEND GRANTS	NORTH AMERICA (CANADA & MEXICO ONLY)	32	136,730	EFT OR CHECK			
(4) GRADUATE STUDENT STIPEND GRANTS	SOUTH AMERICA	24	56,512	EFT OR CHECK			
(5) GRADUATE STUDENT STIPEND GRANTS	SOUTH ASIA	11	28,378	EFT OR CHECK			
(6) GRADUATE STUDENT STIPEND GRANTS	SUB-SAHARAN AFRICA	7	27,190	EFT OR CHECK			
(7) GRADUATE STUDENT STIPEND GRANTS	MIDDLE EAST AND NORTH AFRICA	5	14,450	EFT OR CHECK			
(8) GRADUATE STUDENT STIPEND GRANTS	CENTRAL AMERICA AND THE CARIBBEAN	2	5,300	EFT OR CHECK			
(9) GRADUATE STUDENT STIPEND GRANTS	RUSSIA AND NEIGHBORING STATES	1	3,500	EFT OR CHECK			
(10) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	EUROPE (INCLUDING ICELAND AND GREENLAND)	13	271,476	EFT OR CHECK			
(11) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	EAST ASIA AND THE PACIFIC	32	209,249	EFT OR CHECK			
(12) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	NORTH AMERICA (CANADA & MEXICO ONLY)	5	96,522	EFT OR CHECK			
(13) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	SOUTH AMERICA	9	69,675	EFT OR CHECK			
(14) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	SUB-SAHARAN AFRICA	3	57,535	EFT OR CHECK			
(15) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	SOUTH ASIA	4	28,800	EFT OR CHECK			
(16) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	MIDDLE EAST AND NORTH AFRICA	1	19,500	EFT OR CHECK			
(17) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	CENTRAL AMERICA AND THE CARIBBEAN	1	15,288	EFT OR CHECK			
(18) (SEE STATEMENT)							

**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).* . . . . . ☒ Yes ☐ No
  
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990).* . . . . . ☒ Yes ☐ No
  
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471).* . . . . . ☒ Yes ☐ No
  
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621).* . . . . . ☐ Yes ☒ No
  
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865).* . . . . . ☒ Yes ☐ No
  
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* . . . . . ☒ Yes ☐ No

Schedule F (Form 990) 2017

**Part I****Activities per Region (continued)**

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(17) NORTH AMERICA (CANADA & MEXICO ONLY)			INVESTMENTS		10,196,372
(18) RUSSIA AND NEIGHBORING STATES			FUNDRAISING		780
(19) RUSSIA AND NEIGHBORING STATES			GRANTMAKING		243,296
(20) RUSSIA AND NEIGHBORING STATES			PROGRAM SERVICES	UNIVERSITY ACTIVITIES	231,566
(21) SOUTH AMERICA			FUNDRAISING		18,956
(22) SOUTH AMERICA			GRANTMAKING, INVESTMENTS		1,280,225
(23) SOUTH AMERICA		1	PROGRAM SERVICES	UNIVERSITY ACTIVITIES	3,619,257
(24) SOUTH ASIA			FUNDRAISING		94,506
(25) SOUTH ASIA			GRANTMAKING		4,511,033
(26) SOUTH ASIA			PROGRAM SERVICES	UNIVERSITY ACTIVITIES	3,505,845
(27) SUB-SAHARAN AFRICA			FUNDRAISING		29,325
(28) SUB-SAHARAN AFRICA			GRANTMAKING		12,146,370
(29) SUB-SAHARAN AFRICA		10	PROGRAM SERVICES	UNIVERSITY ACTIVITIES	5,888,993



**Part II****Grants and Other Assistance to Organizations or Entities Outside the United States** (continued)

(a) Name of Organization	(b) IRS code section and EIN	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(16)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB- AWARD	388,980	EFT OR CHECK			
(17)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB- AWARD	376,217	EFT OR CHECK			
(18)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB- AWARD	368,225	EFT OR CHECK			
(19)		SOUTH ASIA	SPONSORED RESEARCH SUB- AWARD	365,181	EFT OR CHECK			
(20)		SOUTH ASIA	SPONSORED RESEARCH SUB- AWARD	312,257	EFT OR CHECK			
(21)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB- AWARD	245,647	EFT OR CHECK			
(22)		SOUTH ASIA	SPONSORED RESEARCH SUB- AWARD	239,803	EFT OR CHECK			
(23)		SOUTH ASIA	SPONSORED RESEARCH SUB- AWARD	237,271	EFT OR CHECK			
(24)		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB- AWARD	233,232	EFT OR CHECK			
(25)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB- AWARD	231,632	EFT OR CHECK			
(26)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB- AWARD	220,598	EFT OR CHECK			
(27)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB- AWARD	214,938	EFT OR CHECK			
(28)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB- AWARD	209,032	EFT OR CHECK			
(29)		NORTH AMERICA (CANADA & MEXICO ONLY)	SPONSORED RESEARCH SUB- AWARD	205,083	EFT OR CHECK			
(30)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB- AWARD	196,524	EFT OR CHECK			
(31)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB- AWARD	192,125	EFT OR CHECK			
(32)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB- AWARD	185,685	EFT OR CHECK			
(33)		SOUTH ASIA	SPONSORED RESEARCH SUB- AWARD	170,822	EFT OR CHECK			
(34)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB- AWARD	169,585	EFT OR CHECK			
(35)		SOUTH ASIA	SPONSORED RESEARCH SUB- AWARD	160,165	EFT OR CHECK			
(36)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB- AWARD	154,683	EFT OR CHECK			
(37)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB- AWARD	145,800	EFT OR CHECK			
(38)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB- AWARD	145,239	EFT OR CHECK			

(a) Name of Organization	(b) IRS code section and EIN	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(39)		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	142,100	EFT OR CHECK			
(40)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	131,105	EFT OR CHECK			
(41)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	125,812	EFT OR CHECK			
(42)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	124,682	EFT OR CHECK			
(43)		RUSSIA AND NEIGHBORING STATES	SPONSORED RESEARCH SUB-AWARD	122,099	EFT OR CHECK			
(44)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	120,110	EFT OR CHECK			
(45)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	117,259	EFT OR CHECK			
(46)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	116,248	EFT OR CHECK			
(47)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	113,130	EFT OR CHECK			
(48)		NORTH AMERICA (CANADA & MEXICO ONLY)	SPONSORED RESEARCH SUB-AWARD	111,271	EFT OR CHECK			
(49)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	100,021	EFT OR CHECK			
(50)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	99,706	EFT OR CHECK			
(51)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	89,722	EFT OR CHECK			
(52)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	81,357	EFT OR CHECK			
(53)		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	81,126	EFT OR CHECK			
(54)		NORTH AMERICA (CANADA & MEXICO ONLY)	SPONSORED RESEARCH SUB-AWARD	80,817	EFT OR CHECK			
(55)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	76,279	EFT OR CHECK			
(56)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	74,033	EFT OR CHECK			
(57)		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	73,993	EFT OR CHECK			
(58)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	72,953	EFT OR CHECK			
(59)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	70,395	EFT OR CHECK			
(60)		RUSSIA AND NEIGHBORING STATES	SPONSORED RESEARCH SUB-AWARD	69,803	EFT OR CHECK			
(61)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	67,230	EFT OR CHECK			
(62)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	60,073	EFT OR CHECK			

(a) Name of Organization	(b) IRS code section and EIN	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(63)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	57,808	EFT OR CHECK			
(64)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	55,067	EFT OR CHECK			
(65)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	53,717	EFT OR CHECK			
(66)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	53,462	EFT OR CHECK			
(67)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	52,284	EFT OR CHECK			
(68)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	50,618	EFT OR CHECK			
(69)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	47,084	EFT OR CHECK			
(70)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	43,973	EFT OR CHECK			
(71)		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	42,187	EFT OR CHECK			
(72)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	41,310	EFT OR CHECK			
(73)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	38,044	EFT OR CHECK			
(74)		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	37,800	EFT OR CHECK			
(75)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	36,245	EFT OR CHECK			
(76)		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	34,675	EFT OR CHECK			
(77)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	32,838	EFT OR CHECK			
(78)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	30,563	EFT OR CHECK			
(79)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	30,000	EFT OR CHECK			
(80)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	29,981	EFT OR CHECK			
(81)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	29,491	EFT OR CHECK			
(82)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	29,202	EFT OR CHECK			
(83)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	27,350	EFT OR CHECK			
(84)		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	26,722	EFT OR CHECK			
(85)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	25,704	EFT OR CHECK			
(86)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	25,383	EFT OR CHECK			

(a) Name of Organization	(b) IRS code section and EIN	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(87)		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	25,076	EFT OR CHECK			
(88)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	24,997	EFT OR CHECK			
(89)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	23,557	EFT OR CHECK			
(90)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	22,986	EFT OR CHECK			
(91)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	22,257	EFT OR CHECK			
(92)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	19,902	EFT OR CHECK			
(93)		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	19,826	EFT OR CHECK			
(94)		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	19,640	EFT OR CHECK			
(95)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	19,008	EFT OR CHECK			
(96)		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	18,778	EFT OR CHECK			
(97)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	17,878	EFT OR CHECK			
(98)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	17,738	EFT OR CHECK			
(99)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	17,000	EFT OR CHECK			
(100)		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	15,120	EFT OR CHECK			
(101)		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	14,080	EFT OR CHECK			
(102)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	12,852	EFT OR CHECK			
(103)		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	9,720	EFT OR CHECK			
(104)		EUROPE (INCLUDING ICELAND AND GREENLAND)	SPONSORED RESEARCH SUB-AWARD	6,721	EFT OR CHECK			



(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(18) GRANTS AND AWARDS TO NON-HARVARD STUDENTS	RUSSIA AND NEIGHBORING STATES	1	8,140	EFT OR CHECK			
(19) OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	EAST ASIA AND THE PACIFIC	14	53,555	EFT OR CHECK			
(20) OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	EUROPE (INCLUDING ICELAND AND GREENLAND)	10	45,033	EFT OR CHECK			
(21) OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	SUB-SAHARAN AFRICA	15	13,483	EFT OR CHECK			
(22) OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	SOUTH ASIA	2	8,000	EFT OR CHECK			
(23) OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	NORTH AMERICA (CANADA & MEXICO ONLY)	4	7,100	EFT OR CHECK			
(24) OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	RUSSIA AND NEIGHBORING STATES	1	3,500	EFT OR CHECK			
(25) OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	SOUTH AMERICA	1	2,000	EFT OR CHECK			
(26) STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	EUROPE (INCLUDING ICELAND AND GREENLAND)	16	634,000	EFT OR CHECK			
(27) STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	EAST ASIA AND THE PACIFIC	1	31,500	EFT OR CHECK			
(28) STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	NORTH AMERICA (CANADA & MEXICO ONLY)	2	22,436	EFT OR CHECK			
(29) STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	RUSSIA AND NEIGHBORING STATES	1	19,000	EFT OR CHECK			
(30) STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	EUROPE (INCLUDING ICELAND AND GREENLAND)	12	159,854	EFT OR CHECK			
(31) STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	NORTH AMERICA (CANADA & MEXICO ONLY)	13	125,649	EFT OR CHECK			
(32) STUDENT	EAST ASIA AND THE PACIFIC	10	113,011	EFT OR CHECK			

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS							
(33) STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SUB-SAHARAN AFRICA	6	91,243	EFT OR CHECK			
(34) STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SOUTH ASIA	17	71,413	EFT OR CHECK			
(35) STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	MIDDLE EAST AND NORTH AFRICA	3	43,269	EFT OR CHECK			
(36) STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	CENTRAL AMERICA AND THE CARIBBEAN	3	36,166	EFT OR CHECK			
(37) STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SOUTH AMERICA	8	30,843	EFT OR CHECK			
(38) STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	RUSSIA AND NEIGHBORING STATES	4	10,754	EFT OR CHECK			
(39) STUDENT PRIZES AND AWARDS	EAST ASIA AND THE PACIFIC	95	288,803	EFT OR CHECK			
(40) STUDENT PRIZES AND AWARDS	EUROPE (INCLUDING ICELAND AND GREENLAND)	75	246,782	EFT OR CHECK			
(41) STUDENT PRIZES AND AWARDS	NORTH AMERICA (CANADA & MEXICO ONLY)	56	188,870	EFT OR CHECK			
(42) STUDENT PRIZES AND AWARDS	SOUTH AMERICA	54	183,136	EFT OR CHECK			
(43) STUDENT PRIZES AND AWARDS	SOUTH ASIA	42	153,041	EFT OR CHECK			
(44) STUDENT PRIZES AND AWARDS	SUB-SAHARAN AFRICA	23	111,108	EFT OR CHECK			
(45) STUDENT PRIZES AND AWARDS	MIDDLE EAST AND NORTH AFRICA	15	88,385	EFT OR CHECK			
(46) STUDENT PRIZES AND AWARDS	CENTRAL AMERICA AND THE CARIBBEAN	4	10,700	EFT OR CHECK			
(47) STUDENT PRIZES AND AWARDS	RUSSIA AND NEIGHBORING STATES	2	6,500	EFT OR CHECK			

## Part V

**Supplemental Information.** Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method: amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE F, PART I - FOREIGN ACTIVITY	AMOUNTS REPORTED ARE ESTIMATED BASED ON THE BEST AVAILABLE DATA. UNIVERSITY ACTIVITIES INCLUDE ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, INSTRUCTION, RESEARCH AND OTHER ACADEMIC ACTIVITY, SERVICE CENTERS, AND STUDENT SERVICES.
SCHEDULE F, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.
SCHEDULE F, PART I, LINE 3 - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	CENTRAL AMERICA AND THE CARIBBEAN: ACCRUAL EAST ASIA AND THE PACIFIC: ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND): ACCRUAL MIDDLE EAST AND NORTH AFRICA: ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY): ACCRUAL RUSSIA AND NEIGHBORING STATES: ACCRUAL SOUTH AMERICA: ACCRUAL SOUTH ASIA: ACCRUAL SUB-SAHARAN AFRICA: ACCRUAL
SCHEDULE F, PART II, LINE 1 - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	EAST ASIA AND THE PACIFIC: ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND): ACCRUAL MIDDLE EAST AND NORTH AFRICA: ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY): ACCRUAL RUSSIA AND NEIGHBORING STATES: ACCRUAL SOUTH AMERICA: ACCRUAL SOUTH ASIA: ACCRUAL SUB-SAHARAN AFRICA: ACCRUAL
SCHEDULE F, PART III - GRANTS TO INDIVIDUALS	AMOUNTS AND NUMBER OF RECIPIENTS LISTED ARE ESTIMATES BASED ON THE BEST AVAILABLE DATA.
SCHEDULE F, PART III - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	CENTRAL AMERICA AND THE CARIBBEAN: ACCRUAL EAST ASIA AND THE PACIFIC: ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND): ACCRUAL MIDDLE EAST AND NORTH AFRICA: ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY): ACCRUAL RUSSIA AND NEIGHBORING STATES: ACCRUAL SOUTH AMERICA: ACCRUAL SOUTH ASIA: ACCRUAL SUB-SAHARAN AFRICA: ACCRUAL

**SCHEDULE G**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest instructions.

OMB No. 1545-0047

**2017**

**Open to Public Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

**1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- |   |  |
|---|--|
| <b>a</b> <input checked="" type="checkbox"/> Mail solicitations               | <b>e</b> <input checked="" type="checkbox"/> Solicitation of non-government grants |
| <b>b</b> <input checked="" type="checkbox"/> Internet and email solicitations | <b>f</b> <input checked="" type="checkbox"/> Solicitation of government grants     |
| <b>c</b> <input checked="" type="checkbox"/> Phone solicitations              | <b>g</b> <input checked="" type="checkbox"/> Special fundraising events            |
| <b>d</b> <input checked="" type="checkbox"/> In-person solicitations          |  |

**2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ **Yes** ☐ **No**

**b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
<b>1</b> ANNE LOCKETT ENTERPRISES, 12424 WILSHIRE BLVD., LOS ANGELES, CA 90025	PRIN. GIFTS		✓	39,665,667	213,420	39,452,247
<b>2</b> DANILLER AND COMPANY, 3724 JEFFERSON STREET #302, AUSTIN, TX 78731	DIRECT MAIL		✓	154,472	23,430	131,042
<b>3</b> JOHN BROWN LIMITED, INC., 4916 CRESTWOOD DRIVE, WACO, TX 76710	CONSULTING		✓		332,835	
<b>4</b>						
<b>5</b>						
<b>6</b>						
<b>7</b>						
<b>8</b>						
<b>9</b>						
<b>10</b>						
<b>Total</b>				39,820,139	569,685	39,583,289

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

CA, IL, MA



**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		GOLF (event type)	HARVARD ATHLETICS FRIENDS OF SOF (event type)	1 (total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts . . . . .	29,443	11,677	7,470	48,590
	2 Less: Contributions . . . . .	17,553	1,633	464	19,650
	3 Gross income (line 1 minus line 2) . . . . .	11,890	10,044	7,006	28,940
Direct Expenses	4 Cash prizes . . . . .				0
	5 Noncash prizes . . . . .				0
	6 Rent/facility costs . . . . .				0
	7 Food and beverages . . . . .				0
	8 Entertainment . . . . .				0
	9 Other direct expenses . . . . .	4,347	1,658	977	6,982
	10 Direct expense summary. Add lines 4 through 9 in column (d) . . . . . ▶				6,982
	11 Net income summary. Subtract line 10 from line 3, column (d) . . . . . ▶				21,958

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue				
1 Gross revenue . . . . .				
Direct Expenses	2 Cash prizes . . . . .			
	3 Noncash prizes . . . . .			
	4 Rent/facility costs . . . . .			
	5 Other direct expenses . . . . .			
	6 Volunteer labor . . . . .	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No _____ %	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No _____ %	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No _____ %
7 Direct expense summary. Add lines 2 through 5 in column (d) . . . . . ▶				
8 Net gaming income summary. Subtract line 7 from line 1, column (d) . . . . . ▶				

9 Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_

a Is the organization licensed to conduct gaming activities in each of these states? . . . . . ☐ Yes ☐ No

b If "No," explain: \_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? . . . . . ☐ Yes ☐ No

b If "Yes," explain: \_\_\_\_\_

- 11** Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No
- 12** Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No
- 13** Indicate the percentage of gaming activity conducted in:
- |                                      |            |   |
|--------------------------------------|------------|---|
| <b>a</b> The organization's facility | <b>13a</b> | % |
| <b>b</b> An outside facility         | <b>13b</b> | % |
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No
- b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_
- c** If "Yes," enter name and address of the third party:

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

**16** Gaming manager information:

Name ▶ \_\_\_\_\_

Gaming manager compensation ▶ \$ \_\_\_\_\_

Description of services provided ▶ \_\_\_\_\_

☐ Director/officer

☐ Employee

☐ Independent contractor

**17** Mandatory distributions:

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

**Part IV** **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SEE NEXT PAGE

**Part IV**

**Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE G, PART I, LINE 2B(IV) - GROSS RECEIPTS FROM ACTIVITY	<p>THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT. THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY18, BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS.</p> <p>THE PROFESSIONAL FUNDRAISING SERVICE DETAILED IN LINE 2B, ACTIVITY 3 IS FOR CONSULTATION AND COMMUNICATIONS FOR GENERAL FUNDRAISING ACTIVITIES. THE SERVICE IS NOT PROVIDED FOR A SPECIFIC EVENT OR ACTIVITY IN WHICH THERE IS A DIRECT CONNECTION BETWEEN THE FUNDRAISING ACTIVITY AND THE DONATIONS RECEIVED.</p>

**SCHEDULE I**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Employer identification number

04-2103580

**Part I General Information on Grants and Assistance**

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) BRIGHAM AND WOMEN'S HOSPITAL 75 FRANCIS ST, BOSTON, MA 02115	04-2312909	IRC 501(C)(3)	14,905,188				RESEARCH SUB-AWARD
(2) MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT ST, BOSTON, MA 02114	04-1564655	IRC 501(C)(3)	12,803,540				RESEARCH GIFT & CONTRIB.
(3) FRONTIER SCIENCE TECH RESEARCH FDN. INC. 4033 MAPLE RD, AMHERST, NY 14226	16-1056814	IRC 501(C)(3)	10,211,152				RESEARCH SUB-AWARD
(4) CHILDRENS HOSPITAL BOSTON 300 LONGWOOD AVENUE, BOSTON, MA 02115	04-2774441	IRC 501(C)(3)	6,278,944				RESEARCH SUB-AWARD
(5) BOSTON REDEVELOPMENT AUTHORITY ONE CITY HALL, 9TH FL., BOSTON, MA 02201	N/A	GOVERNMENTAL UNIT	6,050,000				COMM. GIFTS & CHAR. CONTRIB.
(6) DANA-FARBER CANCER INST 450 BROOKLINE AVE BP418, BOSTON, MA 02215	04-2263040	IRC 501(C)(3)	5,768,103				RESEARCH GIFT & CONTRIB.
(7) BETH ISRAEL DEACONESS MEDICAL CTR 330 BROOKLINE AVE, BOSTON, MA 02215	04-2103881	IRC 501(C)(3)	5,046,285				RESEARCH SUB-AWARD
(8) EDX INC 141 PORTLAND ST 9TH FL, CAMBRIDGE, MA 02139	46-0807740	IRC 501(C)(3)	5,000,000				COMM. GIFTS & CHAR. CONTRIB.
(9) MASSACHUSETTS INST OF TECHNOLOGY 77 MASS AVE NE49-3142, CAMBRIDGE, MA 02139	04-2103594	IRC 501(C)(3)	4,060,326				RESEARCH GIFT & CONTRIB.
(10) THE BROAD INSTITUTE 320 CHARLES ST, CAMBRIDGE, MA 02141	26-3428781	IRC 501(C)(3)	3,824,044				RESEARCH SUB-AWARD
(11) AKONNI BIOSYSTEMS INC 400 SAGNER AVE STE 300, FREDERICK, MD 21701	16-1664925	NOT EXEMPT	2,905,727				RESEARCH SUB-AWARD
(12) (SEE STATEMENT)							

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 270
- 3 Enter total number of other organizations listed in the line 1 table 64

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50055P

Schedule I (Form 990) (2017)



### Part III

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 GRADUATE TUITION & FEES GRANTS	8,571	236,912,071			
2 UNDERGRAD. TUITION, FEES, & STIP. GRANTS	4,064	185,296,436			
3 GRADUATE STUDENT STIPEND GRANTS	4,630	87,524,734			
4 STIPENDS - POST-DOC. STUDENTS & FELLOWS	1,472	30,629,976			
5 OTHER STUDENT GRANTS, PRIZES & AWARDS	9,227	24,798,036			
6 GRANTS & AWARDS TO NON-HARVARD INDIV.	1,524	11,611,296			
7 (SEE STATEMENT)					

## Part IV

(SEE STATEMENT)

**Part II**
**Grants and Other Assistance to Governments and Organizations in the United States** (continued)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(12) REGENTS OF THE UNIV. OF CA - SAN DIEGO 9500 GILMAN DR, LA JOLLA, CA 92093	95-6006144	IRC 501(C)(3)	2,393,819				SPONSORED RES. SUB-AWARD
(13) WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY 1300 YORK AVENUE, NEW YORK, NY 10065	15-0532082	IRC 501(C)(3)	1,485,339				SPONSORED RESEARCH SUB-AWARD
(14) STANFORD UNIVERSITY 3145 PORTER DR, PALO ALTO, CA 94304	94-1156365	IRC 501(C)(3)	1,290,590				SPONSORED RESEARCH SUB-AWARD AND DAF DISTRIBUTION
(15) CHILDRENS HOSPITAL CORP 300 LONGWOOD AVE, BOSTON, MA 02115	04-2774441	IRC 501(C)(3)	1,265,727				SPONSORED RESEARCH SUB-AWARD
(16) SMITHSONIAN ASTROPHYSICAL OBSERVATORY 60 GARDEN STREET MS23, CAMBRIDGE, MA 02138	N/A	GOVERNMENTAL UNIT	1,256,632				SPONSORED RESEARCH SUB-AWARD
(17) POPULATION SERVICES INTERNATIONAL 1120 19TH ST NW STE 600, WASHINGTON, DC 20036	56-0942853	IRC 501(C)(3)	1,247,632				SPONSORED RESEARCH SUB-AWARD
(18) REGENTS OF THE UNIVERSITY OF MINNESOTA 1300 S 2ND ST STE 206, MINNEAPOLIS, MN 55454	41-6007513	IRC 501(C)(3)	1,193,803				SPONSORED RESEARCH SUB-AWARD
(19) TRUSTEES OF DARTMOUTH COLLEGE 6010 PARKHURST HALL STE 204, HANOVER, NH 03755	02-0222111	IRC 501(C)(3)	1,186,025				SPONSORED RESEARCH SUB-AWARD
(20) UNIVERSITY OF SOUTHERN CALIFORNIA UNIVERSITY GARDENS-UGB 203, LOS ANGELES, CA 90089	95-1642394	IRC 501(C)(3)	1,116,254				SPONSORED RESEARCH SUB-AWARD
(21) UNIVERSITY OF MASSACHUSETTS MEDICAL SCHOOL OFFICE OF RESEARCH, WORCESTER, MA 01655-0002	04-3358566	IRC 501(C)(3)	1,036,058				SPONSORED RESEARCH SUB-AWARD
(22) ST JUDE CHILDRENS RESEARCH HOSPITAL 262 DANNY THOMAS PL, MEMPHIS, TN 38105	62-0646012	IRC 501(C)(3)	991,649				SPONSORED RESEARCH SUB-AWARD
(23) CALIFORNIA INST OF TECHNOLOGY 1200 E CALIFORNIA BLVD, PASADENA, CA 91125	95-1643307	IRC 501(C)(3)	982,789				SPONSORED RESEARCH SUB-AWARD
(24) INDIANA UNIVERSITY 400 E 7TH ST POPLARS RM 501, BLOOMINGTON, IN 47405	35-6001673	IRC 501(C)(3)	965,357				SPONSORED RESEARCH SUB-AWARD
(25) RAGON INSTITUTE OF MGH MIT AND HARVARD MGH - EAST, 149 13TH STREET, CHARLESTOWN, MA 02129	04-1564655	IRC 501(C)(3)	965,318				SPONSORED RESEARCH SUB-AWARD

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(26) WESTAT CORP 1600 RESEARCH BLVD, ROCKVILLE, MD 20850	84-0529566	NOT EXEMPT	937,623				SPONSORED RESEARCH SUB-AWARD
(27) COLUMBIA UNIVERSITY 1210 AMSTERDAM AVE MAIL CODE 2205, NEW YORK, NY 10027	13-5598093	IRC 501(C)(3)	930,678				SPONSORED RESEARCH SUB-AWARD
(28) UNIVERSITY OF COLORADO DENVER HEALTH SCIENCES CENTER 4200 E NINTH AVENUE, DENVER, CO 80262	84-6000555	IRC 501(C)(3)	924,538				SPONSORED RESEARCH SUB-AWARD
(29) UNIVERSITY OF PUERTO RICO PO BOX 363682, SAN JUAN, PR 00936	66-0433761	EXEMPT	921,224				SPONSORED RESEARCH SUB-AWARD
(30) OREGON HEALTH AND SCIENCE UNIVERSITY 3181 SAM JACKSON PARK, PORTLAND, OR 97239	93-1176109	EXEMPT	893,306				SPONSORED RESEARCH SUB-AWARD
(31) TRUSTEES OF BOSTON UNIVERSITY 25 BUICK ST, BOSTON, MA 02215	04-2103547	IRC 501(C)(3)	847,724				SPONSORED RESEARCH SUB-AWARD
(32) TEXAS A&M UNIVERSITY 3000 BRIARCREST DR STE 101 , BRYAN, TX 77802	74-2648747	IRC 115	841,227				SPONSORED RESEARCH SUB-AWARD
(33) ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORPORATION 20 LINDEN STREET, ALLSTON, MA 02134	04-2716278	IRC 501(C)(3)	811,350				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(34) THE RESEARCH FOUNDATION OF STATE UNIVERSITY OF NEW YORK PO BOX 9, ALBANY, NY 12201	14-1368361	IRC 501(C)(3)	809,720				SPONSORED RESEARCH SUB-AWARD
(35) BIOAEGIS THERAPEUTICS INC 6 EAST COVE LANE, MORRISTOWN, MA 07960-2700	N/A	NOT EXEMPT	761,416				SPONSORED RESEARCH SUB-AWARD
(36) SOCIAL SCIENCE RESEARCH SOLUTIONS 53 WEST BALTIMORE PIKE, MEDIA, PA 19063	N/A	NOT EXEMPT	752,400				SPONSORED RESEARCH SUB-AWARD
(37) BAYLOR COLLEGE OF MEDICINE ONE BAYLOR PLAZA, HOUSTON, TX 77030	74-1613878	IRC 501(C)(3)	730,441				SPONSORED RESEARCH SUB-AWARD
(38) RAND CORP 1700 MAIN ST, SANTA MONICA, CA 90407	95-1958142	IRC 501(C)(3)	729,106				SPONSORED RESEARCH SUB-AWARD
(39) UNIVERSITY OF FLORIDA 219 GRINTER HALL BOX 115500, GAINESVILLE, FL 32605	59-6002052	IRC 115	725,412				SPONSORED RESEARCH SUB-AWARD
(40) BRONX-LEBANON HOSPITAL CENTER 1276 FULTON AVE, BRONX, NY 10456	13-1974191	IRC 501(C)(3)	721,943				SPONSORED RESEARCH SUB-AWARD
(41) UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY 185 SOUTH ORANGE AVE, NEWARK, NJ 07103	22-1775306	IRC 115	715,666				SPONSORED RESEARCH SUB-AWARD
(42) UNIVERSITY OF WISCONSIN - MADISON WI CENTER FOR EDU. RESEARCH, MADISON, WI 53706	39-6006492	GOVERNMENTAL UNIT	713,719				SPONSORED RESEARCH SUB-AWARD
(43) ANN AND ROBERT H LURIE CHILDRENS HOSPITAL OF CHICAGO 225 E CHICAGO AVE, CHICAGO, IL 60611	36-2170833	IRC 501(C)(3)	703,174				SPONSORED RESEARCH SUB-AWARD

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(44) OLIVANN 1117 MORTON ST, ALAMEDA, CA 94501	27-2265572	IRC 501(C)(3)	700,683				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(45) REGENTS OF THE UNIVERSITY OF CALIFORNIA SAN FRANCISCO UCSF BOX 0248, SAN FRANCISCO, CA 94143	94-6036493	IRC 501(C)(3)	695,235				SPONSORED RESEARCH SUB-AWARD
(46) NEW YORK UNIVERSITY 105 EAST 17TH ST 4TH FL, NEW YORK, NY 10003	13-5562308	IRC 501(C)(3)	643,177				SPONSORED RESEARCH SUB-AWARD
(47) YALE UNIVERSITY PO BOX 208239, NEW HAVEN, CT 06520	91-1864328	IRC 501(C)(3)	616,507				SPONSORED RESEARCH SUB-AWARD
(48) UNIVERSITY OF ILLINOIS AT CHICAGO UNIVERSITY OF ILLINOIS-CHICAGO, DEPARTMENT OF PHYSICS (M/C 273), CHICAGO, IL 60607-7059	37-6000511	IRC 115	593,754				SPONSORED RESEARCH SUB-AWARD
(49) REGENTS OF THE UNIVERSITY OF MICHIGAN 500 S STATE ST, ANN ARBOR, MI 48109	38-6006309	IRC 501(C)(3)	586,749				SPONSORED RESEARCH SUB-AWARD
(50) UNIVERSITY OF OREGON PO BOX 3237, EUGENE, OR 97403	46-4727800	IRC 115	570,894				SPONSORED RESEARCH SUB-AWARD
(51) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE, BOSTON, MA 02115	04-1679980	IRC 501(C)(3)	562,600				SPONSORED RESEARCH SUB-AWARD
(52) BOSTON UNIVERSITY SCHOOL OF PUBLIC HEALTH 715 ALBANY STREET, TALBOT BUILDING, BOSTON, MA 02118	04-2103547	IRC 501(C)(3)	554,755				SPONSORED RESEARCH SUB-AWARD
(53) TULANE UNIVERSITY 6823 ST CHARLES AVE, NEW ORLEANS, LA 70118	72-0423889	IRC 501(C)(3)	553,996				SPONSORED RESEARCH SUB-AWARD
(54) UNIVERSITY OF MASSACHUSETTS - AMHERST GOODELL BUILDING ROOM 408, AMHERST, MA 01003	04-3167352	IRC 115	551,949				SPONSORED RESEARCH SUB-AWARD
(55) UNIVERSITY OF PENNSYLVANIA 3451 WALNUT ST, PHILADELPHIA, PA 19104	23-1352685	IRC 501(C)(3)	549,124				SPONSORED RESEARCH SUB-AWARD
(56) UNIVERSITY OF MASSACHUSETTS MEDICAL CENTER 306 BELMONT ST, WORCESTER, MA 01604	04-3358566	IRC 501(C)(3)	518,824				SPONSORED RESEARCH SUB-AWARD
(57) JOHNS HOPKINS UNIVERSITY 615 N WOLFE ST, BALTIMORE, MD 21205	52-0595110	IRC 501(C)(3)	516,032				SPONSORED RESEARCH SUB-AWARD
(58) INSTITUTE FOR SYSTEMS BIOLOGY 401 TERRY AVE N, SEATTLE, WA 98109	91-2003593	IRC 501(C)(3)	499,688				SPONSORED RESEARCH SUB-AWARD
(59) UNIVERSITY OF PITTSBURGH 4200 FIFTH AVE, PITTSBURGH, PA 15260	25-0965591	IRC 501(C)(3)	496,967				SPONSORED RESEARCH SUB-AWARD
(60) DUKE UNIVERSITY 324 BLACKWELL ST STE 850, DURHAM, NC 27701	56-0532129	IRC 501(C)(3)	486,378				SPONSORED RESEARCH SUB-AWARD
(61) BOSTON MEDICAL CENTER ONE BOSTON MEDICAL CENTER PL , BOSTON, MA 02118	04-3314093	IRC 501(C)(3)	482,961				SPONSORED RESEARCH SUB-AWARD



(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(62) BRANDEIS UNIVERSITY 415 SOUTH ST MS NO 116, WALTHAM, MA 02454	04-2103552	IRC 501(C)(3)	461,279				SPONSORED RESEARCH SUB-AWARD
(63) UNIVERSITY OF CHICAGO 6054 S DREXEL AVE, CHICAGO, IL 60637	36-2177139	IRC 501(C)(3)	454,003				SPONSORED RESEARCH SUB-AWARD
(64) EMORY UNIVERSITY 201 DOWMAN DR, ATLANTA, GA 30322	58-0566256	IRC 501(C)(3)	450,683				SPONSORED RESEARCH SUB-AWARD
(65) UNIVERSITY OF MIAMI PO BOX 248106, CORAL GABLES, FL 33124	59-0624458	IRC 501(C)(3)	440,650				SPONSORED RESEARCH SUB-AWARD
(66) TUFTS UNIVERSITY 169 HOLLAND ST, SOMERVILLE, MA 02144	04-2103634	IRC 501(C)(3)	435,171				SPONSORED RESEARCH SUB-AWARD
(67) UNIVERSITY OF WASHINGTON 3917 UNIVERSITY WAY NE BOX 351122, SEATTLE, WA 98105	91-6001537	IRC 115	431,810				SPONSORED RESEARCH SUB-AWARD
(68) RESULTS FOR DEVELOPMENT INSTITUTE 1875 CONNECTICUT AVE NW SUITE 120, WASHINGTON, DC 20009	20-8530747	IRC 501(C)(3)	404,635				SPONSORED RESEARCH SUB-AWARD
(69) REGENTS OF THE UNIVERSITY OF NEW MEXICO OFFICE OF RESEARCH ADMINISTRATION, SCHOLES HALL 102, ALBUQUERQUE, NM 87131-6003	85-6000642	IRC 115	400,410				SPONSORED RESEARCH SUB-AWARD
(70) CHILDRENS HOSPITAL LOS ANGELES 4650 SUNSET BLVD, LOS ANGELES, CA 90027	95-1690977	IRC 501(C)(3)	394,646				SPONSORED RESEARCH SUB-AWARD
(71) PURDUE UNIVERSITY 610 PURDUE MALL, WEST LAFAYETTE, IN 47907	35-6002041	IRC 115	388,737				SPONSORED RESEARCH SUB-AWARD
(72) REGENTS OF THE UNIVERSITY OF CALIFORNIA DAVIS ONE SHIELDS AVE, DAVIS, CA 95616	94-6036494	IRC 501(C)(3)	385,369				SPONSORED RESEARCH SUB-AWARD
(73) MOREHOUSE SCHOOL OF MEDICINE 720 WESTVIEW DR SW, ATLANTA, GA 30310	58-1438873	IRC 501(C)(3)	356,047				SPONSORED RESEARCH SUB-AWARD
(74) BOARD OF TRUSTEES OF THE UNIV. OF AL BIRMINGHAM 1530 3RD AVE SOUTH, BIRMINGHAM, AL 35294	63-6001138	IRC 501(C)(3)	348,076				SPONSORED RESEARCH SUB-AWARD
(75) JOHN SNOW RESEARCH AND TRAINING INSTITUTE INC. 44 FARNSWORTH STREET, BOSTON, MA 02210-1211	04-2679824	IRC 501(C)(3)	345,912				SPONSORED RESEARCH SUB-AWARD
(76) PENNSYLVANIA STATE UNIVERSITY 500 UNIVERSITY DR, HERSHEY, PA 17033	24-6000376	IRC 115	344,143				SPONSORED RESEARCH SUB-AWARD
(77) ABUNDANCE FOUNDATION 127 UNIVERSITY AVE, BERKELEY, CA 94710	20-1390469	IRC 501(C)(3)	340,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(78) UNIVERSITY OF LOUISVILLE ABELL ADMIN BLDG STE 218, LOUISVILLE, KY 40292	61-1014882	EXEMPT	339,428				SPONSORED RESEARCH SUB-AWARD

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(79) REGENTS OF THE UNIVERSITY OF CALIFORNIA AT BERKELEY 2195 HEARST AVE RM 120, BERKELEY, CA 94720	94-6002123	IRC 501(C)(3)	335,814				SPONSORED RESEARCH SUB-AWARD
(80) WHITE RIBBON ALLIANCE 1901 PENNSYLVANIA AVENUE NW, SUITE 800, WASHINGTON, DC 20006	20-2092917	IRC 501(C)(3)	328,756				SPONSORED RESEARCH SUB-AWARD
(81) JOSLIN DIABETES CENTER JOSLIN DIABETES CENTER, ONE JOSLIN PLACE, BOSTON, MA 02215	04-2203836	IRC 501(C)(3)	324,080				SPONSORED RESEARCH SUB-AWARD
(82) BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM OFFICE OF RESEARCH, MADISON, WI 53706	39-6006492	IRC 115	319,249				SPONSORED RESEARCH SUB-AWARD
(83) SAN JUAN CITY HOSPITAL PO BOX 70344, PMB #79, SAN JUAN, PR 00936-8344	N/A	EXEMPT	318,867				SPONSORED RESEARCH SUB-AWARD
(84) JOHNS HOPKINS SCHOOL OF PUBLIC HEALTH 615 N WOLFE STREET, BALTIMORE, MD 21205	52-0595110	IRC 501(C)(3)	313,598				SPONSORED RESEARCH SUB-AWARD
(85) COMBINED JEWISH PHILANTHROPIES OF GREATER BOSTON 126 HIGH STREET, BOSTON, MA 02110	04-2103559	IRC 501(C)(3)	312,611				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(86) MARINE BIOLOGICAL LABORATORY 7 MBL ST, WOODS HOLE, MA 02543	04-2104690	IRC 501(C)(3)	305,686				SPONSORED RESEARCH SUB-AWARD
(87) ROCKEFELLER UNIVERSITY 1230 YORK AVE, NEW YORK, NY 10065	13-1624158	IRC 501(C)(3)	278,229				SPONSORED RESEARCH SUB-AWARD
(88) MUSEUM OF SCIENCE ONE SCIENCE PARK, BOSTON, MA 02114	04-2103916	IRC 501(C)(3)	256,603				SPONSORED RESEARCH SUB-AWARD
(89) LEFT FIELD LABS 1046 PRINCETON DRIVE, STUDIO #117, MARINA DEL REY, CA 90292	N/A	NOT EXEMPT	248,500				SPONSORED RESEARCH SUB-AWARD
(90) UNIVERSITY OF RHODE ISLAND 75 LOWER COLLEGE RD, KINGSTON, RI 02881	05-6000522	IRC 115	231,635				SPONSORED RESEARCH SUB-AWARD
(91) THE MCLEAN HOSPITAL CORPORATION 115 MILL ST, BELMONT, MA 02478-1041	04-2697981	IRC 501(C)(3)	217,207				SPONSORED RESEARCH SUB-AWARD
(92) PERLARA 6000 SHORELINE COURT #204, SOUTH SAN FRANCISCO, CA 94080-7606	N/A	NOT EXEMPT	200,000				SPONSORED RESEARCH SUB-AWARD
(93) GEORGIA INST. OF TECHNOLOGY/GEORGIA TECH. RES. CORP 500 TECH PKWY, ATLANTA, GA 30332	58-6002023	IRC 501(C)(3)	198,986				SPONSORED RESEARCH SUB-AWARD
(94) UNIVERSITY OF CINCINNATI 2600 CLIFTON AVE, CINCINNATI, OH 45221	31-6000989	IRC 115	198,808				SPONSORED RESEARCH SUB-AWARD
(95) LAWRENCE BERKELEY NATIONAL LAB ONE CYCLOTRON RD, BERKELEY, CA 94720	94-2951741	IRC 501(C)(3)	198,733				SPONSORED RESEARCH SUB-AWARD

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(96) JACOBI MEDICAL CENTER/NORTH BRONX HEALTHCARE NETWORK 1400 PELHAM PKWY SOUTH, BRONX, NY 10461	13-1849594	IRC 501(C)(3)	197,315				SPONSORED RESEARCH SUB-AWARD
(97) OKLAHOMA STATE UNIVERSITY 207A WHITEHURST HALL, STILLWATER, OK 73078	73-6017987	IRC 115	197,247				SPONSORED RESEARCH SUB-AWARD
(98) UNIVERSITY OF MAINE 5717 CORBETT HALL, ORONO, ME 04469	01-6000769	IRC 501(C)(3)	192,518				SPONSORED RESEARCH SUB-AWARD
(99) NORTHWESTERN UNIVERSITY 633 CLARK ST, EVANSTON, IL 60208	36-2167817	IRC 501(C)(3)	179,175				SPONSORED RESEARCH SUB-AWARD
(100) DREXEL UNIVERSITY 3141 CHESTNUT ST, PHILADELPHIA, PA 19104	23-1352630	IRC 501(C)(3)	171,564				SPONSORED RESEARCH SUB-AWARD
(101) CHILDRENS DIAGNOSTIC AND TREATMENT CENTER INC 1401 S FEDERAL HWY, FORT LAUDERDALE, FL 33316	65-1026739	IRC 501(C)(3)	169,062				SPONSORED RESEARCH SUB-AWARD
(102) WILLIAM SANSUM DIABETES CENTER 2219 BATH ST, SANTA BARBARA, CA 93105	95-1684086	IRC 501(C)(3)	160,994				SPONSORED RESEARCH SUB-AWARD
(103) UNIVERSITY OF NEW HAMPSHIRE 105 MAIN ST, DURHAM, NH 03824	02-6000937	IRC 115	151,873				SPONSORED RESEARCH SUB-AWARD
(104) ALBRIGHT KNOX ART GALLERY 1285 ELMWOOD AVE, BUFFALO, NY 14222	16-6001555	IRC 501(C)(3)	150,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(105) RUTGERS UNIVERSITY - NEW BRUNSWICK RUTGERS UNIVERSITY, 14 COLLEGE FARM ROAD, NEW BRUNSWICK, NJ 08901-8551	22-6001086	IRC 501(C)(3)	149,142				SPONSORED RESEARCH SUB-AWARD
(106) PUBLIC SAFETY MEDICAL 324 EAST NEW YORK STREET, SUITE 300, INDIANAPOLIS, MA 46204	N/A	NOT EXEMPT	144,377				SPONSORED RESEARCH SUB-AWARD
(107) WOODS HOLE OCEANOGRAPHIC INSTITUTION 569 WOODS HOLE RD MS 14, WOODS HOLE, MA 02543	04-2105850	IRC 501(C)(3)	144,010				SPONSORED RESEARCH SUB-AWARD
(108) WASHINGTON UNIVERSITY ONE BROOKINGS DR, ST LOUIS, MO 63130	43-0653611	IRC 501(C)(3)	143,521				SPONSORED RESEARCH SUB-AWARD
(109) VANDERBILT UNIVERSITY 2301 VANDERBILT PL, NASHVILLE, TN 37240	62-0476822	IRC 501(C)(3)	140,438				SPONSORED RESEARCH SUB-AWARD
(110) INNOVATIONS FOR POVERTY ACTION 101 WHITNEY AVE, NEW HAVEN, CT 06510	06-1660068	IRC 501(C)(3)	140,137				SPONSORED RESEARCH SUB-AWARD
(111) ADVANCE ACCESS AND DELIVERY 201 W MAIN ST, DURHAM, NC 27701	47-3531843	IRC 501(C)(3)	139,934				SPONSORED RESEARCH SUB-AWARD
(112) POMONA COLLEGE 150 E EIGHTH ST PENDLETON BLDG, CLAREMONT, CA 91711	95-1664112	IRC 501(C)(3)	135,703				SPONSORED RESEARCH SUB-AWARD
(113) UNIVERSITY OF MASSACHUSETTS - WORCESTER OFFICE OF RESEARCH, WORCESTER, MA 01655-0118	04-3167352	IRC 115	135,648				SPONSORED RESEARCH SUB-AWARD

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(114) UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES 4301 W MARKHAM ST SLOT 812, LITTLE ROCK, AR 72205-7199	71-6003252	EXEMPT	134,678				SPONSORED RESEARCH SUB-AWARD
(115) NEW YORK UNIVERSITY SCHOOL OF MEDICINE 550 FIRST AVENUE, NEW YORK, NY 10016	13-5562308	IRC 501(C)(3)	129,497				SPONSORED RESEARCH SUB-AWARD
(116) TRANSFORMING EDUCATION 24 SCHOOL ST 3RD FL, BOSTON, MA 02108	81-1304128	IRC 501(C)(3)	128,213				SPONSORED RESEARCH SUB-AWARD
(117) FENWAY COMMUNITY HEALTH CENTER 1340 BOYLSTON ST, BOSTON, MA 02215	04-2510564	IRC 501(C)(3)	126,179				SPONSORED RESEARCH SUB-AWARD
(118) WAYNE STATE UNIVERSITY 5700 CASS AVE STE 4900, DETROIT, MI 48202	38-6028429	IRC 501(C)(3)	123,426				SPONSORED RESEARCH SUB-AWARD
(119) BROWN UNIVERSITY 164 ANGELL ST PO BOX 1929, PROVIDENCE, RI 02912	05-0258809	IRC 501(C)(3)	121,979				SPONSORED RESEARCH SUB-AWARD
(120) HARVARD PILGRIM HEALTH CARE INC 93 WORCESTER ST STE 100, WELLESLEY, MA 02481	04-2452600	IRC 501(C)(3)	121,711				SPONSORED RESEARCH SUB-AWARD
(121) REGENTS OF THE UNIVERSITY OF CALIFORNIA LOS ANGELES 10920 WILSHIRE BLVD STE 620, LOS ANGELES, CA 90024	95-6006143	IRC 501(C)(3)	119,211				SPONSORED RESEARCH SUB-AWARD
(122) REGENTS OF THE UNIVERSITY OF CALIFORNIA AT IRVINE 120 THEORY STE 200, IRVINE, CA 92617	95-2226406	IRC 501(C)(3)	119,002				SPONSORED RESEARCH SUB-AWARD
(123) RED TOP FOUNDATION 7811 QUAKER ROAD, ORCHARD PARK, NY 14127	82-1576521	IRC 501(C)(3)	119,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(124) INTERNATIONAL MEDICAL CORPS 1919 SANTA MONICA BLVD, SUITE 400, SANTA MONICA, CA 90404	95-3949646	IRC 501(C)(3)	117,651				SPONSORED RESEARCH SUB-AWARD
(125) PARTNERS HEALTHCARE SYSTEM 800 BOYLSTON ST STE 1150, BOSTON, MA 02199	04-3230035	IRC 501(C)(3)	113,422				SPONSORED RESEARCH SUB-AWARD
(126) UNIVERSITY OF NOTRE DAME 724 GRACE HALL, NOTRE DAME, IN 46556	35-0868188	IRC 501(C)(3)	108,622				SPONSORED RESEARCH SUB-AWARD
(127) THE FORSYTH INSTITUTE 245 FIRST ST, CAMBRIDGE, MA 02142	04-2104230	IRC 501(C)(3)	106,889				SPONSORED RESEARCH SUB-AWARD
(128) BEDFORD VA RESEARCH CORPORATION INC 200 SPRINGS ROAD MS 151, BUILDING 14 ROOM 104, BEDFORD, ME 01730-1114	04-3512440	IRC 501(C)(3)	106,042				SPONSORED RESEARCH SUB-AWARD
(129) REGENTS OF THE UNIVERSITY OF CALIFORNIA SANTA CRUZ 1156 HIGH ST, SANTA CRUZ, CA 95064	94-1539563	IRC 501(C)(3)	103,829				SPONSORED RESEARCH SUB-AWARD
(130) UNIVERSITY OF MASSACHUSETTS 140 HICKS WAY, AMHERST, MA 01003	04-3167352	IRC 115	103,514				SPONSORED RESEARCH SUB-AWARD



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(131) FUND FOR PARKS AND RECREATION IN BOSTON 1010 MASSACHUSETTS AVENUE, BOSTON, MA 02118	04-2784811	IRC 501(C)(3)	100,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(132) GEORGIA STATE UNIVERSITY 33 GILMER ST, ATLANTA, GA 30303	58-6002050	IRC 115	100,000				SPONSORED RESEARCH SUB-AWARD
(133) RIVERVIEW SCHOOL INC 551 ROUTE 6A, EAST SANDWICH, MA 02537	04-2240919	IRC 501(C)(3)	100,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(134) THE UNIVERSITY OF MEMPHIS 3720 ALUMNI AVE, MEMPHIS, TN 38152	62-0648618	IRC 115	100,000				SPONSORED RESEARCH SUB-AWARD
(135) UNIVERSITY OF MONTANA 32 CAMPUS DR, MISSOULA, MO 59812	81-6001713	IRC 115	100,000				SPONSORED RESEARCH SUB-AWARD
(136) UNIVERSITY OF TEXAS 110 INNER CAMPUS DR, AUSTIN, TX 78705	74-6000203	EXEMPT	100,000				SPONSORED RESEARCH SUB-AWARD
(137) THE BRONX DEFENDERS 360 EAST 161ST ST, BRONX, NY 10451	13-3931074	IRC 501(C)(3)	99,767				SPONSORED RESEARCH SUB-AWARD
(138) SAGE BIONETWORKS 1100 FAIRVIEW AVE NORTH, SEATTLE, WA 98109	26-4489946	IRC 501(C)(3)	99,598				SPONSORED RESEARCH SUB-AWARD
(139) INVENIO IMAGING INC 1600 ADAMS DRIVE, SUITE 116, MENLO PARK, MA 94025	N/A	NOT EXEMPT	96,293				SPONSORED RESEARCH SUB-AWARD
(140) DARTMOUTH INSTITUTE FOR HEALTH POLICY AND CLINICAL PRACTICE 1 MEDICAL CENTER DR., LEBANON, NH 03766	02-0222111	IRC 501(C)(3)	96,121				SPONSORED RESEARCH SUB-AWARD
(141) OHIO STATE UNIVERSITY RESEARCH FOUNDATION 1960 KENNY ROAD, COLUMBUS, OH 43210	31-6401599	IRC 501(C)(3)	95,667				SPONSORED RESEARCH SUB-AWARD
(142) NATHAN S KLINE INSTITUTE FOR PSYCHIATRIC RESEARCH 140 OLD ORANGEBURG ROAD, ORANGEBURG, NY 10962	N/A	GOVERNMENTAL UNIT	95,174				SPONSORED RESEARCH SUB-AWARD
(143) JHPIEGO CORPORATION 1615 THAMES ST #200, BALTIMORE, MD 21231	23-7424444	IRC 501(C)(3)	93,639				SPONSORED RESEARCH SUB-AWARD
(144) DARTMOUTH-HITCHCOCK MEDICAL CENTER ONE MEDICAL CENTER DR, LEBANON, NH 03756	22-2715483	IRC 501(C)(3)	91,140				SPONSORED RESEARCH SUB-AWARD
(145) AMERICAN ACADEMY OF ARTS AND SCIENCES 136 IRVING ST, CAMBRIDGE, MA 02138	04-2103651	IRC 501(C)(3)	89,783				SPONSORED RESEARCH SUB-AWARD
(146) MICHIGAN STATE UNIVERSITY 426 AUDITORIUM RD RM 350, EAST LANSING, MI 48824	38-6005984	IRC 115	89,129				SPONSORED RESEARCH SUB-AWARD
(147) UNIVERSITY OF TEXAS - DALLAS 800 W CAMPBELL ROAD AD15, RICHARDSON, TX 75008	75-1305566	IRC 115	82,279				SPONSORED RESEARCH SUB-AWARD

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(148) JOHN SNOW INTERNATIONAL 44 FARNSWORTH STREET, BOSTON, MA 02210-1211	N/A	NOT EXEMPT	81,520				SPONSORED RESEARCH SUB-AWARD
(149) HEBREW REHABILITATION CENTER FOR AGED 1200 CENTRE ST, ROSLINDALE, MA 02131	04-2104298	IRC 501(C)(3)	80,635				SPONSORED RESEARCH SUB-AWARD
(150) CHILDRENS HOME SOCIETY OF WASHINGTON 12360 LAKE CITY WAY NE NO 450, SEATTLE, WA 98125	91-0575955	IRC 501(C)(3)	80,141				SPONSORED RESEARCH SUB-AWARD
(151) TRUST FOR UNIVERSITY INNOVATION IN VIETNAM 11 STORY ST, CAMBRIDGE, MA 02138	45-5152480	IRC 501(C)(3)	75,745				SPONSORED RESEARCH SUB-AWARD
(152) HARVARD SQUARE BUSINESS ASSOCIATION 18 BRATTLE ST NO 352, CAMBRIDGE, MA 02138	04-2647383	IRC 501(C)(6)	75,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(153) GEORGETOWN UNIVERSITY PO BOX 571168 37 AND O ST NW, WASHINGTON, DC 20057	53-0196603	IRC 501(C)(3)	74,264				SPONSORED RESEARCH SUB-AWARD
(154) TECHNICAL EDUCATION RESEARCH CENTERS INC 2067 MASSACHUSETTS AVE, CAMBRIDGE, MA 02140	04-6134355	IRC 501(C)(3)	74,249				SPONSORED RESEARCH SUB-AWARD
(155) MEMORIAL SLOAN KETTERING 1275 YORK AVE, NEW YORK, NY 10021	13-1924236	IRC 501(C)(3)	72,959				SPONSORED RESEARCH SUB-AWARD
(156) UNIVERSITY OF HOUSTON 4800 CALHOUN ROAD, HOUSTON, TX 77204	74-6001399	IRC 115	72,384				SPONSORED RESEARCH SUB-AWARD
(157) ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS 1275 K STREET NW, SUITE 800, WASHINGTON, DC 20005	35-1044487	IRC 501(C)(3)	70,214				SPONSORED RESEARCH SUB-AWARD
(158) UNIVERSITY OF UTAH 201 S PRESIDENTS CIR RM 408, SALT LAKE CITY, UT 84112	87-6000525	IRC 501(C)(3)	69,740				SPONSORED RESEARCH SUB-AWARD
(159) RUSH UNIVERSITY MEDICAL CENTER 1653 W CONGRESS PKWY, CHICAGO, IL 60612	36-2174823	IRC 501(C)(3)	69,539				SPONSORED RESEARCH SUB-AWARD
(160) UNIVERSITY OF VIRGINIA PO BOX 400127, CHARLOTTESVILLE, VA 22904	54-6001796	IRC 115	68,855				SPONSORED RESEARCH SUB-AWARD
(161) ACTION FOR BOSTON COMMUNITY DEVELOPMENT INC 178 TREMONT ST, BOSTON, MA 02111	04-2304133	IRC 501(C)(3)	67,159				SPONSORED RESEARCH SUB-AWARD, COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(162) UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO 7703 FLOYD CURL DR, SAN ANTONIO, TX 78229	74-1586031	IRC 501(C)(3)	67,003				SPONSORED RESEARCH SUB-AWARD
(163) COMMUNITY FOUNDATION OF GREATER BUFFALO INC 712 MAIN ST, BUFFALO, NY 14202	22-2743917	IRC 501(C)(3)	65,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION

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(164) CENTER ON BUDGET AND POLICY PRIORITIES 820 FIRST STREET NE SUITE 510, WASHINGTON, DC 20002	52-1234565	IRC 501(C)(3)	64,763				SPONSORED RESEARCH SUB-AWARD
(165) NATIONAL ASSOCIATION OF COUNTY AND CITY HEALTH OFFICIALS 1100 17TH STREET NW, SECOND FLOOR, WASHINGTON, DC 20036	52-1426663	IRC 501(C)(3)	62,714				SPONSORED RESEARCH SUB-AWARD
(166) COLD SPRING HARBOR LABORATORY COLD SPRING HARBOR LABORATORY, 1 BUNGTON ROAD, COLD SPRING HARBOR, NY 11724	11-2013303	IRC 501(C)(3)	61,342				SPONSORED RESEARCH SUB-AWARD
(167) HOWARD UNIVERSITY 2400 6TH ST NW, WASHINGTON, DC 20059	53-0204707	IRC 501(C)(3)	60,303				SPONSORED RESEARCH SUB-AWARD
(168) UNIVERSITY AT ALBANY (STATE UNIVERSITY OF NEW YORK) OFFICE FOR RESEARCH, ALBANY, NY 12222	16-1514621	IRC 115	60,194				SPONSORED RESEARCH SUB-AWARD
(169) CORNELL UNIVERSITY 130 E SENECA ST STE 400, ITHACA, NY 14850	15-0532082	IRC 501(C)(3)	59,721				SPONSORED RESEARCH SUB-AWARD
(170) AURORA HEALTH CARE 750 W VIRGINIA ST PO BOX 341880, MILWAUKEE, WI 53234	39-1442285	IRC 501(C)(3)	59,039				SPONSORED RESEARCH SUB-AWARD
(171) WASHINGTON STATE UNIVERSITY PO BOX 643140, PULLMAN, WA 99164	91-6001108	IRC 115	58,869				SPONSORED RESEARCH SUB-AWARD
(172) BOSTON UNIVERSITY SCHOOL OF MEDICINE 715 ALBANY STREET, BOSTON, MA 02118	04-2103547	IRC 501(C)(3)	57,712				SPONSORED RESEARCH SUB-AWARD
(173) OREGON STATE UNIVERSITY PO BOX 1086, CORVALLIS, OR 97339	48-1278540	IRC 501(C)(6)	57,458				SPONSORED RESEARCH SUB-AWARD
(174) KAISER FOUNDATION HEALTH PLAN OF WASHINGTON 320 WESTLAKE AVE STE 100, SEATTLE, WA 98109	91-0511770	IRC 501(C)(3)	57,097				SPONSORED RESEARCH SUB-AWARD
(175) THIRD SECTOR NEW ENGLAND INC THIRD SECTOR NEW ENGLAND INC, 18 TREMONT STREET, BOSTON, MA 02108	04-2261109	IRC 501(C)(3)	55,687				SPONSORED RESEARCH SUB-AWARD
(176) NATIONAL OPINION RESEARCH CENTER AT THE UNIVERSITY OF CHICAGO, 55 EAST MONROE STREET 20TH FLOOR, CHICAGO, IL 60603	36-2167808	IRC 501(C)(3)	55,000				SPONSORED RESEARCH SUB-AWARD
(177) LAHEY CLINIC FOUNDATION INC 41 MALL RD, BURLINGTON, MA 01805	04-2323457	IRC 501(C)(3)	54,731				SPONSORED RESEARCH SUB-AWARD
(178) MOUNT AUBURN HOSPITAL 330 MOUNT AUBURN STREET, CAMBRIDGE, MA 02138	04-2103606	IRC 501(C)(3)	54,372				SPONSORED RESEARCH SUB-AWARD, COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(179) SWARTHMORE COLLEGE 500 COLLEGE AVE, SWARTHMORE, PA 19081	23-1352683	IRC 501(C)(3)	52,718				SPONSORED RESEARCH SUB-AWARD

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(180) ATMOSPHERIC AND ENVIRONMENTAL RESEARCH INC 840 MEMORIAL DRIVE, CAMBRIDGE, MA 02139-3794	04-2608324	NOT EXEMPT	51,748				SPONSORED RESEARCH SUB-AWARD
(181) SPAULDING REHABILITATION HOSPITAL VOLUNTEER SERVICES 300 FIRST AVE, CHARLESTOWN, MA 02129	04-2551124	IRC 501(C)(3)	51,237				SPONSORED RESEARCH SUB-AWARD
(182) AMERICAN COUNCIL OF LEARNED SOCIETIES 633 3RD AVE 8TH FL, NEW YORK, NY 10017	13-1851145	IRC 501(C)(3)	50,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(183) UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON 7000 FANNIN ST STE 1200, HOUSTON, TX 77030	74-1761309	IRC 501(C)(3)	49,275				SPONSORED RESEARCH SUB-AWARD
(184) UNIVERSITY OF HAWAII 2500 CAMPUS RD, HONOLULU, HI 96822	99-6000354	IRC 115	47,904				SPONSORED RESEARCH SUB-AWARD
(185) UTAH STATE UNIVERSITY CONTRACT/GRANT OFFICE, LOGAN, UT 84322-1415	87-6000528	IRC 501(C)(3)	47,703				SPONSORED RESEARCH SUB-AWARD
(186) RICE UNIVERSITY 6100 MAIN ST - MS70, HOUSTON, TX 77005	74-1109620	IRC 501(C)(3)	46,932				SPONSORED RESEARCH SUB-AWARD
(187) LOS ANGELES COUNTY PARKS FOUNDATION 180 E. 35TH ST., LOS ANGELES, CA 91001	95-3545882	IRC 501(C)(3)	46,300				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(188) PROGRAM FOR APPROPRIATE TECHNOLOGY IN HEALTH PO BOX 900922, SEATTLE, WA 98109	95-3545882	IRC 501(C)(3)	45,631				SPONSORED RESEARCH SUB-AWARD
(189) CHARLES RIVER COMMUNITY HEALTH INC 495 WESTERN AVE, BRIGHTON, MA 02135	23-7221597	IRC 501(C)(3)	45,000				SPONSORED RESEARCH SUB-AWARD
(190) CHOATE ROSEMARY HALL FOUNDATION INC 104 ROSEMARY LN, WALLINGFORD, CT 06492	06-0910420	IRC 501(C)(3)	45,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(191) PRINCETON UNIVERSITY 701 CARNEGIE CENTER STE 445, PRINCETON, NJ 08540	21-0634501	IRC 501(C)(3)	44,807				SPONSORED RESEARCH SUB-AWARD AND DAF DISTRIBUTION
(192) WESTERN WASHINGTON UNIVERSITY 516 HIGH ST, BELLINGHAM, WI 98225	91-6000562	IRC 115	44,786				SPONSORED RESEARCH SUB-AWARD
(193) BOSTON COLLEGE OFFICE OF RESEARCH ADMINISTRATION, BOSTON COLLEGE, CHESNUT HILL, MA 02467-3807	04-2103545	IRC 501(C)(3)	43,892				SPONSORED RESEARCH SUB-AWARD
(194) REGENTS OF THE UNIVERSITY OF CALIFORNIA AT RIVERSIDE 900 UNIVERSITY AVE, RIVERSIDE, CA 92521	95-6006142	IRC 501(C)(3)	43,885				SPONSORED RESEARCH SUB-AWARD
(195) JEWISH FAMILY SERVICE OF WESTERN MASSACHUSETTS INC 15 LENOX ST, SPRINGFIELD, MA 01108	04-2104352	IRC 501(C)(3)	42,853				SPONSORED RESEARCH SUB-AWARD



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(196) UNIVERSITY OF NORTH CAROLINA - CHAPEL HILL OFFICE OF CONTRACTS & GRANTS, CHAPEL HILL, NC 27599	56-6001393	IRC 501(C)(3)	41,954				SPONSORED RESEARCH SUB-AWARD
(197) YOUNGOV AMERICA, INC. 285 HAMILTON AVE, PALO ALTO, CA 94301-2538	N/A	NOT EXEMPT	41,850				SPONSORED RESEARCH SUB-AWARD
(198) BUFFALO PHILHARMONIC ORCHESTRA 786 DELAWARE AVENUE, BUFFALO, NY 14209	16-0755739	IRC 501(C)(3)	40,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(199) SHAW FESTIVAL FOUNDATION 200 DELAWARE AVE STE 900, BUFFALO, NY 14202	22-2809351	IRC 501(C)(3)	40,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(200) MAINE IMMIGRATION AND REFUGEE SERVICES PO BOX 7149, LEWISTON, ME 04243	26-3099485	IRC 501(C)(3)	39,428				SPONSORED RESEARCH SUB-AWARD
(201) UNIVERSITY OF GEORGIA OFFICE OF BUSINESS & FINANCE, ATHENS, GA 30602-4212	58-6001998	IRC 115	38,197				SPONSORED RESEARCH SUB-AWARD
(202) UNIVERSITY OF MARYLAND COLLEGE PARK OFFICE OF RESEARCH ADMIN. AND ADV., COLLEGE PARK, MD 20742	52-6002033	IRC 115	37,557				SPONSORED RESEARCH SUB-AWARD
(203) ONA SYSTEMS, INC. 4905 FLANDERS AVE, KENSINGTON, MD 20895	N/A	NOT EXEMPT	37,500				SPONSORED RESEARCH SUB-AWARD
(204) EDWARD M KENNEDY COMMUNITY HEALTH CENTER INC 650 LINCOLN STREET, WORCESTER, MA 01605	04-2513817	IRC 501(C)(3)	37,480				SPONSORED RESEARCH SUB-AWARD
(205) UNIVERSITY OF KANSAS MEDICAL CENTER RESEARCH INSTITUTE 3901 RAINBOW BLVD MAILSTOP, SUITE 1039, KANSAS CITY, KS 66160	48-0680117	IRC 501(C)(3)	37,259				SPONSORED RESEARCH SUB-AWARD
(206) COMMUNITY ACTION AGENCY OF SOMERVILLE 66-70 UNION SQ, SOMERVILLE, MA 02143	04-2740838	IRC 501(C)(3)	37,220				SPONSORED RESEARCH SUB-AWARD
(207) HEBREW SENIORLIFE INSTITUTE FOR AGING RESEARCH (IFAR), 1200 CENTRE STREET, ROSLINDALE, MA 02131	90-0183119	IRC 501(C)(3)	36,728				SPONSORED RESEARCH SUB-AWARD
(208) VALLEY SETTLEMENT 520 SOUTH THIRD STREET SUITE 9, CARBONDALE, CO 81623	81-2401368	IRC 501(C)(3)	36,317				SPONSORED RESEARCH SUB-AWARD
(209) UNIVERSITY OF KENTUCKY RESEARCH FOUNDATION 301 PETERSON SERVICE BLDG, LEXINGTON, KY 40506	61-6033693	IRC 501(C)(3)	35,441				SPONSORED RESEARCH SUB-AWARD
(210) TSNE MISSION WORKS 89 SOUTH STREET SUITE 700, BOSTON, MA 02111	N/A	NOT EXEMPT	35,283				SPONSORED RESEARCH SUB-AWARD

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(211) LYNN COMMUNITY HEALTH CENTER 269 UNION ST, LYNN, MA 01901	04-2525066	IRC 501(C)(3)	35,000				SPONSORED RESEARCH SUB-AWARD
(212) SOUTH END COMMUNITY HEALTH CENTER 1601 WASHINGTON ST, BOSTON, MA 02118	04-2456134	IRC 501(C)(3)	35,000				SPONSORED RESEARCH SUB-AWARD
(213) UNIVERSITY AT BUFFALO FOUNDATION INC BOX 900, BUFFALO, NY 14226	16-0865182	IRC 501(C)(3)	35,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(214) MAYO CLINIC 4500 SAN PABLO ROAD, JACKSONVILLE, FL 32224	59-3337028	IRC 501(C)(3)	32,585				SPONSORED RESEARCH SUB-AWARD
(215) GEORGE WASHINGTON UNIVERSITY 2121 I ST NW, WASHINGTON, DC 20052	53-0196584	IRC 501(C)(3)	31,311				DAF DISTRIBUTION AND SPONSORED RESEARCH SUB-AWARD
(216) WASHINGTON UNIVERSITY SCHOOL OF MEDICINE 660 S EUCLID AVE, ST LOUIS, MO 63110	43-0653611	IRC 501(C)(3)	31,268				SPONSORED RESEARCH SUB-AWARD
(217) RAYTHEON BBN TECHNOLOGIES CORP 870 WINTER ST, WALTHAM, MA 02451	N/A	NOT EXEMPT	31,220				SPONSORED RESEARCH SUB-AWARD
(218) WESLEYAN UNIVERSITY 237 HIGH STREET, MIDDLETOWN, CT 06459-3208	06-0646959	IRC 501(C)(3)	29,935				SPONSORED RESEARCH SUB-AWARD
(219) CARNEGIE MELLON UNIVERSITY 5000 FORBES AVE, PITTSBURGH, PA 15213	25-0969449	IRC 501(C)(3)	29,781				SPONSORED RESEARCH SUB-AWARD
(220) UNIVERSITY OF COLORADO AT BOULDER OFFICE OF CONTRACTS AND GRANTS, 481 CAMPUS BOX 572 UCB, BOULDER, CO 80309-0572	84-6000555	IRC 501(C)(3)	29,337				SPONSORED RESEARCH SUB-AWARD
(221) BUNKER HILL COMMUNITY COLLEGE 250 NEW RUTHERFORD AVE, BOSTON, MA 02129	04-6002284	IRC 115	29,239				SPONSORED RESEARCH SUB-AWARD
(222) WAKE FOREST UNIVERSITY PO BOX 7201, WINSTON-SALEM, NC 27109	56-0532138	IRC 501(C)(3)	28,354				SPONSORED RESEARCH SUB-AWARD
(223) UNIVERSITY OF WISCONSIN-MILWAUKEE 3210 N CRAMER STREET, MILWAUKEE, WI 53211	39-1805963	IRC 115	27,606				SPONSORED RESEARCH SUB-AWARD
(224) SOCIEDAD LATINA INC 1530 TREMONT STREET, ROXBURY, MA 02120	04-2678255	IRC 501(C)(3)	27,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(225) MEDICAL UNIVERSITY OF SOUTH CAROLINA 18 BEE ST, CHARLESTON, SC 29425	57-6007222	IRC 115	26,908				SPONSORED RESEARCH SUB-AWARD
(226) CEDARS-SINAI MEDICAL CENTER 8700 BEVERLY BOULEVARD, SUITE 2416, LOS ANGELES, CA 90048	95-1644600	IRC 501(C)(3)	25,943				SPONSORED RESEARCH SUB-AWARD
(227) OHIO UNIVERSITY OFFICE OF RESEARCH, 105 RESEARCH & TECHNOLOGY CENTER, ATHENS, OH 45701-2979	31-6402113	IRC 115	25,117				SPONSORED RESEARCH SUB-AWARD

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(228) BIRCHES SCHOOL INC PO BOX 237, LINCOLN, MA 01773	45-4488863	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(229) CITY OF BOSTON PUBLIC SERVICE FELLOWSHIP 1 CITY HALL SQUARE, SUITE 500, BOSTON, MA 02201	N/A	GOVERNMENTAL UNIT	25,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(230) CLOUD FOUNDATION 647 BOYLSTON ST, BOSTON, MA 02116	22-3681278	IRC 501(C)(3)	25,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(231) PAIDEIA INSTITUTE FOR HUMANISTIC STUDY 2711 CENTERVILLE ROAD, SUITE 400, WILMINGTON, DE 19808	45-4597273	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(232) SIGHTSAVERS INC. 1 BOSTON PLACE, SUITE 2600, BOSTON, MA 02108	47-4657747	IRC 501(C)(3)	25,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(233) UNITED WAY OF BUFFALO AND ERIE COUNTY 742 DELAWARE AVE, BUFFALO, NY 14209	16-0743969	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(234) STONY BROOK UNIVERSITY (STATE UNIVERSITY OF NEW YORK) RESEARCH FDN. OF SUNY AT STONY BROOK, OFFICE OF SPONSORED PROG., STONY BROOK, NY 11794-3362	14-6013200	IRC 115	24,821				SPONSORED RESEARCH SUB-AWARD
(235) ATRIUS HEALTH INC 275 GROVE ST, NEWTON, MA 02466	04-3397450	IRC 501(C)(3)	23,809				SPONSORED RESEARCH SUB-AWARD
(236) WELLESLEY COLLEGE 106 CENTRAL ST, WELLESLEY, MA 02481	04-2103637	IRC 501(C)(3)	23,522				SPONSORED RESEARCH SUB-AWARD AND DAF DISTRIBUTION
(237) AMERICAN UNIVERSITY 4400 MASSACHUSETTS AVE NW, WASHINGTON, DC 20016	53-0196549	IRC 501(C)(3)	23,092				SPONSORED RESEARCH SUB-AWARD
(238) FOUNDATION FOR INDIVIDUAL RIGHTS IN EDUCATION 510 WALNUT STREET SUITE 1250, PHILADELPHIA, PA 19106	04-3467254	IRC 501(C)(3)	23,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(239) PHILLIPS BROOKS HOUSE ASSOCIATION HARVARD YARD, CAMBRIDGE, MA 02138	04-6046123	IRC 501(C)(3)	23,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(240) GREATER LAWRENCE FAMILY HEALTH CENTER INC 1 GRIFFIN BROOK DR STE 100, METHUEN, MA 01844	04-2708824	IRC 501(C)(3)	22,738				SPONSORED RESEARCH SUB-AWARD
(241) FAMILIES AGAINST MANDATORY MINIMUMS FOUNDATION 1100 H STREET, NW SUITE 1000, WASHINGTON, DC 20005	52-1750246	IRC 501(C)(3)	22,600				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(242) MONTCLAIR STATE UNIVERSITY 1 NORMAL AVE, MONTCLAIR, NJ 07043	22-2912682	GOVERNMENTAL UNIT	22,066				SPONSORED RESEARCH SUB-AWARD
(243) POLITICAL RESEARCH ASSOCIATES 1310 BROADWAY #201, SOMERVILLE, MA 02144	36-3193323	IRC 501(C)(3)	21,580				SPONSORED RESEARCH SUB-AWARD

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(244) ASPEN ART MUSEUM 637 E HYMAN AVE, ASPEN, CO 81611	84-0746671	IRC 501(C)(3)	21,500				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(245) INTERNATIONAL COMPUTER SCIENCE INSTITUTE 1947 CENTER STREET SUITE 600, BERKELEY, CA 94704	94-3024996	IRC 501(C)(3)	21,450				SPONSORED RESEARCH SUB-AWARD
(246) YMCA OF GREATER BOSTON 316 HUNTINGTON AVE, BOSTON, MA 02115	04-2103551	IRC 501(C)(3)	20,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(247) H LEE MOFFITT CANCER CENTER AND RESEARCH INSTITUTE, INC. 12902 MAGNOLIA DRIVE, TAMPA, FL 33612	59-2451713	IRC 501(C)(3)	20,125				SPONSORED RESEARCH SUB-AWARD
(248) DOTHOUSE HEALTH 1353 DORCHESTER AVENUE, DORCHESTER, MA 02122	04-3433538	IRC 501(C)(3)	20,000				SPONSORED RESEARCH SUB-AWARD
(249) FOOD FOR FREE COMMITTEE INC 11 INMAN ST, CAMBRIDGE, MA 02139	22-2561771	IRC 501(C)(3)	20,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(250) MATTAPAN COMMUNITY HEALTH CENTER 1575 BLUE HILL AVENUE, MATTAPAN, MA 02126	04-2544151	IRC 501(C)(3)	20,000				SPONSORED RESEARCH SUB-AWARD
(251) THE SALVATION ARMY 696 JACKSON AVENUE, MEMPHIS, TN 38105	58-0660607	IRC 501(C)(3)	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(252) WNED FOUNDATION INC PO BOX 1263, BUFFALO, NY 14240	16-1613963	IRC 501(C)(3)	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(253) WINDSOR STREET CARE CENTER 119 WINDSOR STREET, CAMBRIDGE, MA 02139	04-3320571	GOVERNMENTAL UNIT	19,939				SPONSORED RESEARCH SUB-AWARD
(254) CAMBRIDGE FAMILY HEALTH 237 HAMPSHIRE STREET, CAMBRIDGE, MA 02139	04-3167608	IRC 501(C)(3)	19,903				SPONSORED RESEARCH SUB-AWARD
(255) MOUNT HOLYOKE COLLEGE 50 COLLEGE ST, SOUTH HADLEY, MA 01075	04-2103578	IRC 501(C)(3)	19,826				SPONSORED RESEARCH SUB-AWARD
(256) WEST VIRGINIA UNIVERSITY ONE WATERFRONT PL PO BOX 6005, MORGANTOWN, WV 26506	55-6000842	IRC 115	19,653				SPONSORED RESEARCH SUB-AWARD
(257) BOARD OF TRUSTEES OF WHITMAN COLLEGE 345 BOYER AVE, WALLA WALLA, WA 99362	91-0567740	IRC 501(C)(3)	19,492				SPONSORED RESEARCH SUB-AWARD
(258) MASSACHUSETTS COLLEGE OF PHARMACY AND HEALTH SCIENCES 179 LONGWOOD AVE, BOSTON, MA 02115	04-2104700	IRC 501(C)(3)	19,331				SPONSORED RESEARCH SUB-AWARD
(259) UNIVERSITY OF PITTSBURGH MEDICAL CENTER 4200 FIFTH AVENUE, PITTSBURGH, PA 15260	25-0965591	IRC 501(C)(3)	19,043				SPONSORED RESEARCH SUB-AWARD



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(260) CHICAGO BOTANIC GARDEN 1000 LAKE COOK ROAD, GLENCOE, IL 60022	36-2225482	IRC 501(C)(3)	18,183				SPONSORED RESEARCH SUB-AWARD
(261) UNIVERSITY OF TEXAS - AUSTIN PO BOX 7996 MAIN BUILDING 302, AUSTIN, TX 78712-1111	74-6000203	IRC 501(C)(3)	18,133				SPONSORED RESEARCH SUB-AWARD
(262) CAMBRIDGE HEALTH ALLIANCE COMMERCE PLACE, 350 MAIN STREET, MALDEN, MA 02148	04-3167608	IRC 501(C)(3)	17,833				SPONSORED RESEARCH SUB-AWARD, COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(263) RUTGERS THE STATE UNIVERSITY OF NEW JERSEY 65 DAVIDSON RD RM 202, PISCATAWAY, NJ 08854	22-6001086	IRC 501(C)(3)	17,580				SPONSORED RESEARCH SUB-AWARD
(264) LOS ALAMOS NATIONAL LABORATORY IGPP AT LOS ALAMOS MAIL STOP C305, WAREHOUSE SM 30 BIKINI ATOLL ROAD, LOS ALAMOS, MA 87545	N/A	GOVERNMENTAL UNIT	17,448				SPONSORED RESEARCH SUB-AWARD
(265) CHILDRENS HOSPITAL OF ALABAMA 1600 7TH AVE SOUTH, BIRMINGHAM, AL 35233	63-0307306	IRC 501(C)(3)	17,375				SPONSORED RESEARCH SUB-AWARD
(266) UNIVERSITY OF MASSACHUSETTS - BOSTON 100 MORRISSEY BLVD, BOSTON, MA 02125-3393	04-3167352	IRC 115	17,016				SPONSORED RESEARCH SUB-AWARD
(267) MISSOURI BOTANICAL GARDEN 4344 SHAW BLVD, ST LOUIS, MO 63110	43-0666759	IRC 501(C)(3)	16,811				SPONSORED RESEARCH SUB-AWARD
(268) UNIVERSITY OF CALIFORNIA SAN DIEGO 9500 GILMAN DRIVE, LA JOLLA, CA 92093	95-6006144	IRC 501(C)(3)	16,753				SPONSORED RESEARCH SUB-AWARD
(269) GRADY HEALTH SYSTEM 80 JESSE HILL JR DR SE, ATLANTA, GA 30303	26-2037695	IRC 501(C)(3)	16,594				SPONSORED RESEARCH SUB-AWARD
(270) SANFORD RESEARCH 2301 E 60TH ST NORTH, SIOUX FALLS, SD 57104	46-0462161	IRC 501(C)(3)	15,544				SPONSORED RESEARCH SUB-AWARD
(271) CAMBRIDGE COMMUNITY CENTER 5 CALLENDER ST, CAMBRIDGE, MA 02139	04-2477881	IRC 501(C)(3)	15,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(272) PATHFINDER INTERNATIONAL 9 GALEN STREET SUITE 217, WATERTOWN, MA 02472	53-0235320	IRC 501(C)(3)	15,500				SPONSORED RESEARCH SUB-AWARD
(273) WEST END HOUSE INC 105 ALLSTON ST, ALLSTON, MA 02134	04-2105825	IRC 501(C)(3)	15,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(274) CHARLES RIVER CONSERVANCY 4 BRATTLE ST, CAMBRIDGE, MA 02138	04-3503656	IRC 501(C)(3)	14,475				DAF DISTRIBUTION, COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(275) PURCHASE COLLEGE FOUNDATION 735 ANDERSON HILL ROAD, PURCHASE, NY 10577	23-7066616	IRC 501(C)(3)	14,159				SPONSORED RESEARCH SUB-AWARD

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(276) GREATER MINNEAPOLIS CRISIS NURSERY 4454 FOURTH AVENUE SOUTH, MINNEAPOLIS, MN 55419	41-1379021	IRC 501(C)(3)	13,246				SPONSORED RESEARCH SUB-AWARD
(277) STUDENT CLUBS OF HBS INC SOLDIER'S FIELD ROAD, BOSTON, MA 02163	57-1152691	IRC 501(C)(3)	12,854				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(278) INDIANA UNIVERSITY FOUNDATION PO BOX 500, BLOOMINGTON, IN 47402	35-6018940	IRC 501(C)(3)	12,634				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(279) CAMFED USA FOUNDATION 466 GEARY STREET SUITE 400, SAN FRANCISCO, CA 94104	54-2033897	IRC 501(C)(3)	12,600				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(280) ROSWELL PARK ALLIANCE FOUNDATION ELM & CARLTON STS., BUFFALO, NY 14263	16-1391608	IRC 501(C)(3)	12,500				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(281) UNION SQUARE FAMILY HEALTH 26 CENTRAL STREET, SOMERVILLE, MA 02143	04-3167608	IRC 501(C)(3)	12,463				SPONSORED RESEARCH SUB-AWARD
(282) SIMMONS COLLEGE 300 THE FENWAY, BOSTON, MA 02115	04-2103629	IRC 501(C)(3)	12,228				SPONSORED RESEARCH SUB-AWARD
(283) MUSIC ASSOCIATES OF ASPEN INC 225 MUSIC SCHOOL ROAD, ASPEN, CO 81611	84-0445087	IRC 501(C)(3)	12,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(284) DANA HALL SCHOOLS PO BOX 9010, WELLESLEY, MA 02482	04-2103562	IRC 501(C)(3)	11,616				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(285) SAINT JAMES CHURCH 865 MADISON AVE, NEW YORK, NY 10021	13-5600388	IRC 501(C)(3)	11,500				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(286) AUGUSTA UNIVERSITY 1120 15TH ST, AUGUSTA, GA 30912	58-6002053	IRC 501(C)(3)	11,211				SPONSORED RESEARCH SUB-AWARD
(287) REFUGEE AND IMMIGRANT ASSISTANCE CENTER INC 31 HEATH ST, JAMAICA PLAIN, MA 02130	04-3430294	IRC 501(C)(3)	11,103				SPONSORED RESEARCH SUB-AWARD
(288) THE FOUNDATION FIGHTING BLINDNESS 7168 COLUMBIA GATEWAY DR ST 100, COLUMBIA, MD 21046	23-7135845	IRC 501(C)(3)	11,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(289) SAN DIEGO STATE UNIVERSITY RESEARCH FOUNDATION 5250 CAMPANILE DR, SAN DIEGO, CA 92182	95-6042721	IRC 501(C)(3)	10,867				SPONSORED RESEARCH SUB-AWARD
(290) AMERICAN INSTITUTES FOR RESEARCH IN THE BEHAVIORAL SCIENCES 1000 THOMAS JEFFERSON STREET NW, WASHINGTON, DC 20007	25-0965219	IRC 501(C)(3)	10,749				SPONSORED RESEARCH SUB-AWARD
(291) CENTRALIA COLLEGE 600 CENTRALIA COLLEGE BLVD, CENTRALIA, WA 98531	91-6072664	IRC 501(C)(3)	10,560				SPONSORED RESEARCH SUB-AWARD

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(292) BOSTON AREA RAPE CRISIS CENTER 99 BISHOP RICHARD ALLEN DRIVE, CAMBRIDGE, MA 02139	04-2974983	IRC 501(C)(3)	10,329				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(293) X-CHEM INC 100 BEAVER ST, WALTHAM, MA 02453	N/A	NOT EXEMPT	10,119				SPONSORED RESEARCH SUB-AWARD
(294) CAMBRIDGE FAMILY AND CHILDRENS SERVICE 60 GORE ST, CAMBRIDGE, MA 02141	04-2104057	IRC 501(C)(3)	10,075				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(295) BREARLEY SCHOOL 610 E 83RD ST, NEW YORK, NY 10028	13-1623915	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(296) BUFFALO STATE COLLEGE FOUNDATION, INC. 1300 ELMWOOD AVENUE, BUFFALO, NY 14222	16-6037117	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(297) CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVENUE, CONTROLLER'S OFFICE, CLEVELAND, OH 44106	34-1018992	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(298) CITY OF BOSTON 1 CITY HALL SQUARE SUITE 500, BOSTON, MA 02201	N/A	GOVERNMENTAL UNIT	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(299) FOUNDATION FOR NEUROLOGIC DISEASES 10 STATE STREET, NEWBURYPORT, MA 01950	04-3015469	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(300) HABITAT FOR HUMANITY 270 PEACHTREE ST, ATLANTA, GA 30303	91-1914868	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(301) NICHOLS SCHOOL 1250 AMHERST ST, BUFFALO, NY 14216	16-0755808	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(302) SAINT THOMAS MORE PLAYGROUP 65 E. 89TH STREET, NEW YORK, NY 10128	02-0589687	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(303) SCHEPENS EYE RESEARCH INSTITUTE 20 STANIFORD STREET, BOSTON, MA 02114	04-2129889	IRC 501(C)(3)	10,000				SPONSORED RESEARCH SUB-AWARD
(304) ST BERNARDS SCHOOL INC 4 E 98TH ST, NEW YORK, NY 10029	13-1255270	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(305) TORN SPACE THEATER, INC. 270 LAFAYETTE AVENUE, BUFFALO, NY 14213	33-1159716	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(306) WESTERN NEW YORK RAILWAY HISTORICAL SOCIETY, INC. 100 LEE STREET, BUFFALO, NY 14210	22-2328484	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(307) UASPIRE 31 ST JAMES AVE STE 520, BOSTON, MA 02116	04-3564307	IRC 501(C)(3)	9,801				SPONSORED RESEARCH SUB-AWARD

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(308) ORCHARD PARK PRESBYTERIAN CHURCH 1605 E 10TH STREET, INDIANAPOLIS, IN 46280	35-1074561	IRC 501(C)(3)	9,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(309) CAMBRIDGE CHAMBER OF COMMERCE 600 ONE KENDALL SQUARE, #6-105, CAMBRIDGE, MA 02139	04-1144780	IRC 501(C)(6)	8,570				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(310) MONTANA STATE UNIVERSITY 211 MONTANA HALL, BOZEMAN, MT 59717-2420	81-6010045	IRC 115	8,548				SPONSORED RESEARCH SUB-AWARD
(311) CITIZENS OF THE WORLD INC 3 GOLD STAR PLACE, CAMBRIDGE, MA 02140	47-3734819	IRC 501(C)(3)	8,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(312) FRAMINGHAM STATE UNIVERSITY 100 STATE STREET, PO BOX 9101, FRAMINGHAM, MA 01701-9101	04-6002284	IRC 501(C)(3)	8,153				SPONSORED RESEARCH SUB-AWARD
(313) TREATMENT ACTION GROUP 261 FIFTH AVENUE SUITE 2110, NEW YORK, NY 10016	13-3624785	IRC 501(C)(3)	8,050				SPONSORED RESEARCH SUB-AWARD
(314) REGENTS OF THE UNIVERSITY OF CALIFORNIA 9500 GILMAN DRIVE, LA JOLLA, CA 92093	95-6006144	IRC 501(C)(3)	8,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(315) NATURAL HISTORY MUSEUM OF LOS ANGELES COUNTY 900 EXPOSITION BLVD, LOS ANGELES, CA 90007	95-6132185	IRC 501(C)(3)	7,883				SPONSORED RESEARCH SUB-AWARD
(316) PARTNERS IN HEALTH 800 BOYLSTON ST STE 1400, BOSTON, MA 02199	04-3567502	IRC 501(C)(3)	7,809				SPONSORED RESEARCH SUB-AWARD
(317) CELL DOGS INC. P.O. BOX 23148, SANTA ANA, CA 92711	02-0536487	IRC 501(C)(3)	7,600				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(318) URBANO PROJECT INC. 29 GERMANIA STREET, JAMAICA PLAIN, MA 02130	45-5436379	IRC 501(C)(3)	7,600				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(319) BOSTON MUNICIPAL RESEARCH BUREAU 333 WASHINGTON ST, BOSTON, MA 02108	22-2673755	IRC 501(C)(3)	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(320) NEW ENGLAND VENTURE CAPITAL ASSOCIATION ONE BROADWAY, CAMBRIDGE, MA 02142	04-2579421	IRC 501(C)(6)	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(321) UNIVERSITY OF ALASKA FAIRBANKS PURCHASING AND CONTROL SERVICES, FAIRBANKS, AK 99775	92-6000147	IRC 501(C)(3)	7,392				SPONSORED RESEARCH SUB-AWARD
(322) CANCER PREVENTION INSTITUTE OF CALIFORNIA 2201 WALNUT AVE SUITE 300, FREMONT, CA 94538	23-7427232	IRC 501(C)(3)	7,283				SPONSORED RESEARCH SUB-AWARD
(323) AUDUBON CANYON RANCH INC. 4900 SHORELINE HIGHWAY ONE, STINSON BEACH, CA 94970	94-6069140	IRC 501(C)(3)	7,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(324) JACKSON MANN COMMUNITY CENTER 500 CAMBRIDGE STREET, ALLSTON, MA 02134	04-2589717	IRC 501(C)(3)	7,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(325) SPRINGFIELD TECHNICAL COMMUNITY COLLEGE 1 ARMORY SQ, SPRINGFIELD, MA 01102	04-2444774	EXEMPT	6,796				SPONSORED RESEARCH SUB-AWARD
(326) CAMBRIDGE CAMPING ASSOCIATION, INC. 99 BISHOP ALLEN DRIVE, CAMBRIDGE, MA 02139	04-6002073	IRC 501(C)(3)	6,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(327) CAMBRIDGE PUBLIC SCHOOLS 159 THORNDIKE STREET, CAMBRIDGE, MA 02141	N/A	GOVERNMENTAL UNIT	6,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(328) GRAND CANYON TRUST 2601 N FORT VALLEY ROAD, FLAGSTAFF, AZ 86001	86-0512633	IRC 501(C)(3)	6,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(329) MISSION HILL MAIN STREETS 1534 TREMONT STREET, ROXBURY, MA 02120	04-3400164	IRC 501(C)(3)	6,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(330) SAN FRANCISCO BALLET ASSOCIATION 455 FRANKLIN ST, SAN FRANCISCO, CA 94102	94-1415298	IRC 501(C)(3)	6,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(331) CAMBRIDGE COMMUNITY CHORUS, INC. PO BOX 390278, CAMBRIDGE, MA 02139	04-3189161	IRC 501(C)(3)	5,880				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(332) DANCERS GROUP 44 GOUGH ST STE 201, SAN FRANCISCO, CA 94103	94-2879185	IRC 501(C)(3)	5,500				DAF DISTRIBUTION/CHARITABLE CONTRIBUTION
(333) NEW ENGLAND COUNCIL INC 98 N WASHINGTON STREET #201, BOSTON, MA 02114	04-1661090	IRC 501(C)(3)	5,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
(334) GREATER HOUSTON COMMUNITY FOUNDATION 515 POST OAK BOULEVARD, SUITE 1000, HOUSTON, TX 77027	23-7160400	IRC 501(C)(3)	5,338				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS



**Part III****Grants and Other Assistance to Individuals in the United States (continued)**

(a) Type of grant or assistance	(b) Number of Recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
(7) STUDENT LOAN REPAYMENT PROGRAMS & FORGIVEN LOANS	778	10,537,518			
(8) OTHER UNDERGRADUATE GRANTS, PRIZES & AWARDS	2,319	6,656,595			
(9) TRAINING GRANTS	11	337,239			

**Part IV**

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS.	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.
SCHEDULE I, PART II - GRANTS AND OTHER ASSISTANCE TO DOMESTIC ORGANIZATIONS AND DOMESTIC GOVERNMENTS	PER SCHEDULE I INSTRUCTIONS, THE UNIVERSITY HAS INCLUDED DONATIONS TO DONOR ADVISED FUNDS (DAF) THAT EXCEEDED THE MINIMUM REPORTING THRESHOLD. IN TOTAL, THE UNIVERSITY REPORTED 43 NOT-FOR-PROFIT ENTITIES THAT RECEIVED DONATIONS FROM HARVARD UNIVERSITY THROUGH THESE DAF. AS WITH ANY DAF, DISTRIBUTIONS MADE FROM THE FUND ARE TYPICALLY MADE AT THE REQUEST OF THE DONOR ADVISOR AND MUST BE MADE TO AN IRC 501(C)(3) CHARITABLE ORGANIZATION.

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |   |  |
|---|--|
| <input checked="" type="checkbox"/> First-class or charter travel             | <input checked="" type="checkbox"/> Housing allowance or residence for personal use    |
| <input checked="" type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence               |
| <input checked="" type="checkbox"/> Tax indemnification and gross-up payments | <input checked="" type="checkbox"/> Health or social club dues or initiation fees      |
| <input type="checkbox"/> Discretionary spending account                       | <input checked="" type="checkbox"/> Personal services (such as, maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.

	Yes	No
<b>1b</b>	✓	

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

<b>2</b>	✓	
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**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                                |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- |  |           |   |
|--|-----------|---|
| <b>a</b> Receive a severance payment or change-of-control payment?                             | <b>4a</b> | ✓ |
| <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan? | <b>4b</b> | ✓ |
| <b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?    | <b>4c</b> | ✓ |

If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- |                                    |           |   |
|------------------------------------|-----------|---|
| <b>a</b> The organization?         | <b>5a</b> | ✓ |
| <b>b</b> Any related organization? | <b>5b</b> | ✓ |

If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- |                                    |           |   |
|------------------------------------|-----------|---|
| <b>a</b> The organization?         | <b>6a</b> | ✓ |
| <b>b</b> Any related organization? | <b>6b</b> | ✓ |

If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.

<b>7</b>	✓	
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**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

<b>8</b>		✓
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**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

<b>9</b>		
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**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 DREW GILPIN FAUST PRESIDENT/FELLOW	(i)	961,952	0	19,018	534,140	191,960	1,707,070	0
	(ii)	0	0	0	0	0	0	0
2 KAREN GORDON MILLS FELLOW; SENIOR FELLOW AT HBS	(i)	151,960	0	878	16,916	4,349	174,103	0
	(ii)	0	0	0	0	0	0	0
3 PAUL ANDREW V.P. PUBLIC AFFAIRS AND COMM.	(i)	391,156	10,000	181	34,140	24,443	459,920	0
	(ii)	0	0	0	0	0	0	0
4 ALAN M. GARBER PROVOST	(i)	684,551	0	2,356	34,140	159,853	880,900	0
	(ii)	0	0	0	0	0	0	0
5 MARC L. GOODHEART V.P. AND SECRETARY OF THE UNIVERSITY	(i)	351,480	10,000	18,725	34,438	26,509	441,152	0
	(ii)	0	0	0	0	0	0	0
6 MARILYN M. HAUSAMMANN V.P. FOR HUMAN RESOURCES	(i)	358,539	0	20,202	34,140	26,536	439,417	0
	(ii)	0	0	0	0	0	0	0
7 THOMAS J. HOLLISTER V.P. FOR FINANCE AND C.F.O.	(i)	497,972	0	19,703	34,140	28,973	580,788	0
	(ii)	0	0	0	0	0	0	0
8 ROBERT W. IULIANO SENIOR V.P. AND GENERAL COUNSEL, DEPUTY TO THE PRESIDENT	(i)	575,485	10,000	22,303	34,344	25,677	667,809	0
	(ii)	0	0	0	0	0	0	0
9 KATHERINE N. LAPP EXECUTIVE VICE PRESIDENT	(i)	673,154	0	20,356	34,140	9,247	736,897	0
	(ii)	0	0	0	0	0	0	0
10 ANNE H. MARGULIES V.P. AND CHIEF INFORMATION OFFICER	(i)	411,663	0	19,343	34,140	23,356	488,502	0
	(ii)	0	0	0	0	0	0	0
11 TAMARA ELLIOTT ROGERS V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT	(i)	596,349	0	3,848	34,263	22,813	657,273	0
	(ii)	0	0	0	0	0	0	0
12 LEAH ROSOVSKY V.P. FOR STRATEGY AND PROGRAMS	(i)	336,972	0	20,041	34,140	23,013	414,166	0
	(ii)	0	0	0	0	0	0	0
13 SARAH E. THOMAS V.P. FOR THE HARVARD LIBRARY	(i)	331,557	0	18,998	34,140	11,570	396,265	0
	(ii)	0	0	0	0	0	0	0
14 MEREDITH WEENICK V.P. FOR CAMPUS SERVICES	(i)	361,634	0	18,257	34,140	11,301	425,332	0
	(ii)	0	0	0	0	0	0	0
15 JEFFREY S. FLIER FORMER DEAN, FACULTY OF MEDICINE	(i)	504,088	0	22,851	34,140	27,885	588,964	0
	(ii)	0	0	0	0	0	0	0
16 (SEE STATEMENT)	(i)							
	(ii)							

**Part II**
**Officers, Directors, Trustees, Key Employees and Highest Compensated Employees (continued)**

(a) Name		(b) Breakdown of W-2 and/or 1099-MISC compensation			(c) Retirement and other deferred compensation	(d) Nontaxable benefits	(e) Total of columns (b)(i)-(d)	(f) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(16) BARBARA J. MCNEIL FORMER ACTING DEAN, FACULTY OF MEDICINE	(i)	364,211	0	40,791	34,140	2,776	441,918	0
	(ii)	0	0	0	0	0	0	0
(17) GEORGE Q. DALEY DEAN, FACULTY OF MEDICINE	(i)	788,000	0	19,671	34,140	141	841,952	0
	(ii)	0	0	0	0	0	0	0
(18) NITIN NOHRIA DEAN, FACULTY OF BUSINESS	(i)	671,406	0	19,548	34,140	114,264	839,358	0
	(ii)	0	0	0	0	0	0	0
(19) MICHAEL D. SMITH DEAN, FACULTY OF ARTS & SCIENCES	(i)	574,239	0	34,696	34,140	87,307	730,382	0
	(ii)	0	0	0	0	0	0	0
(20) LYNDIA M. APPLIGATE FACULTY	(i)	338,140	0	1,100,857	34,140	22,505	1,495,642	0
	(ii)	0	0	0	0	0	0	0
(21) JULIO J. ROTEMBERG FACULTY	(i)	102,293	0	1,329,290	10,401	3,692	1,445,676	0
	(ii)	0	0	0	0	0	0	0
(22) JOHN A. QUELCH FACULTY	(i)	167,962	0	877,473	25,260	12,731	1,083,426	0
	(ii)	0	0	0	0	0	0	0
(23) VIKRAM H. PATEL FACULTY	(i)	172,056	285,759	308,936	19,774	6,432	792,957	0
	(ii)	0	0	0	0	0	0	0
(24) GORDON J. FISHELL FACULTY	(i)	151,798	171,333	351,913	18,015	11,815	704,874	0
	(ii)	0	0	0	0	0	0	0



# Part III

**Supplemental Information.** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 1A - FIRST-CLASS OR CHARTER TRAVEL	UNIVERSITY TRAVEL POLICY PROHIBITS FIRST CLASS TRAVEL EXCEPT IN LIMITED CIRCUMSTANCES. IN ACCORDANCE WITH THIS POLICY, TWO OFFICERS TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR. TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY BUSINESS PURPOSES AND ARE THEREFORE NOT TREATED AS TAXABLE COMPENSATION.
SCHEDULE J, PART I, LINE 1A - HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES	PURSUANT TO THE BUSINESS EXPENSE REIMBURSEMENT POLICY THE UNIVERSITY PAID HARVARD CLUB DUES FOR ONE OFFICER AND ONE KEY EMPLOYEE AND PAID COMMERCIAL CLUB OF BOSTON DUES FOR ONE KEY EMPLOYEE. THIS IS A NONTAXABLE BUSINESS EXPENSE IN FURTHERANCE OF ALUMNI RELATIONS AND DEVELOPMENT.
SCHEDULE J, PART I, LINE 1A - HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE	<p>THE UNIVERSITY PROVIDES PRESIDENT FAUST WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$163,867 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II.</p> <p>THE UNIVERSITY PROVIDES PROVOST GARBER WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$134,184 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II.</p> <p>HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN NOHRIA WITH A RESIDENCE IN ALLSTON AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$88,275 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II.</p> <p>THE FACULTY OF ARTS AND SCIENCES (FAS) PROVIDES DEAN SMITH WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF FAS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$64,858 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II.</p> <p>TWO HIGHEST COMPENSATED EMPLOYEES RECEIVED A HOUSING ALLOWANCE. THIS AMOUNT IS INCLUDED IN THE EMPLOYEES' TAXABLE COMPENSATION AND IS REPORTED ON SCHEDULE J, PART II, COLUMN B (III) AS OTHER REPORTABLE COMPENSATION.</p> <p>THE UNIVERSITY FOLLOWS WRITTEN GUIDELINES ON HOUSING ALLOWANCES, WHICH ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR ADMINISTRATORS.</p>
SCHEDULE J, PART I, LINE 1A - PERSONAL SERVICES	DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT). THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT.
SCHEDULE J, PART I, LINE 1A - TAX INDEMNIFICATION AND GROSS-UP PAYMENTS	THE UNIVERSITY ELECTED TO MAKE GROSS-UP PAYMENTS RELATED TO REIMBURSEMENTS. TWO HIGHEST COMPENSATED EMPLOYEES RECEIVED THIS BENEFIT PURSUANT TO UNIVERSITY INTERNAL REVIEW PROCESSES.
SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS	UNIVERSITY TRAVEL POLICY ALLOWS FOR REIMBURSEMENT OF TRAVEL EXPENSES INCURRED BY COMPANION TRAVELERS WHEN THE COMPANION HAS A SIGNIFICANT ROLE IN THE BUSINESS PROCEEDINGS, OR MAKES AN IMPORTANT CONTRIBUTION TO THE SUCCESS OF AN EVENT. IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED ONE OFFICER AND ONE KEY EMPLOYEE FOR COMPANION TRAVEL DURING THE YEAR. IN THESE LIMITED CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION. IN ADDITION, THE UNIVERSITY REIMBURSED ONE OF THE HIGHEST COMPENSATED EMPLOYEES FOR COMPANION TRAVEL RELATED TO RELOCATION FOR THE START OF EMPLOYMENT. THE REIMBURSEMENT WAS REPORTED IN THE EMPLOYEE'S TAXABLE COMPENSATION.
SCHEDULE J, PART I, LINE 3 - COMPENSATION REVIEW PROCESS:	SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO ESTABLISH THE PRESIDENT'S COMPENSATION.
SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	<p>LIKE MANY OF ITS PEERS, HARVARD UNIVERSITY MAINTAINS A DEFERRED COMPENSATION ACCOUNT ("DCA") FOR THE PRESIDENT TO RECOGNIZE EXCEPTIONAL SERVICE AND ENCOURAGE RETENTION. UNDER THE TERMS OF THE PLAN, HARVARD'S BOARD OF TRUSTEES (KNOWN AS THE HARVARD CORPORATION) DETERMINES ANNUALLY WHETHER AND HOW MUCH TO CONTRIBUTE TO THE DCA. AMOUNTS CONTRIBUTED TO THE DCA VEST ACCORDING TO A THREE-YEAR PLAN CYCLE IN WHICH ALL AMOUNTS CONTRIBUTED IN YEARS 1, 2, AND 3 VEST AFTER YEAR 3. THE THREE-YEAR PLAN CYCLE RUNS FROM CALENDAR YEAR 2015 TO CALENDAR YEAR 2017, AND VESTS IN CALENDAR YEAR 2018.</p> <p>DURING CALENDAR YEAR 2017, THE CORPORATION VOTED TO CREDIT \$500,000 TO THE DCA. THE \$500,000 IS REPORTED ON SCHEDULE J, PART II, COLUMN (C). DURING CALENDAR YEAR 2015 AND CALENDAR YEAR 2016, THE CORPORATION VOTED TO CREDIT \$300,000 AND \$400,000 TO THE DCA, WHICH WAS REPORTED AS DEFERRED COMPENSATION IN THE UNIVERSITY'S FY16 AND FY17 FORM 990, RESPECTIVELY. AS REQUIRED BY THE FORM INSTRUCTIONS, UPON VESTING THESE AMOUNTS WILL BE REPORTED AGAIN IN COLUMN (B) ON THE FY19 FORM 990.</p> <p>UNDER THE TERMS OF THE DEFERRED COMPENSATION PLAN, ALL AMOUNTS CONTRIBUTED TO THE DCA ARE CREDITS ONLY AND ARE SUBJECT TO A RISK OF FORFEITURE.</p>
SCHEDULE J, PART I, LINE 7 - NON-FIXED PAYMENTS	THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE. BONUS AND INCENTIVE PAYMENTS FOR OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN PART II, COLUMN (B)(II).

Return Reference - Identifier	Explanation
SCHEDULE J, PART II - SCHEDULE J SUPPLEMENTAL INFORMATION	FELLOW KAREN GORDON MILLS HAD A PAID FACULTY APPOINTMENT DURING CALENDAR YEAR 2017 UNRELATED TO HER WORK AS A MEMBER OF THE HARVARD CORPORATION. THE COMPENSATION FOR HER ACADEMIC SERVICES IS REPORTED IN FORM 990, PART VII, SECTION A, COLUMN (D).

**SCHEDULE K  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I Bond Issues**

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
							Yes	No	Yes	No	Yes	No
<b>A</b>	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	01/15/2004	103,670,000	SERIES R 1-5 (SEE PART VI)						
<b>B</b>	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04/14/2005	13,490,000	SERIES R 6 (SEE PART VI)		✓		✓		✓
<b>C</b>	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04/03/2006	14,040,000	SERIES R 7 (SEE PART VI)		✓		✓		✓
<b>D</b>	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EDD0	01/07/2009	987,282,950	SERIES 2009A (SEE PART VI)	✓			✓		✓

**Part II Proceeds**

	A		B		C		D	
<b>1</b> Amount of bonds retired . . . . .	0		0		0		105,290,000	
<b>2</b> Amount of bonds legally defeased . . . . .	0		0		0		872,065,000	
<b>3</b> Total proceeds of issue . . . . .	103,670,000		13,491,079		14,043,650		987,678,695	
<b>4</b> Gross proceeds in reserve funds . . . . .	0		0		0		0	
<b>5</b> Capitalized interest from proceeds . . . . .	0		0		0		0	
<b>6</b> Proceeds in refunding escrows . . . . .	0		0		0		0	
<b>7</b> Issuance costs from proceeds . . . . .	0		0		0		5,861,589	
<b>8</b> Credit enhancement from proceeds . . . . .	0		0		0		0	
<b>9</b> Working capital expenditures from proceeds . . . . .	0		0		0		0	
<b>10</b> Capital expenditures from proceeds . . . . .	0		0		0		0	
<b>11</b> Other spent proceeds . . . . .	103,670,000		13,491,079		14,043,650		981,817,106	
<b>12</b> Other unspent proceeds . . . . .	0		0		0		0	
<b>13</b> Year of substantial completion . . . . .							2013	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>14</b> Were the bonds issued as part of a current refunding issue? . . . . .	✓		✓		✓		✓	
<b>15</b> Were the bonds issued as part of an advance refunding issue? . . . . .		✓		✓		✓		✓
<b>16</b> Has the final allocation of proceeds been made? . . . . .	✓		✓		✓		✓	
<b>17</b> Does the organization maintain adequate books and records to support the final allocation of proceeds? . . . . .	✓		✓		✓		✓	

**Part III Private Business Use**

	A		B		C		D	
<b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? . . . . .	Yes	No	Yes	No	Yes	No	Yes	No
<b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property? . . . . .							✓	

**Part III Private Business Use** (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? . . . . .							✓	
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?							✓	
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property? . . . . .							✓	
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?							✓	
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . ▶		%		%		%		0.04 %
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . ▶		%		%		%		0.01 %
<b>6</b> Total of lines 4 and 5 . . . . .		0.00 %		0.00 %		0.00 %		0.05 %
<b>7</b> Does the bond issue meet the private security or payment test? . . . . .								✓
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?								✓
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . . .		%		%		%		%
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? . . . . .								
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . .	✓		✓		✓		✓	

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . . .		✓		✓		✓		✓
<b>2</b> If "No" to line 1, did the following apply?								
<b>a</b> Rebate not due yet? . . . . .		✓		✓		✓		✓
<b>b</b> Exception to rebate? . . . . .	✓		✓		✓		✓	
<b>c</b> No rebate due? . . . . .		✓		✓		✓		✓
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . .								
<b>3</b> Is the bond issue a variable rate issue? . . . . .	✓		✓		✓			✓
<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? . . . . .		✓		✓		✓		✓
<b>b</b> Name of provider . . . . .								
<b>c</b> Term of hedge . . . . .								
<b>d</b> Was the hedge superintegrated? . . . . .								
<b>e</b> Was the hedge terminated? . . . . .								

## Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)?		✓		✓		✓		✓
<b>b</b> Name of provider								
<b>c</b> Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
<b>6</b> Were any gross proceeds invested beyond an available temporary period?		✓		✓		✓		✓
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148?	✓		✓		✓		✓	

## Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
	✓		✓		✓		✓	

<b>Part VI</b>	<b>Supplemental Information.</b> Provide additional information for responses to questions on Schedule K. See instructions
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**SCHEDULE K  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I Bond Issues**

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
							Yes	No	Yes	No	Yes	No
<b>A</b>	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EQE4	01/20/2010	531,814,469	SERIES 2010A (SEE PART VI)	✓			✓		✓
<b>B</b>	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57583R5Q4	11/17/2010	663,862,239	SERIES 2010B (SEE PART VI)	✓			✓		✓
<b>C</b>	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57584XYD7	10/20/2016	1,930,251,069	SERIES 2016A (SEE PART VI)		✓		✓		✓
<b>D</b>												

**Part II Proceeds**

		A		B		C		D	
1	Amount of bonds retired . . . . .	27,570,000		0		0			
2	Amount of bonds legally defeased . . . . .	402,840,000		490,815,000		0			
3	Total proceeds of issue . . . . .	533,205,724		664,815,623		1,973,159,320			
4	Gross proceeds in reserve funds . . . . .	0		0		0			
5	Capitalized interest from proceeds . . . . .	20,489,954		18,803,637		0			
6	Proceeds in refunding escrows . . . . .	0		0		1,557,523,836			
7	Issuance costs from proceeds . . . . .	2,755,155		2,437,073		8,221,984			
8	Credit enhancement from proceeds . . . . .	0		0		0			
9	Working capital expenditures from proceeds . . . . .	0		0		0			
10	Capital expenditures from proceeds . . . . .	198,239,905		127,021,149		0			
11	Other spent proceeds . . . . .	311,720,710		516,553,764		407,413,501			
12	Other unspent proceeds . . . . .	0		0		0			
13	Year of substantial completion . . . . .	2014		2015					
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue? . . . . .	✓		✓			✓		
15	Were the bonds issued as part of an advance refunding issue? . . . . .	✓		✓		✓			
16	Has the final allocation of proceeds been made? . . . . .	✓		✓		✓			
17	Does the organization maintain adequate books and records to support the final allocation of proceeds? . . . . .	✓		✓		✓			

**Part III Private Business Use**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? . . . . .		✓		✓		✓		
<b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property? . . . . .	✓		✓		✓			

**Part III Private Business Use (Continued)**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? . . . . .	✓		✓		✓			
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	✓		✓		✓			
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property? . . . . .	✓		✓		✓			
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	✓		✓		✓			
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . ▶		0.73 %		0.03 %		0.20 %		%
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . ▶		0.14 %		0.00 %		0.04 %		%
<b>6</b> Total of lines 4 and 5 . . . . .		0.87 %		0.03 %		0.24 %		%
<b>7</b> Does the bond issue meet the private security or payment test? . . . . .		✓		✓		✓		
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?	✓		✓		✓			
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . . .		17.60 %		0.82 %		0.28 %		%
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? . . . . .	✓		✓		✓			
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . .	✓		✓		✓			

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . . .		✓		✓		✓		
<b>2</b> If "No" to line 1, did the following apply?								
<b>a</b> Rebate not due yet? . . . . .		✓		✓	✓			
<b>b</b> Exception to rebate? . . . . .		✓		✓	✓			
<b>c</b> No rebate due? . . . . .	✓		✓			✓		
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . .		08/01/2014		08/15/2015				
<b>3</b> Is the bond issue a variable rate issue? . . . . .		✓		✓		✓		
<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? . . . . .		✓		✓		✓		
<b>b</b> Name of provider . . . . .								
<b>c</b> Term of hedge . . . . .								
<b>d</b> Was the hedge superintegrated? . . . . .								
<b>e</b> Was the hedge terminated? . . . . .								

## Part V Procedures To Undertake Corrective Action

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
<b>5a</b>	Were gross proceeds invested in a guaranteed investment contract (GIC)?		✓		✓		✓		
<b>b</b>	Name of provider								
<b>c</b>	Term of GIC								
<b>d</b>	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
<b>6</b>	Were any gross proceeds invested beyond an available temporary period?		✓		✓		✓		
<b>7</b>	Has the organization established written procedures to monitor the requirements of section 148?	✓		✓		✓			

## Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	✓		✓		✓			

<b>Part VI</b>	<b>Supplemental Information.</b> Provide additional information for responses to questions on Schedule K. See instructions
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(SEE STATEMENT)

This image shows a single sheet of white paper with horizontal blue or grey ruling lines. The lines are evenly spaced and run across the width of the page. There is no handwriting or other markings on the paper.

Return Reference - Identifier	Explanation
SCHEDULE K, PART I - BOND ISSUES:	<p>COLUMNS A AND B (GENERAL NOTE): THE MASSACHUSETTS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY (EIN: 04-2456011) WAS THE ORIGINAL ISSUER OF THE FOLLOWING ISSUES LISTED ON THIS SCHEDULE: SERIES R 1-5, SERIES R 6, SERIES R 7, SERIES 2009A, AND SERIES 2010A. IT WAS MERGED INTO THE MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (EIN: 04-3431814) ON OCTOBER 1, 2010.</p> <p>ROW A (SERIES R 1-5), COLUMN F: SERIES R, TRANCHE 1-5 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES A (7/1/72), SERIES B (7/1/73), SERIES C (4/7/76), SERIES D (6/23/77), SERIES I (5/7/85), SERIES M (2/6/91), SERIES N (9/1/91), SERIES P (6/13/95), SERIES Q-1 (8/29/96), SERIES Q-2 (9/2/97), SERIES Q-3 (9/15/98), SERIES Z (10/1/00), AND SERIES AA (10/4/01).</p> <p>ROW B (SERIES R 6), COLUMN F: SERIES R, TRANCHE 6 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01).</p> <p>ROW C (SERIES R 7), COLUMN F: SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01).</p> <p>ROW D (SERIES 2009A), COLUMN F: SERIES 2009A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06 AND 12/21/07, AND TO REFUND SERIES GG-1, ISSUED 7/1/04, AND SERIES 2006B, ISSUED 7/20/06 AND PAY RELATED COSTS.</p> <p>ROW A (SERIES 2010A), COLUMN F: SERIES 2010A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06, 12/21/07 AND 7/22/09; TO REFUND PORTIONS OF SERIES Z, ISSUED 11/9/00, AND SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS; AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE; (II) A RENOVATION OF BUILDING SPACE AND A BOILER REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT, 46 BLACKSTONE STREET, CAMBRIDGE; (III) A RETROFIT OF EXISTING HVAC SYSTEMS FOR LARSEN HALL, 14 APPIAN WAY, CAMBRIDGE; (IV) MAINTENANCE AND TOWER RESTORATION AT LOWELL HOUSE, 10 HOLYOKE PLACE, CAMBRIDGE; (V) RENOVATION OF ADMINISTRATIVE OFFICE AND CLASSROOM SPACE IN PIERCE HALL, 25 OXFORD STREET, CAMBRIDGE; AND (VI) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE.</p> <p>ROW B (SERIES 2010B), COLUMN F: SERIES 2010B WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/21/07 AND 7/22/09; TO REFUND SERIES L, ISSUED 10/4/89, SERIES BB, ISSUED 11/9/00, AND SERIES HH, ISSUED 10/29/03, AND PORTIONS OF SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS; AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE; (II) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE; (III) UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE; (IV) RENOVATIONS AND ADDITIONS AT THE HARVARD DEPOSITORY, 1 PINE HILL DRIVE, SOUTHBOROUGH; (V) RENOVATION OF ADMINISTRATIVE OFFICE SPACE IN HOLYOKE CENTER, 1350 MASSACHUSETTS AVENUE, CAMBRIDGE; (VI) RENEWAL AND RENOVATIONS AT WINTHROP HOUSE, 8 MILL STREET, CAMBRIDGE; AND (VII) MAINTENANCE AND TOWER RESTORATION AT ADAMS HOUSE, 10 LINDEN STREET, 13-21 &amp; 53 BOW STREET, AND 26 PLYMPTON STREET, CAMBRIDGE.</p> <p>ROW C (SERIES 2016A), COLUMN F: SERIES 2016A WAS ISSUED TO ADVANCE REFUND SERIES 2008B, ISSUED 6/10/08; AND ADVANCE REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES 2009A (1/7/09), SERIES 2010A (1/20/10), AND 2010B (11/17/10).</p>
SCHEDULE K, PART II - PROCEEDS:	LINE 3 (GENERAL NOTE): THE DIFFERENCE BETWEEN AMOUNTS REPORTED IN LINE 3 AND IN COLUMN E OF PART I REPRESENTS INVESTMENT EARNINGS
SCHEDULE K, PART III - PRIVATE BUSINESS USE:	SERIES R1-5, R6, AND R7: THESE BONDS WERE ISSUED SOLELY TO REFUND PRE-JANUARY 1, 2003 ISSUES AND ARE NOT SUBJECT TO PART III REPORTING.
SCHEDULE K, PART IV - ARBITRAGE:	<p>LINE 2C (SERIES 2010A): THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2014 AS OF JUNE 30, 2014. NO REBATE WAS DUE.</p> <p>LINE 2C (SERIES 2010B): THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2015 AS OF JUNE 30, 2015. NO REBATE WAS DUE.</p>
SCHEDULE K, PART IV, LINE 2C - COLUMN A	ISSUER NAME: MASSACHUSETTS DEVELOPMENT FINANCE AGENCY THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 08/01/2014
SCHEDULE K, PART IV, LINE 2C - COLUMN B	ISSUER NAME: MASSACHUSETTS DEVELOPMENT FINANCE AGENCY THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 08/15/2015

**SCHEDULE L**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Transactions With Interested Persons**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

**Open To Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I**

**Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

**Part II**

**Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1) (SEE STATEMENT)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
<b>Total</b> . . . . . ▶ \$						1,950,000						

**Part III**

**Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50056A

Schedule L (Form 990 or 990-EZ) 2017



## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) (SEE STATEMENT)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

## Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

[illegible]

**Part II****Loans to and/or From Interested Persons** (continued)

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1) JEFFREY S. FLIER	FORMER KEY EMPLOYEE	DEPENDENT'S EDUCATION		✓	47,000	3,000		✓	✓		✓	
(2) MICHAEL D. SMITH	KEY EMPLOYEE	PURCHASE OF HOME		✓	1,000,000	964,000		✓	✓		✓	
(3) DREW GILPIN FAUST	PRESIDENT	CONSTRUCTION OF HOME		✓	1,000,000	983,000		✓	✓		✓	

**Part IV****Business Transactions Involving Interested Persons** (continued)

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) DR. SOHEYLA GHARIB	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	\$399,779	EMPLOYMENT COMPENSATION		✓
(2) BHARAT ANAND	FAMILY MEMBER OF NITIN NOHRIA, KEY EMPLOYEE	\$461,056	EMPLOYMENT COMPENSATION		✓
(3) PETER HIRTLE	FAMILY MEMBER OF SARAH THOMAS, OFFICER	\$126,808	EMPLOYMENT COMPENSATION		✓
(4) CATHERINE LEE SMITH	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	\$195,194	EMPLOYMENT COMPENSATION		✓
(5) RICHARD T. LEE	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	\$323,964	EMPLOYMENT COMPENSATION		✓
(6) AMY EDMONDSON	FAMILY MEMBER OF GEORGE DALEY, KEY EMPLOYEE	\$523,744	EMPLOYMENT COMPENSATION		✓

**SCHEDULE M**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Noncash Contributions**

- **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**  
► **Attach to Form 990.**  
► **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.**

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I** **Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art . . . . .	✓	70		OTHER
2 Art—Historical treasures . . . . .				
3 Art—Fractional interests . . . . .	✓	2		OTHER
4 Books and publications . . . . .	✓			OTHER
5 Clothing and household goods . . . . .	✓			OTHER
6 Cars and other vehicles . . . . .				
7 Boats and planes . . . . .				
8 Intellectual property . . . . .				
9 Securities—Publicly traded . . . . .	✓	1,452	220,575,593	MARKET VALUE
10 Securities—Closely held stock . . . . .				
11 Securities—Partnership, LLC, or trust interests . . . . .	✓	1	10,000,000	APPRAISED VALUE/FMV
12 Securities—Miscellaneous . . . . .	✓	1	1,000	OTHER
13 Qualified conservation contribution—Historic structures . . . . .				
14 Qualified conservation contribution—Other . . . . .				
15 Real estate—Residential . . . . .	✓	1	252,704	APPRAISAL AND OPINION OF VALUE
16 Real estate—Commercial . . . . .				
17 Real estate—Other . . . . .	✓	5	144,000	APPRAISAL AND OPINION OF VALUE
18 Collectibles . . . . .				
19 Food inventory . . . . .				
20 Drugs and medical supplies . . . . .				
21 Taxidermy . . . . .				
22 Historical artifacts . . . . .				
23 Scientific specimens . . . . .	✓	8		OTHER
24 Archeological artifacts . . . . .				
25 Other ► ( EQUIPMENT/FURNITURE ) . . . . .	✓	2		OTHER
26 Other ► ( ARCHIVAL ) . . . . .	✓	2		OTHER
27 Other ► ( OTHER ) . . . . .	✓	20		OTHER
28 Other ► ( ) . . . . .				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . .

29	23
----	----

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? . . . . .

	Yes	No
30a		✓

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? . . . . .

31	✓	
----	---	--

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . .

32a	✓	
-----	---	--

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

--	--	--

**Part II**

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE M, PART I - COLUMN (B):	THE UNIVERSITY IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED.
SCHEDULE M, PART I, LINE 32B - THIRD PARTIES USED TO SOLICIT, PROCESS, OR SELL NONCASH CONTRIBUTIONS	THIRD PARTIES, SUCH AS AUCTION HOUSES OR BROKERS, MAY BE USED TO SELL NON-CASH CONTRIBUTIONS FOR THE UNIVERSITY, BUT NOT TO PROCESS OR SOLICIT ANY CONTRIBUTIONS FOR THE UNIVERSITY, EXCEPT AS DISCLOSED ON SCHEDULE G, PART I.
SCHEDULE M, PART I, LINE 33 - EXPLANATION OF REVENUES NOT REPORTED	<p>SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER THAN FINANCIAL GAIN.</p> <p>THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS. THE FOLLOWING IS THE TEXT OF THE FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS:</p> <p>"THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES."</p> <p>NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED. THERE MAY BE INSTANCES WHERE A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY. IN SUCH CASES, THE SALE PROCEEDS WOULD BE RECORDED AS GIFT REVENUE AT THE TIME OF SALE.</p>
SCHEDULE M, PART I, LINE 33 - OTHER NONCASH CONTRIBUTIONS:	CERTAIN NONCASH CONTRIBUTIONS LISTED IN PART I HAVE NOT REPORTED AN AMOUNT IN PART I, COLUMN (C). NO AMOUNT IS REPORTED FOR THESE CONTRIBUTIONS EITHER BECAUSE THEY ARE INTENDED FOR DISPLAY, AS DISCUSSED ABOVE, OR BECAUSE THE VALUE OF THE NONCASH CONTRIBUTION IS IMMATERIAL.



<b>SCHEDULE O</b> <b>(Form 990 or 990-EZ)</b>  Department of Treasury Internal Revenue Service	<b>Supplemental Information to Form 990 or 990-EZ</b> Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. <div style="display: flex; justify-content: center; gap: 20px; margin-top: 5px;"> <div>▶ Attach to Form 990 or 990-EZ.</div> <div>▶ Go to <a href="http://www.irs.gov/Form990">www.irs.gov/Form990</a> for the latest information.</div> </div>	OMB No. 1545-0047  <div style="font-size: 2em; font-weight: bold; margin: 10px 0;">2017</div> <div style="background-color: black; color: white; padding: 5px; font-weight: bold;">Open to Public Inspection</div>
Name of the Organization <b>PRESIDENT AND FELLOWS OF HARVARD COLLEGE</b>		Employer Identification Number <b>04-2103580</b>

Return Reference - Identifier	Explanation
FORM 990, PART I, LINE 5 - TOTAL NUMBER OF INDIVIDUALS EMPLOYED:	AS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS THE TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2017. THIS INCLUDES PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLOYMENT. THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FACT BOOK FOR OCTOBER 31, 2017 WAS 18,796.
FORM 990, PART I, LINE 6 - VOLUNTEERS:	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS. WHILE HARVARD DOES NOT FORMALLY TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 10,000.
FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES	CA, CJ, CI, CH, CO, EC, FR, GM, GR, HK, IN, EI, IS, IT, JE, KS, LG, LH, LU, MP, MX, MG, NL, NZ, NU, PM, PE, RO, SN, SF, TS, TU, AE, UK, UY, VM
FORM 990, PART VI, LINE 7B - DECISIONS REQUIRING APPROVAL BY MEMBERS OR STOCKHOLDERS	CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS.
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF, AND INTERNAL AND EXTERNAL COUNSEL. FORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS. THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE HARVARD CORPORATION BEFORE IT WAS FILED.
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	ANNUALLY, THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY. THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL. A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY. THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY.
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	<p>THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS (CROSS-REFERENCE SCHEDULE J, PART I, LINE 3).</p> <p>THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FISCAL YEAR 2018 OCCURRED IN MAY 2018.</p> <p>THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS APRIL/MAY MEETING. ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING RECOMMENDATION BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN. THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT.</p> <p>DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL. THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION. ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES.</p> <p>THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPARABILITY COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW. THE COMPENSATION COMMITTEE OBTAINS AND RELIES UPON APPROPRIATE COMPENSATION MARKET SURVEY DATA AND ANALYSIS IN EACH CASE PRIOR TO MAKING ITS DETERMINATION. FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT. ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION.</p> <p>THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING: 1. THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS; 2. THE DEANS OF THE FACULTIES, INCLUDING KEY EMPLOYEES; 3. CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL.</p>
FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER EMPLOYEES	THE ANNUAL COMPENSATION REVIEW PROCESS DESCRIBED ABOVE APPLIES TO OTHER OFFICERS AND KEY EMPLOYEES.

Return Reference - Identifier	Explanation												
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE. HARVARD'S CONFLICT OF INTEREST POLICY FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY. HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST.												
FORM 990, PART VII, SECTION A, LINE 1A, COLUMN (B) - AVERAGE HOURS PER WEEK:	THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES. THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT. THE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS REPRESENTS AN ESTIMATE OF TIME THE INDIVIDUAL SPENDS IN HIS/HER CAPACITY AS A MEMBER OF THE BOARD OF DIRECTORS AND/OR AS AN EMPLOYEE OF HARVARD AFFILIATES.												
FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS OR FUND BALANCES	<table> <tr> <th>(a) Description</th><th>(b) Amount</th></tr> <tr> <td>CHANGE IN RETIREMENT OBLIGATIONS</td><td>143,109,553</td></tr> <tr> <td>OTHER CHANGES IN SPLIT INTEREST AGREEMENTS</td><td>33,053,820</td></tr> <tr> <td>TRANSFERS TO/FROM AFFILIATE ORGANIZATIONS</td><td>103,641,069</td></tr> <tr> <td>CHANGE IN INTEREST IN TRUSTS HELD BY OTHERS</td><td>11,807,602</td></tr> <tr> <td>OTHER CHANGE IN NET ASSETS</td><td>1,842,172</td></tr> </table>	(a) Description	(b) Amount	CHANGE IN RETIREMENT OBLIGATIONS	143,109,553	OTHER CHANGES IN SPLIT INTEREST AGREEMENTS	33,053,820	TRANSFERS TO/FROM AFFILIATE ORGANIZATIONS	103,641,069	CHANGE IN INTEREST IN TRUSTS HELD BY OTHERS	11,807,602	OTHER CHANGE IN NET ASSETS	1,842,172
(a) Description	(b) Amount												
CHANGE IN RETIREMENT OBLIGATIONS	143,109,553												
OTHER CHANGES IN SPLIT INTEREST AGREEMENTS	33,053,820												
TRANSFERS TO/FROM AFFILIATE ORGANIZATIONS	103,641,069												
CHANGE IN INTEREST IN TRUSTS HELD BY OTHERS	11,807,602												
OTHER CHANGE IN NET ASSETS	1,842,172												

**SCHEDULE R**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) BEAU GESTE XXV, LLC (20-2138990) HRES, 1350 MASS. AVE., CAMBRIDGE, MA 02138	REAL ESTATE	MA	28,289,352	73,940,877	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(2) DG EQUITY PARTICIPANTS II, LLC (98-1167777) 131 SOUTH DEARBORN ST., 32 FL., CHICAGO, IL 60603	INVESTMENTS	DE	12,208,000	53,190,000	DG PARTICIPANTS, LTD
(3) EGSII, LLC (81-3795256) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	MA	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(4) FIELD COURSE, LLC (00-1069145) 1209 ORANGE ST., THE CORP. TRUST CO, WILMINGTON, DE 19801	ACADEMIC	DE	9	53,157	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(5) HARVARD INTERNATIONAL, LLC (30-0459737) 1350 MASS. AVE., STE 980, CAMBRIDGE, MA 02138	INTERNATIONAL SUPPORT	MA	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(6) HARVARD UNIVERSITY BEACON YARDS, LLC (03-0517218) 1033 MASS. AVE., 3RD FL., CAMBRIDGE, MA 02138	REAL ESTATE	MA	162,000	79,826,183	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) (SEE STATEMENT)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512—514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) (SEE STATEMENT)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) (SEE STATEMENT)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
<b>1</b> During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?		
<b>a</b> Receipt of <b>(i)</b> interest, <b>(ii)</b> annuities, <b>(iii)</b> royalties, or <b>(iv)</b> rent from a controlled entity . . . . .	<input checked="" type="checkbox"/>	
<b>b</b> Gift, grant, or capital contribution to related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>c</b> Gift, grant, or capital contribution from related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>d</b> Loans or loan guarantees to or for related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>e</b> Loans or loan guarantees by related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>f</b> Dividends from related organization(s) . . . . .		<input checked="" type="checkbox"/>
<b>g</b> Sale of assets to related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>h</b> Purchase of assets from related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>i</b> Exchange of assets with related organization(s) . . . . .		<input checked="" type="checkbox"/>
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) . . . . .		<input checked="" type="checkbox"/>
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>o</b> Sharing of paid employees with related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>p</b> Reimbursement paid to related organization(s) for expenses . . . . .	<input checked="" type="checkbox"/>	
<b>q</b> Reimbursement paid by related organization(s) for expenses . . . . .	<input checked="" type="checkbox"/>	
<b>r</b> Other transfer of cash or property to related organization(s) . . . . .	<input checked="" type="checkbox"/>	
<b>s</b> Other transfer of cash or property from related organization(s) . . . . .	<input checked="" type="checkbox"/>	

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
AFRICA ACADEMY FOR PUBLIC HEALTH	R	194,437	CASH
(1) AMERICAN REPERTORY THEATRE COMPANY, INC.	A	979,000	CASH
(2) AMERICAN REPERTORY THEATRE COMPANY, INC.	B	5,903,717	CASH
(3) AMERICAN REPERTORY THEATRE COMPANY, INC.	D	59,850	CASH
(4) AMERICAN REPERTORY THEATRE COMPANY, INC.	L	623,384	COST
(5) (SEE STATEMENT)			
(6)			



**Part VI** **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512—514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
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(10)													
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(12)													
(13)													
(14)													
(15)													
(16)													

**Part II**
**Identification of Related Tax-Exempt Organizations** (continued)

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) AFRICA ACADEMY FOR PUBLIC HEALTH P.O. BOX 79810, MWAI KIBAKI RD., DAR ES SALAAM, TZ	RESEARCH	TANZANIA			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(2) AMERICAN REPERTORY THEATRE COMPANY, INC. (04-2665867) 64 BRATTLE ST., CAMBRIDGE, MA 02138	PERFORMING ARTS	MA	501(C)(3)	10	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(3) ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD AVENIDA PAULISTA 1337, CJ 171, SAO PAULO, 01311-200, BR	EDUCATION	BRAZIL			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(4) BLUE MARBLE HOLDINGS CORP. (23-7014581) HMC, INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENT MANAGEMENT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(5) BOTSWANA-HARVARD AIDS INSTITUTE PRIVATE BAG BO 320, GABORONE, BC	RESEARCH	BOTSWANA			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(6) CENTRE RECHERCHE EUROPEEN DE LA HBS 62 RUE FRANCOIS, 1 ER, PARIS, FR	RESEARCH SUPPORT	FRANCE			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(7) DEMETER HOLDINGS CORP. (04-3044742) HMC, INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENT MANAGEMENT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(8) DOYUKAI FUND FOR HARVARD, INC. (04-3478889) 800 BOYLSTON ST., BOSTON, MA 02199	RESEARCH SUPPORT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(9) DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH, INC. (52-2446955) 4 BLACKFAN CIRCLE, BOSTON, MA 02215	EDUCATION AND RESEARCH	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(10) EDX INC. (46-0807740) 141 PORTLAND ST., 9TH FL., CAMBRIDGE, MA 02139	EDUCATION	MA	501(C)(3)	12 TYPE I	N/A		✓
(11) ENDOWMENT FOR RESEARCH IN HUMAN BIOLOGY, INC. (04-2702030) 745 BOYLSTON ST., 7TH FL., BOSTON, MA 02116	RESEARCH	MA	501(C)(3)	12 TYPE III-O	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(12) FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN. DE EMPRESA CARLOS PELLEGRINI 1163, PISO 12, CONTRAFRENTE, BUENOS AIRES, C1009ABW, AR	RESEARCH SUPPORT	ARGENTINA			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(13) FUNDACION DRCLAS CHILE AVENIDA DAG HAMMARSKJOLD 3269, SANTIAGO, CI	FACULTY AND STUDENT ACTIVITIES	CHILE			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(14) GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH, INC. (04-3293162) HMS, DEAN OF FAC. OF MED., BOSTON, MA 02115	RESEARCH SUPPORT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(15) HANSJORG WYSS INST. FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV, INC. (30-0773387) 3 BLACKFAN CIRCLE 5TH FL. (CLSB), BOSTON, MA 02115	RESEARCH	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(16) HARVARD BUSINESS SCHOOL INTERACTIVE, INC. (04-3395140) SOLDIERS FIELD RD., BOSTON, MA 02163	EXECUTIVE EDUCATION	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(17) HARVARD BUSINESS SCHOOL PUBLISHING CORP. (04-3177990) 20 GUEST ST., STE 700, BRIGHTON, MA 02135	PUBLISHING	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(18) HARVARD DEDICATED ENERGY LIMITED (03-0425512) 1033 MASS. AVE., 3RD FL., CAMBRIDGE, MA 02138	ELECTRICITY PURCHASING	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(19) HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES, INC. (45-4535664) 114 MOUNT AUBURN ST., 5TH FL., CAMBRIDGE, MA 02138	GLOBAL SUPPORT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(20) HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES, INC. - TUNISIA 3EME ETAGE, IMMEUBLE SLIM BLOCK 1, RUE DE L'EURO, BERGES DU LAC II, TUNIS, 1053, TS	RESEARCH	TUNISIA			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES, INC.	✓	
(21) HARVARD GLOBAL RESEARCH SUPPORT CENTRE INDIA 9SE, 9TH FL., 29, SENAPATI BAPAT MARG, MUMBAI, MAHARASHTRA, 400028, IN	RESEARCH	INDIA			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES, INC.	✓	
(22) HARVARD GLOBAL RESEARCH SUPPORT CENTRE SOUTH AFRICA NPC 22 BREE ST., CAPE TOWN, 8000, SF	RESEARCH	SOUTH AFRICA			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES, INC.	✓	
(23) HARVARD GLOBAL UK VERNON HOUSE, 22 SICILIAN AVE., LONDON, WC1A-2QS, UK	RESEARCH	UNITED KINGDOM (ENGLAND, NORTHERN IRELAND, SCOTLAND, AND WALES)			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES, INC.	✓	
(24) HARVARD MAGAZINE, INC. (04-6112308) 7 WARE ST., CAMBRIDGE, MA 02138	PUBLISHING	MA	501(C)(3)	12 TYPE III-FI	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(25) HARVARD MANAGEMENT COMPANY, INC. (23-7361259) HMC, INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENT MANAGEMENT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(26) HARVARD MANAGEMENT PRIVATE EQUITY CORP. (04-3070522) HMC, INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENT MANAGEMENT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(27) HARVARD MEDICAL CENTER (04-2213292) 25 SHATTUCK ST., BOSTON, MA 02115	MEDICAL EDUCATION	MA	501(C)(3)	12 TYPE I	N/A		✓
(28) HARVARD NEURODISCOVERY CENTER, INC. (31-1745145) 25 SHATTUCK ST., BOSTON, MA 02115	RESEARCH SUPPORT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(29) HARVARD PRIVATE CAPITAL HOLDINGS, INC. (04-3070519) HMC, INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENT MANAGEMENT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(30) HARVARD PRIVATE CAPITAL REALTY, INC. (22-3138409) HMC, INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENT MANAGEMENT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(31) HARVARD REAL ESTATE - ALLSTON, INC. (04-3373410) 1033 MASS. AVE., 3RD FL., CAMBRIDGE, MA 02138	TITLE HOLDING COMPANY	MA	501(C)(25)		PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(32) HARVARD REAL ESTATE, INC. (04-2649303) 1033 MASS. AVE., 3RD FL., CAMBRIDGE, MA 02138	REAL ESTATE BROKERAGE	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(33) HARVARD-YENCHING INSTITUTE (04-2062394) VANSERG HALL, 25 FRANCIS AVE., CAMBRIDGE, MA 02138	EDUCATION	MA	501(C)(3)	12 TYPE I	N/A		✓
(34) ION, INC. (22-3032677) 1350 MASS. AVE., CAMBRIDGE, MA 02138	RESEARCH	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(35) LONGWOOD MEDICAL ENERGY COLLABORATIVE, INC. (04-3476764) 160 LONGWOOD AVE., BOSTON, MA 02115	ENERGY SERVICES	MA	501(C)(3)	12 TYPE I	N/A		✓
(36) MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER, INC. (27-3014805) 100 BIGELOW ST., HOLYOKE, MA 01040	RESEARCH	MA	501(C)(3)	12 TYPE I	N/A		✓
(37) MGHPCC HOLYOKE, INC. (45-2257442) 100 BIGELOW ST., HOLYOKE, MA 01040	RESEARCH	MA	501(C)(3)	12 TYPE I	N/A		✓
(38) PHEMUS CORP. (04-2997367) HMC, INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENT MANAGEMENT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(39) RED TOP, INC. (51-0189788) MURR CTR., 65 NORTH HARVARD ST., BOSTON, MA 02163	ATHLETICS	CT	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(40) SHIPPING VENTURE CORP. (04-3263656) HMC, INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENT MANAGEMENT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(41) STUDENT CLUBS OF HBS, INC. (57-1152691) SOLDIERS FIELD RD., BOSTON, MA 02163	STUDENT SUPPORT	MA	501(C)(3)	12 TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	
(42) THE CARL J. SHAPIRO INSTITUTE FOR EDUCATION AND RESEARCH AT HARVARD (04-3326928) 330 BROOKLINE AVE., BOSTON, MA 02215	MEDICAL EDUCATION AND RESEARCH	MA	501(C)(3)	12 TYPE I	N/A		✓
(43) TRUSTEES FOR HARVARD UNIVERSITY (53-0199180) 1033 MASS. AVE., 3RD FL., CAMBRIDGE, MA 02138	EDUCATION	DC	501(C)(3)	12 TYPE II	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	✓	



**Part III**
**Identification of Related Organizations Taxable as a Partnership (continued)**

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income related, unrelated, excluded from tax under sections 512-514	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) 144 FULTON MME JV LLC (47-4542524) CROWN ACQUISITIONS INC., 667 MADISO, NEW YORK, NY 10065	INVESTMENTS	DE	CAR II HOLDINGS I, LLC	EXCLUDED	(2,137)	26,809,995		✓	N/A		✓	77.72
(2) 170 BROADWAY LLC (46-4145333) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I, LLC	EXCLUDED	20,311	13,305,508		✓	N/A		✓	77.63
(3) 4 BLACKFAN SECONDARY CONDOMINIUM ASSOCIATION, LLC (00-1330897) 180 A LONGWOOD AVENUE, BOSTON, MA 02115	REAL ESTATE	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	EXCLUDED	0	0		✓	N/A	✓		71.09
(4) 441 ROCKAWAY OWNER, LLC (30-0829016) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I, LLC	EXCLUDED	2,645,919	0		✓	N/A		✓	77.63
(5) 522 FULTON REALTY LLC (13-4215034) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	CA 522 INVESTOR LLC	EXCLUDED	1,244,934	27,644,645		✓	N/A		✓	77.72
(6) 947 LINCOLN ROAD, LLC (46-5244987) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I, LLC	EXCLUDED	1,482	2,236,612		✓	N/A		✓	77.63
(7) ADAGE CAPITAL PARTNERS GP, LLC (04- 3574588) 200 CLARENDON ST., 52ND FLOOR, BOSTON, MA 02116	INVESTMENTS	DE	PHEMUS CORPORATION	EXCLUDED	25,232,159	2,676,900,158		✓	N/A		✓	50.17
(8) AMERRA AGRI OPPORTUNITY FUND, LP (27- 3310646) C/O AMERRA CAPITAL MANAGEMENT, 1140, NEW YORK, NY 10036	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	(642,169)	96,266,198		✓	30,925		✓	99.52
(9) APOLLO THUNDER PARTNERS LP (36- 4827348) ONE MANHATTANVILLE ROAD, SUITE 201, PURCHASE, NY 10577	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	4,219,331	93,956,516		✓	N/A		✓	96.97
(10) AR HOLDINGS II, LLC (36-4868496) 11990 SAN VINCENTE BLVD., STE 200, LOS ANGELES, CA 90049	INVESTMENTS	DE	ATLANTIC WSWO II, LLC	EXCLUDED	593,451	23,558,884		✓	N/A		✓	98.85
(11) ATLANTIC CT HOLDINGS II, LLC (46- 2548899) 4343 VON KARMAN AVE, SUITE 200, NEWPORT BEACH, CA 92660	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL II, LLC	EXCLUDED	(54,125)	392,639		✓	N/A		✓	63.51

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income related, unrelated, excluded from tax under sections 512-514	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocation s?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(12) ATLANTIC CT HOLDINGS III, LLC (47-5397308) 4343 VON KARMAN AVE, SUITE 200, NEWPORT BEACH, CA 92660	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL, LLC	EXCLUDED	5,190,462	598,551		✓	N/A		✓	85.33
(13) ATLANTIC CT HOLDINGS, LLC (46-2501216) 4343 VON KARMAN AVE, SUITE 200, NEWPORT BEACH, CA 92660	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL, LLC	EXCLUDED	40,300	281,794		✓	N/A		✓	72.58
(14) ATLANTIC P3 LIFE SCIENCES HOLDINGS, LLC (47-2638594) 4380 LAJOLLA VILLAGE DRIVE, SUITE 2, SAN DIEGO, CA 92122	INVESTMENTS	DE	ATLANTIC WLS, LLC	EXCLUDED	0	235,937,509		✓	N/A		✓	96.84
(15) ATLANTIC REGENT HOLDINGS, LLC (47-2097418) 11990 SAN VICENTE BOULEVARD, SUITE , LOS ANGELES, CA 90049	INVESTMENTS	DE	ATLANTIC WSWO, LLC	EXCLUDED	(965,057)	93,939,808		✓	N/A		✓	95.92
(16) ATLANTIC SCIOTO HOLDINGS, LLC (47-1979711) 230 PARK AVENUE, 12TH FLOOR, NEW YORK, NY 10169	INVESTMENTS	DE	ATLANTIC DEBT INVESTOR, LLC	EXCLUDED	14,416,225	39,536,232		✓	N/A		✓	96.68
(17) ATLANTIC TORONTO LP (35-2384789) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	3,887,734	36,080		✓	N/A		✓	99.99
(18) ATLANTIC US REAL ESTATE, LLC (82-4033944) C/O BAIN CAPITAL RE LP, 200 CLAREND, BOSTON, MA 02116	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	5,429,300	3,061,807,625		✓	N/A		✓	97.04
(19) BAINBRIDGE CC URBANA APARTMENTS, LLC (80-0910794) 12765 W. FOREST HILL BLVD, SUITE 13, WELLINGTON, FL 33414	INVESTMENTS	DE	BLUE ATLANTIC URBANA, LLC	EXCLUDED	0	15,916,084		✓	N/A		✓	85.59
(20) BAYNORTH REALTY FUND IV, LIMITED PARTNERSHIP (04-3423446) 200 CLARENDON STREET, 54TH FLOOR, BOSTON, MA 02116	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	(540,926)	0		✓	N/A		✓	94.92
(21) BCC CAMBRIDGE FINANCING SOLUTION (REVOLVERS), LP (82-3380137) MAPLES FIDUCIARY SERVICES (DELAWARE, WILMINGTON, DE 19807	INVESTMENTS	DE	BCC CAMBRIDGE (GP REVOLVERS) S.A.R.L.	EXCLUDED	189,709	4,031,113		✓	N/A		✓	100.00
(22) BCC CAMBRIDGE FINANCING SOLUTION (TL), LP (82-3376244) MAPLES FIDUCIARY SERVICES (DELAWARE, WILMINGTON, DE 19807	INVESTMENTS	DE	BCC CAMBRIDGE (GP LOANS) S.A.R.L.	EXCLUDED	6,551,057	115,752,841		✓	N/A		✓	100.00

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income related, unrelated, excluded from tax under sections 512-514	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(23) BH INVESTMENTS FUND LLC (04-3070522) 655 THIRD AVENUE - 11TH FLOOR, NEW YORK, NY 10017	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	55,181,151	214,820,420		✓	N/A		✓	100.00
(24) BLACKSTONE EDISON MANAGED PARTNERS, L.P. (81-1172959) C/O THE BLACKSTONE GROUP, 345 PARK , NEW YORK, NY 10154	INVESTMENTS	DE	ATLANTIC BREP VIII, LLC	EXCLUDED	141,656	118,731,132		✓	(4,230)		✓	76.16
(25) BLC FIC FIDC-NP NUC CIDADE DE DEUS S/N, VILA YARA O 06.02990-0	INVESTMENTS		BLC MASTER FUND LP	EXCLUDED	1,884,832	65,012,544		✓	N/A		✓	53.04
(26) BLC II MASTER FUND LP (98-1386749) P.O. BOX 309, UGLAND HOUSE, GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	BLC II FUND B LP	EXCLUDED	(16,941)	13,667,843		✓	N/A		✓	55.61
(27) BLC MASTER FUND LP (98-1251228) P.O. BOX 309, UGLAND HOUSE, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	BLC FUND B LP	EXCLUDED	2,129,624	69,019,569		✓	N/A		✓	57.00
(28) BLUE ATLANTIC ACQUISITION GROUP II LLC (90-0909419) 353 NORTH CLARK STREET, SUITE 730, CHICAGO, IL 60654	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING, LLC	EXCLUDED	0	79,819,390		✓	N/A		✓	95.10
(29) BLUE ATLANTIC ACQUISITION GROUP LLC (27-4668306) 353 NORTH CLARK STREET, SUITE 730, CHICAGO, IL 60654	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING, LLC	EXCLUDED	28,096,364	23,105,763		✓	N/A		✓	95.10
(30) CA ATLANTIC URBAN LV LLC (81-5215845) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	ATLANTIC URBAN LV INVESTMENT, LLC	EXCLUDED	(96,356)	24,997,614		✓	N/A		✓	97.04
(31) CA USQUARE LLC (47-3889463) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	ATLANTIC USQUARE, LLC	EXCLUDED	(3,585,591)	69,683,917		✓	(3,884,117)		✓	87.33
(32) CCC INVESTORS HOLDINGS II, L.P. (47-2033623) C/O CRRF GP II LLC GENERAL PARTNER,, NEWTON LOWER FALLS, MA 02462	INVESTMENTS	DE	ATLANTIC CRI II, LLC	EXCLUDED	0	8,343,974		✓	N/A		✓	100.00
(33) CERBERUS MA PARTNERS, L.P. (36-4762301) C/O CERBERUS CAPITAL MANAGEMENT, L., GEORGE TOWN, GRAND CAYMAN, KYI-9005, CJ	INVESTMENTS	CAYMAN ISLANDS	ATLANTIC CIREP EUROPE, LLC	EXCLUDED	1,441,769	47,278,958		✓	N/A		✓	98.52
(34) CH NBS II LIMITED (81-4342773) C/O CRESTBRIDGE CORP SERVICES LTD., , ST. HELIER, CHANNEL ISLANDS, JE1 0BD, JE	INVESTMENTS	JERSEY	ATLANTIC NBS LIMITED	EXCLUDED	189,520	11,026,699		✓	N/A		✓	87.30
(35) CH NBS LIMITED (98-1207239) C/O CRESTBRIDGE CORP SERVICES LTD., , ST. HELIER, CHANNEL ISLANDS, JE1 0BD, JE	INVESTMENTS	JERSEY	ATLANTIC NBS LIMITED	EXCLUDED	50,045	5,303,437		✓	N/A		✓	77.60

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income related, unrelated, excluded from tax under sections 512-514	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocation s?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(36) CH OCEANSIDE LLC (46-2568911) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	CROWN ATLANTIC 2756 LONG BEACH ROAD LLC	EXCLUDED	136,965	5,051,146		✓	N/A		✓	77.72
(37) CHEROKEE INVESTMENT PARTNERS III PARALLEL FUND, L.P. (71-0890767) 111 EAST HARGETT STREET, SUITE 300, RALEIGH, NC 27601	INVESTMENTS	DE	HPC CHEROKEE VENTURES, LLC	EXCLUDED	(155,389)	476,943		✓	(155,389)		✓	53.05
(38) CORAL SENIOR HOUSING II LLC (32-0410036) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CORAL LIVING II, LLC	EXCLUDED	11,680,916	65,118,162		✓	N/A		✓	96.55
(39) CORAL SENIOR HOUSING III, LLC (38-3931197) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CORAL LIVING III, LLC	EXCLUDED	10,403,853	115,924,782		✓	N/A		✓	96.55
(40) CORAL SENIOR HOUSING IV, LLC (81-4574488) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CORAL LIVING III, LLC	EXCLUDED	733,535	75,357,580		✓	N/A		✓	96.55
(41) CORAL SENIOR HOUSING LLC (27-3934030) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CORAL LIVING, LLC	EXCLUDED	(5,164)	150,767		✓	N/A		✓	67.59
(42) CORAL SENIOR HOUSING V, LLC (82-2658473) 1275 PENNSYLVANIA AVE, NW, 2ND FLOOR, WASHINGTON, DC 20004	INVESTMENTS	DE	CORAL LIVING V, LLC	EXCLUDED	0	9,371,248		✓	N/A		✓	99.50
(43) CORAL-FSP INVESTMENT FUND II, LLC (90-1033350) 178 SOUTH MAIN STREET, SUITE 375, ALPARETTA, GA 30009	INVESTMENTS	DE	CSH PROGRAM REIT II INC.	EXCLUDED	490,610	15,994,950		✓	N/A		✓	82.07
(44) CROSSPOINT TECHNOLOGY HOLDINGS LLC (04-3520886) 300 THIRD AVENUE, SUITE 2, WALTHAM, MA 02451	INVESTMENTS	DE	BAYNORTH REALTY FUND IV, LIMITED PARTNERSHIP	EXCLUDED	(475,510)	36,650,275		✓	N/A		✓	85.43
(45) CROWN 144 FULTON LLC (47-3233984) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	144 FULTON MMEE JV LLC	EXCLUDED	0	25,734,039		✓	N/A		✓	74.64
(46) CROWN ATLANTIC INTL OLIVE LLC (47-1830643) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I, LLC	EXCLUDED	(580,845)	10,014,416		✓	N/A		✓	79.79
(47) CROWN ATLANTIC RETAIL II, LLC (36-4806500) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	ATLANTIC URBAN RETAIL, INC.	EXCLUDED	(3,255,635)	71,334,235		✓	N/A		✓	86.35
(48) CROWN ATLANTIC RETAIL, LLC (46-1605646) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	ATLANTIC URBAN RETAIL, INC.	EXCLUDED	2,537,924	29,231,648		✓	N/A		✓	86.26

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							Yes	No		Yes	No	
(49) CROWN ICS 5TH ACQUISITIONS LLC (47-1827246) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	ATLANTIC URBAN RETAIL, INC.	EXCLUDED	(178,371)	38,563,615		✓	N/A		✓	58.78
(50) CROWN SRP LLC (47-2106149) C/O CROWN ACQUISITIONS INC., 667 MA, NEW YORK, NY 10065	INVESTMENTS	DE	ATLANTIC URBAN RETAIL, INC.	EXCLUDED	(144,148)	2,821,616		✓	N/A		✓	77.63
(51) CVI CHVF LP (80-0941373) 9320 EXCELSIOR BLVD, MS144-7-2, HOPKINS, MN 55343	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	9,973,088	51,750,110		✓	(18,733)		✓	99.99
(52) DS CO-INVESTORS, LLC (55-0911808) 7121 FAIRWAY DRIVE, SUITE 410, PALM BEACH GARDENS, FL 33418	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	(9,398,090)	0		✓	N/A		✓	50.00
(53) EAE ATLANTIC, LLC (36-4743445) C/O A&E REAL ESTATE HOLDINGS LLC, 1, NEW YORK, NY 10024	INVESTMENTS	DE	ATLANTIC WFH INVESTOR, LLC	EXCLUDED	12,121,957	253,760,008		✓	N/A		✓	88.21
(54) EDGE PRINCIPAL INVESTMENTS III PV, LP (47-5253229) 1700 BROADWAY, 37TH FLOOR, NEW YORK, NY 10019	INVESTMENTS	DE	ATLANTIC FUND HOLDINGS, LLC	EXCLUDED	0	0		✓	N/A		✓	85.10
(55) EVOLUTION CREDIT PARTNERS I, LP 125 HIGH STREET, HIGH STREET TOWER,, BOSTON, MA 02210	INVESTMENTS	DE	EVOLUTION CREDIT PARTNERS I (CAYMAN), L.P.	EXCLUDED	(586,173)	138,086,563		✓	N/A		✓	100.00
(56) GBE INVESTMENTS, L.P. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	BLUE MARBLE HOLDINGS CORP.	EXCLUDED	(3,101,024)	227,731,006		✓	N/A		✓	98.90
(57) GERRITY ATLANTIC RETAIL PARTNERS, LLC (27-4257497) 973 LOMAS SANTA FE DRIVE, SOLANA BEACH, CA 92075	INVESTMENTS	DE	ATLANTIC RETAIL WEST, LLC	EXCLUDED	4,874,478	(18,641,856)		✓	N/A		✓	95.37
(58) GREENFIELD BLR FINANCE PARTNERS, L.P. (27-4267038) C/O GREENFIELD PARTNERS, LLC, 2 POS, WESTPORT, CT 06880	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	0	288,588		✓	N/A		✓	69.10



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							Yes	No		Yes	No	
(59) GREENFIELD BLR PARTNERS, L.P. (20-1221910) 2 POST ROAD WEST, WESTPORT, CT 06880	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	27,089	0		✓	N/A		✓	69.10
(60) GUEPARDO MASTER FUND LLC (98-0536488) AV. BRIGADEIRO FARIA LIMA, 3015, 8, SAO PAULO 01452-000	INVESTMENTS	DE	ITAY, LLC	EXCLUDED	(563,662)	32,285,000		✓	N/A		✓	87.07
(61) HAMPDEN INSURANCE PARTNERS I, LP C/O MOURANT OZANNES CORPORATE SERVI, CAMANA BAY, GRAND CAYMAN, KY1-1108, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	1,632	38,862,915		✓	N/A		✓	99.00
(62) HARVARD COMMINGLED ACCOUNT (04-3344621) HMC INC., 600 ATLANTIC AVE., BOSTON, MA 02210	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	EXCLUDED	498,792,691	3,805,080,634		✓	N/A	✓		95.36
(63) HARVARD INVESTMENT ASSOCIATES (04-3507407) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS, INC.	EXCLUDED	161,224	0		✓	(109,875)		✓	100.00
(64) HB INSTITUTIONAL LIMITED PARTNERSHIP (04-3425685) 10 ST. JAMES AVE., STE. 1700, BOSTON, MA 02116	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL HOLDINGS, INC.	EXCLUDED	151,520,840	1,938,665,156		✓	18,741,078		✓	98.03
(65) HLS SPV LLC (47-2205984) 1345 AVENUE OF THE AMERICAS, 42ND F, NEW YORK, NY 10105	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	992,279	11,294,308		✓	N/A		✓	99.44
(66) HMC JUWEEL HOLDINGS, LP (98-1196430) MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	HMC JUWEEL INVESTORS LP	EXCLUDED	290,267	23,338,344		✓	N/A		✓	100.00
(67) ILS PROPERTY & CASUALTY FUND II, L.P. C/O CREDIT SUISSE ASSET MGMT, LLC, NEW YORK, NY 10010-3629	INVESTMENTS		ILS PROPERTY & CASUALTY FEEDER FUND II, L.P.	EXCLUDED	0	121,043,215		✓	N/A		✓	61.33
(68) INDY BLUE EQUITY LLC (45-3668839) C/O U.S. REALTY ADVISORS LLC, 1370, NEW YORK, NY 10019	INVESTMENTS	DE	INDY BLUE MANAGER LLC	EXCLUDED	2,215,214	41,027,818		✓	N/A		✓	69.80

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							Yes	No		Yes	No	
(69) INTERNET ECONOMY HOLDINGS, LLC (82-1208714) PO BOX 171305, SALT LAKE CITY, UT 84117	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	0	41,970,568		✓	N/A		✓	79.57
(70) IRON POINT CO-INVESTMENT I, LLC (45-4748900) 201 MAIN STREET, SUITE 2300, FORT WORTH, TX 76102	INVESTMENTS	DE	ATLANTIC T5 HOLDINGS, LLC	EXCLUDED	381,035	0		✓	N/A		✓	71.57
(71) ISLAND C-III ATLANTIC HOLDINGS LLC (47-1180960) 300 N. MAIN STREET, SUITE 402, GREENVILLE, SC 29601	INVESTMENTS	DE	ATLANTIC C-III, LLC	EXCLUDED	1,141,794	17,295,877		✓	567,653		✓	100.00
(72) JUS BG I - MASTER LP (FKA GAVEA JUS BG 1 - MASTER LP) (46-2781217) 3500 S DUPONT HIGHWAY, DOVER, DE 19901	INVESTMENTS	DE	GAVEA JUS BG 1 - FEEDER LP	EXCLUDED	848,094	3,141,808		✓	N/A		✓	100.00
(73) L-A SATURN ACQUISITION, LP (30-0825127) 2929 ARCH STREET, SUITE 1650, THE C, PHILADELPHIA, PA 19104	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	(6,352,802)	239,942,392		✓	(6,352,802)		✓	65.83
(74) LIQUID REALTY PARTNERS IV (PF1), L.P. (26-0346359) 10 MARKET STREET, #769 CAMANA BAY, GEORGE TOWN, GRAND CAYMAN, KY1-9006, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	(154,948)	0		✓	8,223		✓	100.00
(75) LIQUID REALTY PARTNERS IV INVESTMENTS AIV (PF1), L.P. 199 E. LINDA MESA AVE, #10, DANVILLE, CA 94526	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LIMITED	EXCLUDED	0	0		✓	N/A		✓	100.00
(76) LIQUID REALTY PARTNERS IV INVESTMENTS II AIV (PF1), L.P. 199 E. LINDA MESA AVE, #10, DANVILLE, CA 94526	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP	EXCLUDED	0	0		✓	N/A		✓	100.00
(77) LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1), L.P. (26-0489545) 10 MARKET STREET, #769 CAMANA BAY, GEORGE TOWN, GRAND CAYMAN, KY1-9006, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	0	0		✓	N/A		✓	100.00
(78) LMA RESEARCH COMPLEX PRIMARY CONDOMINIUM ASSOCIATION, LLC (00-1330896) 181 A LONGWOOD AVENUE, BOSTON, MA 02116	REAL ESTATE	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	EXCLUDED	0	0		✓	N/A		✓	64.20

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							Yes	No		Yes	No	
(79) LONGFELLOW ATLANTIC HOLDINGS, LLC (80-0965922) 260 FRANKLIN STREET, SUITE 1920, BOSTON, MA 02210	INVESTMENTS	DE	ATLANTIC SCIENCE, LLC	EXCLUDED	2,547,453	153,789,310		✓	N/A		✓	96.07
(80) LUBERT-ADLER CAPITAL REAL ESTATE FUND III, L.P. (52-2279515) 2929 ARCH STREET, SUITE 1650, THE C, PHILADELPHIA, PA 19104	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	(533,114)	8,703,237		✓	(557,708)		✓	77.86
(81) LUBERT-ADLER REAL ESTATE FUND VII, L.P. (80-0955742) 2929 ARCH STREET, SUITE 1650, THE C, PHILADELPHIA, PA 19104	INVESTMENTS	DE	ATLANTIC LAREF VII, LLC	EXCLUDED	40,139	0		✓	(327,822)		✓	98.04
(82) LUBERT-ADLER/LARAMAR URBAN NEIGHBORHOOD CAPITAL FUND, LP (61-1804548) 171 17TH STREET, SUITE 1575, ATLANTA, GA 30363	INVESTMENTS	DE	ATLANTIC FUND HOLDINGS, LLC	EXCLUDED	(444,010)	4,958,149		✓	N/A		✓	100.00
(83) MCRB LLC (46-1235435) 1503 LBJ FREEWAY, SUITE 300, DALLAS, TX 75234	INVESTMENTS	DE	SAPPHIRE HOSPITALITY, LLC	EXCLUDED	30,161,124	4,924,697		✓	N/A		✓	72.57
(84) MCRRS LLC (27-3637201) 1503 LBJ FREEWAY, SUITE 300, DALLAS, TX 75234	INVESTMENTS	MD	SAPPHIRE HOSPITALITY, LLC	EXCLUDED	38,317,840	638,475		✓	N/A		✓	83.36
(85) MDH ATLANTIC HOLDINGS II, LLC (82-1549241) 3715 NORTHSIDE PARKWAY NW, BUILDING, ATLANTA, GA 30327	INVESTMENTS	DE	ATLANTIC SOUTHEAST INDUSTRIAL II, LLC	EXCLUDED	231,490	25,366,577		✓	N/A		✓	99.00
(86) MDH ATLANTIC HOLDINGS, LLC (46-5214306) 3715 NORTHSIDE PARKWAY NW, BUILDING, ATLANTA, GA 30327	INVESTMENTS	DE	ATLANTIC SOUTHEAST INDUSTRIAL, LLC	EXCLUDED	8,123,047	184,016,119		✓	N/A		✓	95.08
(87) MOUNTAIN CAPITAL PARTNERS NPI, LP (81-0788984) 811 LOUISIANA STREET, SUITE 2550, HOUSTON, TX 77002	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	812,990	134,806,833		✓	(213,254)		✓	73.38
(88) NAVITAS CAPITAL II, LP (30-0934660) 9460 WILSHIRE BLVD., SUITE 850, BEVERLY HILLS, CA 90212	INVESTMENTS	DE	ATLANTIC FUND HOLDINGS, LLC	EXCLUDED	50,600	2,428,891		✓	(7,714)		✓	60.61
(89) NIMBUS WEATHER MASTER FUND, LTD (98-1059620) C/O CONYERS CORPORATE SERVICES (BER, HAMILTON HM11	INVESTMENTS		NIMBUS WEATHER FUND, LTD.	EXCLUDED	847,892	171,797,749		✓	N/A		✓	72.15
(90) OAK 1425 HARRISON STREET PROPERTY, LLC (81-4003488) 220 MONTGOMERY STREET, 20TH FLOOR, SAN FRANCISCO, CA 94104	INVESTMENTS	DE	OAK-MOSSER REIT, INC.	EXCLUDED	(386,309)	15,748,615		✓	N/A		✓	90.25

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							Yes	No		Yes	No	
(91) OAK-MOSSER II, LLC (82-1988562) 220 MONTGOMERY ST., 20TH FLOOR, SAN FRANCISCO, CA 94104	INVESTMENTS	DE	ATLANTIC OAK II, LLC	EXCLUDED	0	9,778,350		✓	N/A		✓	93.00
(92) OAK-MOSSER, LLC (81-3349445) 220 MONTGOMERY STREET, 20TH FLOOR, SAN FRANCISCO, CA 94104	INVESTMENTS	DE	ATLANTIC OAK, LLC	EXCLUDED	0	21,476,558		✓	N/A		✓	90.25
(93) PAG ASIA ALPHA LP (98-1269265) PO BOX 472, 2ND FLOOR, HARBOR PLACE, GEORGE TOWN, GRAND CAYMAN, KY1-1106, CJ	INVESTMENTS	CAYMAN ISLANDS	PAG ASIA ALPHA FEEDER LIMITED	EXCLUDED	2,440,898	118,368,759		✓	N/A		✓	55.39
(94) PREMIER A-1 ST LOUIS HOLDINGS LLC (81-4162579) 3519 FEE FEE RD. #221, BRIDGETON, MO 63044	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS III, LLC	EXCLUDED	(251,318)	17,454,935		✓	N/A		✓	94.79
(95) PREMIER A-2 DMV HOLDINGS, LLC (81-5118269) 1802 CEDAR STREET, LEWES, DE 19958	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS III, LLC	EXCLUDED	4	0		✓	N/A		✓	94.79
(96) PSI ATLANTIC HOLDINGS II, LLC (81-0786898) 530 OAK COURT DRIVE, SUITE 185, MEMPHIS, TN 38117	INVESTMENTS	DE	ATLANTIC SELF STORAGE, LLC	EXCLUDED	0	0		✓	N/A		✓	95.75
(97) PSI ATLANTIC HOLDINGS III, LLC (81-0780333) 530 OAK COURT DRIVE, SUITE 185, MEMPHIS, TN 38117	INVESTMENTS	DE	ATLANTIC SELF STORAGE, LLC	EXCLUDED	(606,786)	63,400,894		✓	N/A		✓	95.75
(98) PSI ATLANTIC HOLDINGS IV-A, LLC (82-1992560) 530 OAK COURT DRIVE, STE 185, MEMPHIS, TN 38117	INVESTMENTS	DE	ATLANTIC SELF STORAGE II, LLC	EXCLUDED	230	20,816,687		✓	N/A		✓	98.67
(99) PSI ATLANTIC HOLDINGS, LLC (46-4391864) 530 OAK COURT DRIVE, SUITE 185, MEMPHIS, TN 38117	INVESTMENTS	DE	ATLANTIC SELF STORAGE, LLC	EXCLUDED	38,476	43,590		✓	N/A		✓	95.75
(100) QUEENS VENTURES, LLC (80-0963664) C/O A&E REAL ESTATE HOLDINGS LLC, 1, NEW YORK, NY 10024	INVESTMENTS	DE	EAE ATLANTIC II, INC.	EXCLUDED	7,166,086	304,167,922		✓	N/A		✓	84.46
(101) RUBY ATLANTIC AJCP HOLDINGS LLC (46-4623957) 133 NORTH JEFFERSON STREET, 4TH FLO, CHICAGO, IL 60661	INVESTMENTS	DE	RUBY ATLANTIC HOSPITALITY LLC	EXCLUDED	68,087,833	0		✓	N/A		✓	68.73
(102) SF MEZZ, LLC (81-1908770) C/O BAIN CAPITAL RE LP, 200 CLAREND, BOSTON, MA 02116	INVESTMENTS	DE	ATLANTIC SF MEZZ, LLC	EXCLUDED	2,380,080	0		✓	N/A		✓	92.19
(103) SOIL INNOVATIONS, LLC (90-0538481) AV. DR. CARDOSO DE MELO, 1340-11, SAO PAULO 0	INVESTMENTS	DE	PHEMUS CORPORATION	EXCLUDED	(975)	0		✓	N/A		✓	100.00
(104) TDC ATLANTIC HOLDINGS, LLC (47-5340743) 5130 SOUTH ALSTON AVENUE, SUITE 210, DURHAM, NC 27713	INVESTMENTS	DE	ATLANTIC SE OFFICE, LLC	EXCLUDED	0	19,635,152		✓	N/A		✓	92.56

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							Yes	No		Yes	No	
(105) TETRIS PROPERTY LP (46-1625319) C/O U.S. REALTY ADVISORS LLC, 1370 , NEW YORK, NY 10019	INVESTMENTS	DE	USRA ATLANTIC NET LEASE CAPITAL CORP	EXCLUDED	871,016	27,434,677		✓	N/A		✓	69.80
(106) THE BREITHORN FUND L.P. (98-0549446) GROUND FLOOR, WINDWARD 1, REGATTA O, GRAND CAYMAN, GRAND CAYMAN, KY1-1201, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	19,761	24,933		✓	N/A		✓	98.98
(107) THE TRITON FUND II NO. 2 L.P. (98-0634601) CHARTER PLACE, 1ST FLOOR, 23-27 SEA, ST. HELIER, JE2 3QL, JE	INVESTMENTS	JERSEY	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	5,887,566	52,167		✓	N/A		✓	100.00
(108) TPRV CAPITAL MASTER FUND, LP C/O MAPLES CORPORATE SERVICES LTD, , GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	TPRV CAPITAL FUND, LTD	EXCLUDED	14,607,811	4,748,366,891		✓	N/A		✓	64.82
(109) USRA ATLANTIC CAPITAL PARTNERS LLC (45-2686195) C/O U.S. REALTY ADVISORS LLC, 1370 , NEW YORK, NY 10019	INVESTMENTS	DE	ATLANTIC NET LEASE INVESTOR, LLC	EXCLUDED	6,406,490	53,647,740		✓	N/A		✓	69.80
(110) WASHINGTON HEIGHTS I, LLC (80-0858078) C/O A&E REAL ESTATE HOLDINGS LLC, 1, NEW YORK, NY 10018	INVESTMENTS	DE	METROPOLITAN PORTFOLIO V, INC. (FKA EAE ATLANTIC I, INC.)	EXCLUDED	(199,941)	14,111,205		✓	N/A		✓	88.21
(111) WBH KIRBY HILL CO-INVESTMENT LLC (14-1933484) 7121 FAIRWAY DRIVE, SUITE 410, PALM BEACH GARDENS, FL 33418	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY, INC.	EXCLUDED	0	(1,481,616)		✓	N/A		✓	100.00
(112) XILOS DAKOTA SEPARATE LIMITED PARTNERSHIP (98-1293611) 11-15 SEATON PLACE, ST. HELIER, JE4 0QH, JE	INVESTMENTS	JERSEY	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	585	3,308,992		✓	N/A		✓	59.06



**Part IV**
**Identification of Related Organizations Taxable as a Corporation or Trust (continued)**

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) 365 CHURCH STREET LIMITED PARTNERSHIP 4711 YONGE STREET, SUITE 1400, TORONTO, ONTARIO, M2N 7E4, CA	INVESTMENTS	CANADA	ATLANTIC TORONTO HOLDINGS INC.	C CORPORATION	9,824,722	4,497,236	50.00	✓	
(2) ADELAIDE-PETER DEVELOPMENTS (98-0684328) 4711 YONGE STREET, SUITE 1400, TORONTO, ONTARIO, M2N 7E4, CA	INVESTMENTS	CANADA	ATLANTIC TORONTO HOLDINGS INC.	C CORPORATION	513,454	860,393	50.00	✓	
(3) AGRICOLA BRINZAL LIMITADA AVENIDA SANTA MARIA 6350, PISO 3, VITACURA, SANTIAGO, CI	INVESTMENTS	CHILE	AGRICOLA E INVERSIONES PAMPA ALEGRE S.A.	C CORPORATION	(482,318)	15,819,884	100.00	✓	
(4) AGRICOLA DURAMEN LIMITADA AVENIDA SANTA MARIA 6350, PISO 3, VITACURA, SANTIAGO, CI	INVESTMENTS	CHILE	AGRICOLA E INVERSIONES PAMPA ALEGRE S.A.	C CORPORATION	29,834	4,556,482	100.00	✓	
(5) AGRICOLA E INVERSIONES PAMPA ALEGRE S.A. AVENIDA SANTA MARIA 6350, PISO 3, VITACURA, SANTIAGO, CI	INVESTMENTS	CHILE	INVERSIONES TRES CUMBRES LTDA.	C CORPORATION	(500,133)	14,237,006	100.00	✓	
(6) AGRICOLA EL CARDONAL LIMITADA (98-1204153) LO FONTECILLA NO. 2014, SUITE 834, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	CLAG (CHILE) SPA	C CORPORATION	(2,363,635)	46,307,309	100.00	✓	
(7) AGRICOLA FUNDO BUCALEMU LIMITADA (98-0639220) DEL INCA 4446, OFFICE 1007, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	CLAG (CHILE) SPA	C CORPORATION	(1,132,257)	67,191,552	100.00	✓	
(8) AGRICOLA LOS RIOS SPA (98-1209592) AVENIDA SANTA MARIA 6350, OFICINA 3, VITACURA, SANTIAGO, CI	INVESTMENTS	CHILE	PHMUS CORPORATIO N	C CORPORATION	(227,992)	9,161,205	100.00	✓	
(9) AGRICOLA RAPEL LIMITADA (98-0639218) AVE. ISIDORA GOYENCHEA NO. 2939, 1, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	CLAG (CHILE) SPA	C CORPORATION	(1,377,786)	24,063,646	100.00	✓	
(10) AGRICOLA RETIRO LIMITADA DEL INCA 4446, OFFICE 1007, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	CLAG (CHILE) SPA	C CORPORATION	(1,385,027)	27,905,807	100.00	✓	
(11) AGRICOLA RIBERA LIMITADA DEL INCA 4446, OFFICE 1007, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	CLAG (CHILE) SPA	C CORPORATION	(617,899)	13,353,704	100.00	✓	
(12) AGROFLORESTAL VERDE SUL S.A. RODOVIA RS-473, KM 22, RINCAO SO SA, DISTRICT MATARAZZO PEDRO OSORIO, RIO GRANDE DO SUL, 96360-000, BR	INVESTMENTS	BRAZIL	CATTLEYA, LLC	C CORPORATION	(3,675,782)	32,601,574	100.00	✓	
(13) AQUILA INC. (98-0532782) C/O WALKERS SPV LTD., PO BOX 908GT., GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATIO N	C CORPORATION	822,234	29,166,284	100.00	✓	
(14) AR II REIT, INC (82-1624121) 11990 SAN VINCENTE BLVD., STE 200, LOS ANGELES, CA 90049	INVESTMENTS	DE	AR HOLDINGS II, LLC	C CORPORATION	593,451	66,094,925	98.85	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(15) AR LEGACY REIT, INC. (81-5332102) 11990 SAN VICENTE BOULEVARD, SUITE , LOS ANGELES, CA 90049	INVESTMENTS	DE	ATLANTIC REGENT HOLDINGS, LLC	C CORPORATION	(3,091,744)	121,036,724	95.92	✓	
(16) ARA INC. (98-0543813) C/O WALKERS SPV LTD., PO BOX 908GT,, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	257,177	1,614,970	100.00	✓	
(17) ASH R ONE LLC (30-0949766) 230 PARK AVENUE, 12TH FLOOR, NEW YORK, NY 10169	INVESTMENTS	DE	ATLANTIC SCIOTO HOLDINGS, LLC	C CORPORATION	(93,821)	71,554,861	96.68	✓	
(18) ASIA ALPHA SECRETARIES LIMITED COMMENCE CHAMBERS, PO BOX 2208, ROA, TORTOLA, VQ	INVESTMENTS	VIRGIN ISLANDS	PAG ASIA ALPHA FEEDER LIMITED	C CORPORATION	0	0	55.00	✓	
(19) ASIA LANDMARK SPECIAL FUND LTD C/O OGIER FIDUCIARY SERVICES (CAYMA, CAMANA BAY, GRAND CAYMAN, KY1-9007, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	59,700,303	181,940,470	100.00	✓	
(20) ATLANTIC AVENUE REALTY LTD. (98-0533323) C/O MAPLES & CALDER CORP SERVICES, , GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	257,476	9,175,309	100.00	✓	
(21) ATLANTIC BRIDGE REIT, INC. (81-0810982) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	DE	ATLANTIC US REAL ESTATE, LLC	C CORPORATION	(5,151,019)	85,046,381	97.04	✓	
(22) ATLANTIC CAYMAN LIMITED (98-1219940) C/O MAPLES AND CALDER, PO BOX 309, , GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	ATLANTIC INTERNATIONAL REAL ESTATE, LLC	C CORPORATION	35,582	0	100.00	✓	
(23) ATLANTIC CT REIT II, INC. (47-5565843) 4343 VON KARMAN AVE, SUITE 200, NEWPORT BEACH, CA 92660	INVESTMENTS	DE	ATLANTIC CT HOLDINGS III, LLC	C CORPORATION	5,532,123	0	85.33	✓	
(24) ATLANTIC DV HOLDINGS LTD. (98-1196247) C/O MAPLES AND CALDER, PO BOX 309, , GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	ATLANTIC INTERNATIONAL REAL ESTATE, LLC	C CORPORATION	1,820,010	67,821,038	100.00	✓	
(25) ATLANTIC EUROPE INVESTMENTS GP LIMITED C/O BURNES LLP, 50 LOTHIAN ROAD, F, EDINBURGH, EH39WJ, UK	INVESTMENTS	UNITED KINGDOM (ENGLAND, NORTHERN IRELAND, SCOTLAND, AND WALES)	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	0	0	100.00	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(26) ATLANTIC EUROPE INVESTMENTS LP (98-0670648) C/O BURNES LLP, 50 LOTHIAN ROAD, F, EDINBURGH, EH39WJ, UK	INVESTMENTS	UNITED KINGDOM (ENGLAND, NORTHERN IRELAND, SCOTLAND, AND WALES)	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	8,462,113	25,740,331	100.00	✓	
(27) ATLANTIC FM LTD. (98-1249059) C/O MAPLES AND CALDER, PO BOX 309, , GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	ATLANTIC INTERNATIONAL REAL ESTATE, LLC	C CORPORATION	110,962	0	100.00	✓	
(28) ATLANTIC NBS LIMITED (98-1220176) C/O CRESTBRIDGE CORP SERVICES LTD, , ST. HELIER, CHANNEL ISLANDS, JE1 0BD, JE	INVESTMENTS	JERSEY	ATLANTIC US REAL ESTATE, LLC	C CORPORATION	851,969	0	97.04	✓	
(29) ATLANTIC NREP II LTD. (98-1273705) C/O MAPLES AND CALDER SERVICES LTD,, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	ATLANTIC INTERNATIONAL REAL ESTATE, LLC	C CORPORATION	45,773	0	100.00	✓	
(30) ATLANTIC P3 PROGRAM REIT, INC. (47-2704934) 4380 LAJOLLA VILLAGE DRIVE, SUITE 2, SAN DIEGO, CA 92122	INVESTMENTS	DE	ATLANTIC P3 LIFE SCIENCE HOLDINGS, LLC	C CORPORATION	(18,374,264)	557,564,369	96.84	✓	
(31) ATLANTIC P3 TRS, LLC (81-1202899) 4380 LAJOLLA VILLAGE DRIVE, SUITE 2, SAN DIEGO, CA 92122	INVESTMENTS	DE	ATLANTIC P3 PROGRAM REIT, INC.	C CORPORATION	(1,086,667)	2,022,645	96.84	✓	
(32) ATLANTIC REGENT REIT, INC. (32-0464661) 11990 SAN VICENTE BOULEVARD, SUITE , LOS ANGELES, CA 90049	INVESTMENTS	DE	ATLANTIC REGENT HOLDINGS, LLC	C CORPORATION	311,870	140,746,080	95.92	✓	
(33) ATLANTIC TORONTO 365 CHURCH STREET GENERAL PARTNER INC. 355 BURNARD STREET, STE 1900, VANCOUVER, BC, V6C 2G8, CA	INVESTMENTS	CANADA	ATLANTIC TORONTO HOLDINGS INC.	C CORPORATION	0	45	99.99	✓	
(34) ATLANTIC TORONTO A-P GENERAL PARTNER INC. (98-0668180) 355 BURNARD STREET, STE 1900, VANCOUVER, BC, V6C 2G8, CA	INVESTMENTS	CANADA	ATLANTIC TORONTO HOLDINGS INC.	C CORPORATION	0	4	99.99	✓	
(35) ATLANTIC TORONTO GRENVILLE GENERAL PARTNER INC. 355 BURNARD STREET, STE 1900, VANCOUVER, BC, V6C 2G8, CA	INVESTMENTS	CANADA	ATLANTIC TORONTO HOLDINGS INC.	C CORPORATION	0	45	99.99	✓	
(36) ATLANTIC TORONTO HOLDINGS INC. (98-0668178) 355 BURNARD STREET, STE 1900, VANCOUVER, BC, V6C 2G8, CA	INVESTMENTS	CANADA	ATLANTIC TORONTO LP	C CORPORATION	0	9,885,811	99.99	✓	
(37) ATLANTIC URBAN RETAIL, INC. (32-6261983) C/O BAIN CAPITAL RE LP, 200 CLAREND, BOSTON, MA 02116	INVESTMENTS	DE	ATLANTIC URBAN RETAIL HOLDINGS, LLC	C CORPORATION	(1,578,306)	46,659,666	97.04	✓	
(38) BAINBRIDGE CC URBANA APARTMENTS REIT, INC. (47-1171921) 12765 WEST FOREST HILL BLVD, SUITE , WELLINGTON, FL 33414	INVESTMENTS	DE	BAINBRIDGE CC URBANA APARTMENTS , LLC	C CORPORATION	(718,259)	41,545,709	85.59	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(39) BCC CAMBRIDGE (GP LOANS) S.A.R.L (98-1422127) 6D, ROUTE DE TREVES, SENNINGERBERG, L-2633, LU	INVESTMENTS	LUXEMBOURG	LUXCO LENDING FUND SARL	C CORPORATION	(27,723)	494,826	100.00	✓	
(40) BCC CAMBRIDGE (GP REVOLVERS) S.A.R.L. (98-1422143) 6D, ROUTE DE TREVES, SENNINGERBERG, L-2633, LU	INVESTMENTS	LUXEMBOURG	LUXCO LENDING FUND SARL	C CORPORATION	(34,780)	73,269	100.00	✓	
(41) BLACK KITE PTY LTD C/O DLA PHILIPS FOX, LEVEL 38, 201, SYDNEY, NSW 2000, AS	INVESTMENTS	AUSTRALIA	BLUE MARBLE HOLDINGS CORP.	C CORPORATION	0	0	100.00	✓	
(42) BLACK KITE TRUST (98-6063158) C/O DLA PHILIPS FOX, LEVEL 38, 201, SYDNEY, NSW 2000, AS	INVESTMENTS	AUSTRALIA	SWT LP	C CORPORATION	(1,065,710)	59,753,897	100.00	✓	
(43) BLC FUND B LP (98-1251361) P.O. BOX 309, UGLAND HOUSE, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	ITAY, LLC	C CORPORATION	2,670,004	94,027,489	71.26	✓	
(44) BLC II FUND B LP (98-1386349) P.O. BOX 309, UGLAND HOUSE, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	(748,417)	19,450,443	79.13	✓	
(45) BLUE ATLANTIC INVESTORS II, INC. (46-1452116) 353 NORTH CLARK STREET, SUITE 730, CHICAGO, IL 60654	INVESTMENTS	DE	BLUE ATLANTIC ACQUISITION GROUP II LLC	C CORPORATION	963,953	190,295,152	95.10	✓	
(46) BLUE ATLANTIC INVESTORS, INC. (45-1022813) 353 NORTH CLARK STREET, SUITE 730, CHICAGO, IL 60654	INVESTMENTS	MD	BLUE ATLANTIC ACQUISITION GROUP LLC	C CORPORATION	36,816,963	44,340,678	94.91	✓	
(47) BLUE ATLANTIC SHUTTLE II, LLC (36-4851337) 353 NORTH CLARK STREET, SUITE 730, CHICAGO, IL 60654	INVESTMENTS	DE	BLUE ATLANTIC INVESTORS II, INC.	C CORPORATION	0	80,349	95.10	✓	
(48) BRODIAEA, INC. (90-0862085) 444 HIGUERA STREET, SUITE 202, SAN LUIS OBISPO, CA 93401	INVESTMENTS	DE	BELLUM, LLC	C CORPORATION	0	239,239,956	100.00	✓	
(49) CAMBRIDGE SQUARE INSTITUTIONAL FUND, LP (98-1370452) ELIAN FIDUCIARY SERVICES (CAYMAN) L, GRAND CAYMAN, KY1-9007, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	(11,502,433)	256,619,635	100.00	✓	
(50) CARACARA LTD. (98-1098610) C/O MAPLES AND CALDER, PO BOX 309, , GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	SOBRALIA LTD.	C CORPORATION	(2,454)	6,850	100.00	✓	
(51) CARACOL AGROPECUARIA LTDA (98-0642730) AV. CARLOS GOMES 1200, SALA 502, AU, CENTRO RIO GRANDE DO SUL, CEP 90480, BR	INVESTMENTS	BRAZIL	GUARA, LLC	C CORPORATION	(7,063,293)	42,646,459	100.00	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(52) CC VII HOLDINGS, LLC (98-1261217) IFS COURT, BANK STREET, TWENTY EIGH, EBENE, 72201, MP	INVESTMENTS	MAURITIUS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	7,242,507	30,784,166	52.66	✓	
(53) CENTRO HARVARD DAVID ROCKEFELLER PARA ESTUDIOS LATINOAMERICANOS, A.C. EDIF. BALMORI, ORIZABA 101-102 COL., MEXICO CITY D.F., MX	FACULTY AND STUDENT ACTIVITIES	MEXICO	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C CORPORATION	0	0	100.00	✓	
(54) CHARITABLE LEAD TRUSTS (46)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	TRUST	0	0	0.00	✓	
(55) CHARITABLE REMAINDER TRUSTS (813)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	TRUST	0	0	0.00	✓	
(56) CHEVAL SP PARTICIPACOES LTDA RUA DO FORUM, S/N, SALA A, CENTRO, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL ALIMENTOS E BIOENERGIA LTDA.	C CORPORATION	(102,222)	1,766,692	98.90	✓	
(57) CLAG (CHILE) SPA (98-0650099) LO FONTECILLA 201, OFFICE 834, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	CLAG, LLC	C CORPORATION	(6,830,558)	51,893,168	100.00	✓	
(58) COMPOSITION CAPITAL EUROPE FUND C.V. (98-0459793) STRAWINSKYLAAN 1749, WORLD TRADE CE, AMSTERDAM, 1077 XX, NL	INVESTMENTS	NETHERLANDS	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	0	0	58.25	✓	
(59) COMPOSITION CAPITAL EUROPE II FEEDER C.V. (98-0569903) STRAWINSKYLAAN 1749, WORLD TRADE CE, AMSTERDAM, 1077 XX, NL	INVESTMENTS	NETHERLANDS	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	0	0	71.75	✓	
(60) COMPOSITION FEEDER GMBH BORSENSTRASSE 2-4, FRANKFURT AM MAIN, 60313, GM	INVESTMENTS	GERMANY	COMPOSITION CAPITAL EUROPE FUND C.V.	C CORPORATION	(25,501)	963,814	58.25	✓	
(61) COPAYAPU SPA (98-1112517) 2939 AVENIDA ISIDORA GOYENECHEA, 11, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	PALPANA, LLC	C CORPORATION	(94,823)	2,758,502	100.00	✓	
(62) CSH PROGRAM REIT II INC. (30-0783361) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CSH SENIOR HOUSING II LLC	C CORPORATION	12,055,363	113,735,781	96.55	✓	
(63) CSH PROGRAM REIT III INC. (47-0981643) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CSH SENIOR HOUSING III, LLC	C CORPORATION	11,914,829	252,335,774	96.55	✓	
(64) CSH PROGRAM REIT IV INC. (81-4646057) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CORAL SENIOR HOUSING IV, LLC	C CORPORATION	856,426	126,806,536	96.55	✓	



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								Yes	No
(65) CSH TRS HOLDING III, LLC (32-0410113) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CSH PROGRAM REIT II INC.	C CORPORATION	(201,833)	5,279,951	96.55	✓	
(66) CSH TRS HOLDING IV, LLC (35-2508708) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CSH PROGRAM REIT III INC.	C CORPORATION	(2,798,365)	4,168,412	96.55	✓	
(67) CSH TRS HOLDING V, LLC (81-5203398) 1275 PENNSYLVANIA AVENUE NORTH WEST, WASHINGTON, DC 20004	INVESTMENTS	DE	CSH PROGRAM REIT IV INC.	C CORPORATION	(211,413)	354,763	96.55	✓	
(68) DAIRY FARMS PARTNERSHIP (98-0594944) 113 RUTHERFORD RD, PUKEKOHE E, POB , PUKEKOHE, NZ	INVESTMENTS	NEW ZEALAND	DF1 LTD.	C CORPORATION	(2,447,508)	67,956,640	100.00	✓	
(69) DG PARTICIPANTS LTD. (98-1167777) C/O MAPLES CORP. SVCS., P.O. BOX 30, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C CORPORATION	12,184,735	53,263,719	100.00	✓	
(70) EAE ATLANTIC II, INC. (80-0954229) C/O A&E REAL ESTATE HOLDINGS LLC, 1, NEW YORK, NY 10018	INVESTMENTS	DE	EAE ATLANTIC, LLC	C CORPORATION	3,680,437	70,640,073	88.21	✓	
(71) EAE ATLANTIC III, INC. (30-0835462) C/O A&E REAL ESTATE HOLDINGS LLC, 1, NEW YORK, NY 10018	INVESTMENTS	DE	EAE ATLANTIC, LLC	C CORPORATION	(5,930,659)	218,676,185	88.21	✓	
(72) EAE ATLANTIC IV, INC. (36-4797540) C/O A&E REAL ESTATE HOLDINGS LLC, 1, NEW YORK, NY 10018	INVESTMENTS	DE	EAE ATLANTIC, LLC	C CORPORATION	(5,152,747)	124,575,776	88.21	✓	
(73) EAE ATLANTIC TRS, LLC (38-3978612) C/O A&E REAL ESTATE HOLDINGS LLC, 1, NEW YORK, NY 10018	INVESTMENTS	DE	EAE ATLANTIC IV, INC.	C CORPORATION	15,121	44,309	88.21	✓	
(74) EASTERN ROSELLA TRUST (98-1131698) LEVEL 25, 20 BOND STREET, SYDNEY, NSW 2000, AS	INVESTMENTS	AUSTRALIA	GREEN ROSELLA TRUST	C CORPORATION	0	24,517,599	100.00	✓	
(75) ECO CEBACO, S.A. CALLE 52 Y ELVIRA MENDEZ, PO BOX 08, PM	INVESTMENTS	PANAMA	NICATECA, INC.	C CORPORATION	(113,467)	26,834,325	100.00	✓	
(76) ECUADOR TIMBER, LP (98-0458318) MAPLES CORPORATE SERVICES LTD, PO B, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PHEMUS CORPORATION	C CORPORATION	496,344	67,703,478	80.00	✓	
(77) EL MARIA, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(2,874)	617,672	100.00	✓	
(78) EMBARCADERO CAPITAL INVESTORS II REIT, INC. (37-1508503) C/O EMBARCADERO CAPITAL PARTNERS, 1, BELMONT, CA 94002	INVESTMENTS	MD	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	(63,087)	0	50.62	✓	
(79) EMERALD CATASTROPHE FUND, LTD. (98-1194784) C/O NEPHILA CAPITAL LTD, VICTORIA P, HAMILTON, HM 10, BD	INVESTMENTS	BERMUDA	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	(10,217,499)	67,343,274	98.76	✓	
(80) EMPRESA ECOLOGICA DEL ORINOCO S.A.S. CRA 9 NO 77 - 67 OFC 804, BOGOTA, CO	INVESTMENTS	COLOMBIA	TOUCANET S.A.	C CORPORATION	129,130	3,904,257	100.00	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(81) EMPRESAS VERDES ARGENTINA, S.A. SUIPACHA 1111, 18TH FLOOR, CIUDAD A, BUENOS AIRES, C1008, AR	INVESTMENTS	ARGENTINA	PINO, LLC	C CORPORATION	14,265,905	36,569,999	100.00	✓	
(82) ESTANCIA CELINA S.A. SUIPACHA 1111, PISO 18, BUENOS AIRES, C1008AAW, AR	INVESTMENTS	ARGENTINA	LAS MISIONES, SA	C CORPORATION	778,837	4,829,428	100.00	✓	
(83) EVOLUTION CREDIT PARTNERS I (CAYMAN), L.P. (98-1418348) 125 HIGH STREET, HIGH STREET TOWER,, BOSTON, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	(586,905)	101,576,774	100.00	✓	
(84) EVOLUTION CREDIT PARTNERS I SLP, LLC (98-1427934) C/O CO SERVICES CAYMAN LTD., PO BOX, GRAND CAYMAN, GRAND CAYMAN, KY1-1001, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	0	0	100.00	✓	
(85) FLAMENCO SPA (98-1120387) 2939 AVENIDA ISIDORA GOYENECHEA, 11, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	COPAYAPU SPA	C CORPORATION	(2,669)	449,594	100.00	✓	
(86) FLORESTAS DO SUL AGROFLORESTAL LTDA (98-0493906) AV. CARLOS GOMES 1200, SALA 502, AU, CENTRO, RIO GRANDE DO SUL, 90480-001, BR	INVESTMENTS	BRAZIL	CATTLEYA, LLC	C CORPORATION	(94,597,897)	52,532,182	100.00	✓	
(87) FORESTAL BOSQUEPALM CIA LTDA. AVENIDA PATRIA E4-69 Y AMAZONAS, ED, QUITO, EC	INVESTMENTS	ECUADOR	ECUADOR TIMBER, LP	C CORPORATION	(789,878)	25,749,793	79.80	✓	
(88) FORESTAL FORESVERGAL CIA LTDA. AVENIDA PATRIA E4-69 Y AMAZONAS, ED, QUITO, EC	INVESTMENTS	ECUADOR	ECUADOR TIMBER, LP	C CORPORATION	631,212	30,400,970	79.80	✓	
(89) FORTALEZA AGROINDUSTRIAL LTDA. FAZENDA FORTALEZA, S/N - ZONA RURAL, SANTA FILOMENA, PIAUI, CEP 64945, BR	INVESTMENTS	BRAZIL	INSOLO AGROINDUSTRIAL S.A.	C CORPORATION	852,333	10,499,869	100.00	✓	
(90) FRANCOLIN (98-1006384) PO BOX 309, UGLAND HOUSE, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	SHIPPING VENTURE CORPORATION	C CORPORATION	(35)	0	100.00	✓	
(91) FRIENDS OF HARVARD HONG KONG TRUST (47-7237666) 114 MOUNT AUBURN ST., 5TH FL., CAMBRIDGE, HK	TRUST FOR CONTRIBUTIONS	HONG KONG	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	TRUST	0	0	100.00	✓	
(92) FSP-MARLBORO LESSEE, LLC (38-3976284) 178 SOUTH MAIN STREET, SUITE 375, ALPARETTA, GA 30009	INVESTMENTS	DE	CORAL-FSP INVESTMENT FUND II, LLC	C CORPORATION	337,997	3,067,044	82.07	✓	
(93) GALILEIA AGROINDUSTRIAL LTDA. FAZENDA GALILEIA, S/N - ZONA RURAL-, GRANDE DO RIBEIRO, PIAUI, BR	INVESTMENTS	BRAZIL	INSOLO AGROINDUSTRIAL S.A.	C CORPORATION	5,742,659	41,116,513	100.00	✓	
(94) GATEWAY REAL ESTATE FUND III - TE, L.P. (98-0669480) CRICKET SQUARE, HUTCHINS DRIVE, PO , GRAND CAYMAN, GRAND CAYMAN, KY1-1111, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	(1,703,518)	45,556,368	64.93	✓	
(95) GATEWAY V AIV 4 (MAXIMUS), L.P. (98-1391298) 94 SOLARIS AVENUE, CAMANA BAY, PO B, GRAND CAYMAN, GRAND CAYMAN, KY1-1108, CJ	INVESTMENTS	CAYMAN ISLANDS	GKHC INVESTMENT, LLC	C CORPORATION	75,333	2,362,320	99.98	✓	

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								Yes	No
(96) GAVEA INVESTMENT FUND II B L.P. (98-0537951) PO BOX 896, GARDENIA COURT, CAMANA, GEORGE TOWN, GRAND CAYMAN, KY1-1103, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	74,000	1,293,000	100.00	✓	
(97) GAVEA JUS BRAZILIAN GOVERNMENT LIABILITIES FUND II-B LP (98-0702067) PO BOX 896, GEORGE TOWN, GRAND CAYMAN, KY1-1103, CJ	INVESTMENTS	CAYMAN ISLANDS	ITAY, LLC	C CORPORATION	18,986,991	461,274	58.63	✓	
(98) GAXL (HMPEC), LTD. (98-1309328) C/O CLARENDON HOUSE, 2 CHURCH STREE, HAMILTON, HM 11, BD	INVESTMENTS	BERMUDA	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	84,701	61,000	100.00	✓	
(99) GBE DEVELOPMENT I LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS LIMITED	C CORPORATION	0	6,403,775	98.90	✓	
(100) GBE DEVELOPMENT II LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS LIMITED	C CORPORATION	0	652,740	98.90	✓	
(101) GBE DEVELOPMENT III LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS LIMITED	C CORPORATION	0	247,250	98.90	✓	
(102) GBE DEVELOPMENT IV. LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS LIMITED	C CORPORATION	0	3,791,826	98.90	✓	
(103) GBE DEVELOPMENT V LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS LIMITED	C CORPORATION	(28,081)	90,889,642	98.90	✓	
(104) GBE DEVELOPMENT VI LTD. UGLAND HOUSE, SOUTH CHURCH STREET, , GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS LIMITED	C CORPORATION	0	0	98.90	✓	
(105) GBE FAZENDAS LTD. AV. DAS AMERICAS, 700, BL. 5, SALAS, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	GBE PROPERTIES II LTD.	C CORPORATION	(5,246)	3,008,598	98.90	✓	
(106) GBE HOLDINGS LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS LIMITED	C CORPORATION	(155,467)	16,361	98.90	✓	
(107) GBE INVESTMENTS LIMITED MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS, L.P.	C CORPORATION	(53,576)	227,590,977	98.90	✓	
(108) GBE PARTICIPACOES IMOBILIARIAS LTDA. AVENUE OF AMERICAS, NO. 700, OFFICE, RIO DE JANEIRO, CEP 22640-100, BR	INVESTMENTS	BRAZIL	REPRESA PROPERTIES LTD.	C CORPORATION	(242)	0	98.90	✓	
(109) GBE PROJETOS AGRICOLAS II LTDA. AV. DAS AMERICAS, 700, BL. 5, SALAS, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	GBE DEVELOPMENT II LTD.	C CORPORATION	(36,374)	56,678	98.90	✓	
(110) GBE PROPERTIES I LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENTS LIMITED	C CORPORATION	0	7,279,040	98.90	✓	

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								Yes	No
(111) GBE PROPERTIES II LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENT S LIMITED	C CORPORATION	0	6,820,144	98.90	✓	
(112) GBE PROPERTIES III LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENT S LIMITED	C CORPORATION	0	1,582,400	98.90	✓	
(113) GBE PROPERTIES IV LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENT S LIMITED	C CORPORATION	0	10,309,336	98.90	✓	
(114) GBE PROPERTIES V LTD. MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENT S LIMITED	C CORPORATION	0	9,593,300	98.90	✓	
(115) GBE PROPERTIES VI LTD. UGLAND HOUSE, SOUTH CHURCH STREET, , GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENT S LIMITED	C CORPORATION	0	0	98.90	✓	
(116) GBE PROPERTIES VII LTD. SUITE 3212, 53 MARKET STREET, CAMAN, GRAND CAYMAN, GRAND CAYMAN, KY1-1203, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENT S LIMITED	C CORPORATION	(1,622)	0	98.90	✓	
(117) GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS BAHIA LTDA. AV. DAS AMERICAS 700, BLOCO 5, SALA, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL PROPRIEDAD ES LTDA.	C CORPORATION	(241)	3,696,675	98.90	✓	
(118) GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS MARANHÃO LTDA. AVENUE OF AMERICAS, NO. 700, OFFICE, RIO DE JANEIRO, CEP 22640-100, BR	INVESTMENTS	BRAZIL	GBE PROPRIEDAD ES HOLDINGS MARANHÃO LTDA.	C CORPORATION	(217)	0	98.90	✓	
(119) GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS PIAUI LTDA. AV. DAS AMERICAS 700, BLOCO 5, SALA, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL PROPRIEDAD ES LTDA.	C CORPORATION	(27,099)	4,150,651	98.90	✓	
(120) GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS TOCANTINS LTDA. AV. DAS AMERICAS 700, BLOCO 5, SALA, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL PROPRIEDAD ES LTDA.	C CORPORATION	(227)	11,823,936	98.90	✓	
(121) GBE PROPRIEDADES E EMPREENDIMENTOS MINAS GERAIS LTDA. AV. DAS AMERICAS 700, BLOCO 5, SALA, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL PROPRIEDAD ES LTDA.	C CORPORATION	(2,468)	9,490,527	98.90	✓	
(122) GBE PROPRIEDADES GUADALUPE LTDA AV. DAS AMERICAS 700, BLOCO 5, SALA, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL PROPRIEDAD ES LTDA.	C CORPORATION	(1,458)	5,131,035	98.90	✓	
(123) GBE PROPRIEDADES HOLDINGS BAHIA LTDA. AVENUE OF AMERICAS, NO. 700, OFFICE, RIO DE JANEIRO, CEP 22640-100, BR	INVESTMENTS	BRAZIL	GBE PROPERTIES III LTD.	C CORPORATION	(379)	0	98.90	✓	
(124) GBE PROPRIEDADES HOLDINGS GUADALUPE LTDA. AVENUE OF AMERICAS, NO. 700, OFFICE, RIO DE JANEIRO, CEP 22640-100, BR	INVESTMENTS	BRAZIL	REPRESA PROPERTIES LTD.	C CORPORATION	(389)	0	98.90	✓	
(125) GBE PROPRIEDADES HOLDINGS MARANHÃO LTDA. AVENUE OF AMERICAS, NO. 700, OFFICE, RIO DE JANEIRO, CEP 22640-100, BR	INVESTMENTS	BRAZIL	GBE PROPERTIES VII LTD.	C CORPORATION	(225)	0	98.90	✓	



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								Yes	No
(126) GBE PROPRIEDADES HOLDINGS TOCANTINS LTDA. AVENUE OF AMERICAS, NO. 700, OFFICE, RIO DE JANEIRO, CEP 22640-100, BR	INVESTMENTS	BRAZIL	GBE PROPERTIES IV LTD.	C CORPORATION	(730)	11,644,802	98.90	✓	
(127) GBE PROPRIEDADES PARTICIPACOES PIAUI LTDA. AVENUE OF AMERICAS, NO. 700, OFFICE, RIO DE JANEIRO, CEP 22640-100, BR	INVESTMENTS	BRAZIL	GBE PROPERTIES I LTD.	C CORPORATION	(249)	0	98.90	✓	
(128) GERRITY ATLANTIC RETAIL PARTNERS, INC. (27-4802513) 973 LOMAS SANTA FE DRIVE, SOLANA BEACH, CA 92075	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS, LLC	C CORPORATION	5,016,607	194,165,573	95.37	✓	
(129) GERRITY RETAIL FUND 2, INC. (46-4417545) 973 LOMAS SANTA FE DRIVE, SOLANA BEACH, CA 92075	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS, LLC	C CORPORATION	7,663,603	551,959,115	95.37	✓	
(130) GRADUATE OXFORD LESSEE LLC (37-1749319) 133 NORTH JEFFERSON STREET, 4TH FLO, CHICAGO, IL 60661	INVESTMENTS	DE	CC-GH OXFORD, LLC	C CORPORATION	(421,621)	256,405	68.73	✓	
(131) GRANARY INVESTMENTS (98-0607880) C/O IFS LIMITED, IFS COURT, TWENTY , CYBERCITY, EBENE, MP	INVESTMENTS	MAURITIUS	DEMETER HOLDINGS CORPORATIO N	C CORPORATION	0	0	100.00	✓	
(132) GRANARY NORMANDIEN (PROPRIETARY) LIMITED (98-0610461) C/O MAITLAND 32 FICKER ROAD, ILLOVO, JOHANNESBURG, 02210, SF	INVESTMENTS	SOUTH AFRICA	DEMETER HOLDINGS CORPORATIO N	C CORPORATION	(1,280,119)	22,983,081	100.00	✓	
(133) GREEN ROSELLA TRUST (98-1126908) LEVEL 25, 20 BOND STREET, SYDNEY, NSW 2000, AS	INVESTMENTS	AUSTRALIA	ROSELLA LTD.	C CORPORATION	753,942	64,156,130	100.00	✓	
(134) GREENGOLD AGRIROM SRL (98-1091760) 24 CONSTANTIN NOICA STREET, ROOM 2 , SIBIU, RO	INVESTMENTS	ROMANIA	GREENGOLD EUROPEAN CAPITAL S.A.	C CORPORATION	61,461	3,413,199	100.00	✓	
(135) GREENGOLD EUROPEAN CAPITAL S.A. 5, RUE GUILLAUME KROLL, SENNINGERBERG, L-1882, LU	INVESTMENTS	LUXEMBOUR G	BELLFLOWER LLC	C CORPORATION	(4,489,772)	12,179,922	100.00	✓	
(136) GREENGOLD FUTURE TREES SRL (98-1206286) 14 BIHORULUI STREET, BLOCK 21, APT , SIBIU, RO	INVESTMENTS	ROMANIA	GREENGOLD EUROPEAN CAPITAL S.A.	C CORPORATION	(636,766)	8,269,419	100.00	✓	
(137) GREENGOLD VALUE FORESTS LATVIA SIA (98-0648693) PRIEDANE, KURMALES PAGASTS, KULDIGA, BRALI, LV-3301, LG	INVESTMENTS	LATVIA	GREENGOLD EUROPEAN CAPITAL S.A.	C CORPORATION	0	0	100.00	✓	
(138) GREENGOLD VALUE FORESTS LITHUANIA, UAB (98-1117259) JOGAILOS G.9, VILNIUS, LT-01116, LH	INVESTMENTS	LITHUANIA	GREENGOLD EUROPEAN CAPITAL S.A.	C CORPORATION	(366,710)	268,403	100.00	✓	
(139) GUANARE A.A.R.L. (98-0641951) MONES ROSES 6937, MONTEVIDEO, 11000, UY	INVESTMENTS	URUGUAY	PHMUS CORPORATIO N	C CORPORATION	9,146,769	42,133,037	100.00	✓	
(140) GUANARE S.A. JUNCAL 1327, FLOOR 22, MONTEVIDEO, 11000, UY	INVESTMENTS	URUGUAY	PHMUS CORPORATIO N	C CORPORATION	20,470,215	89,960,641	100.00	✓	



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								Yes	No
(141) HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI KORU SOKAK, ZORLU CTR., APT 2/D, INSTANBUL, 34340, TU	RESEARCH SUPPORT/EVENT SUPPORT	TURKEY	HARVARD INTERNATIONAL, LLC	C CORPORATION	39,656	38,130	100.00	✓	
(142) HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC, LTD 80 RAFFLES PL., #25-01, UOB PLAZA, SN	SALES SUPPORT	SINGAPORE	HARVARD BUSINESS SCHOOL PUBLISHING CORP.	C CORPORATION	2,018,157	823,364	100.00	✓	
(143) HARVARD BUSINESS SCHOOL PUBLISHING AUSTRALIA PTY., LTD C/O PWC, ONE INTERNATIONAL TOWERS, WATERMANS QUAY, BARANGAROO, NSW 2000, AS	SALES SUPPORT	AUSTRALIA	HARVARD BUSINESS SCHOOL PUBLISHING CORP.	C CORPORATION	429,843	246,087	100.00	✓	
(144) HARVARD BUSINESS SCHOOL PUBLISHING DE MEXICO S.A. DE C.V. BOSQUE DE CIRUELOS 180 PP101, BOSQUES DE LAS LOMAS, DEL MIGUEL HILDALGO, MX	SALES SUPPORT	MEXICO	HARVARD BUSINESS SCHOOL PUBLISHING CORP.	C CORPORATION	1,022,188	456,989	99.99	✓	
(145) HARVARD BUSINESS SCHOOL PUBLISHING EUROPE, LTD 23 SICILIAN AVE., LONDON, UK	SALES SUPPORT	UNITED KINGDOM (ENGLAND, NORTHERN IRELAND, SCOTLAND, AND WALES)	HARVARD BUSINESS SCHOOL PUBLISHING CORP.	C CORPORATION	5,908,608	2,773,513	100.00	✓	
(146) HARVARD BUSINESS SCHOOL PUBLISHING FRANCE SAS 23 RUE DU ROULE, PARIS, FR	SALES SUPPORT	FRANCE	HARVARD BUSINESS SCHOOL PUBLISHING CORP.	C CORPORATION	1,621,990	1,124,259	100.00	✓	
(147) HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE, LTD PIRAMAL TOWER, 7TH FL., PENINSULA C, MUMBAI, 400013, IN	PUBLISHING SUPPORT	INDIA	HARVARD BUSINESS SCHOOL PUBLISHING CORP.	C CORPORATION	2,425,833	1,125,333	99.99	✓	
(148) HARVARD CENTER SHANGHAI CO., LTD 5TH FL. INTL FIN CTR., 8 CENT AVE., SHANGHAI, 200120, CH	RESEARCH SUPPORT/LOGISTICAL SUPPORT FOR EVENTS	CHINA	HARVARD INTERNATIONAL, LLC	C CORPORATION	23,624	6,083,866	100.00	✓	
(149) HARVARD PRIVATE CAPITAL PROPERTIES II, INC. (04-3140558) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	(46,740)	0	100.00	✓	
(150) HARVARD PRIVATE CAPITAL PROPERTIES III, INC. (76-0254935) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	DE	PHEMUS CORPORATION	C CORPORATION	0	0	100.00	✓	
(151) HARVARD UNIVERSITY PRESS OF NEW YORK (13-3784301) HU PRESS, 79 GARDEN ST., CAMBRIDGE, MA 02138	PUBLISHING	NY	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C CORPORATION	0	0	100.00	✓	

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								Yes	No
(152) HARVARD UNIVERSITY PRESS, LTD VERNON HOUSE, 23 SICILIAN AVE., LONDON, UK	BOOK DISTRIBUTION	UNITED KINGDOM (ENGLAND, NORTHERN IRELAND, SCOTLAND, AND WALES)	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C CORPORATION	4,444,427	2,587,208	100.00	✓	
(153) HB CAYMAN LIMITED PO BOX 309 GT, GRAND CAYMAN, BWI CJ, CJ	INVESTMENTS	CAYMAN ISLANDS	HB INSTITUTIONAL LP	C CORPORATION	10,156,643	122,283,154	98.03	✓	
(154) HG GULF FZ, LLC MAKTOUM ACAD.MED. CTR. 2 FL., DUBAI, AE	EDUCATION AND RESEARCH	UNITED ARAB EMIRATES	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES, INC.	C CORPORATION	726,567	358,727	100.00	✓	
(155) HIP BERMUDA REINSURANCE I LIMITED 141 FRONT STREET, 3RD FLOOR, HAMILTON, HM11, BD	INVESTMENTS	BERMUDA	HAMPDEN INSURANCE PARTNERS I, LP	C CORPORATION	(4,375,454)	30,419,253	99.00	✓	
(156) HMC ADAGE MANAGER, INC. (04-3567988) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	DE	PHMUS CORPORATION	C CORPORATION	(456)	0	100.00	✓	
(157) HMC BEEFEATER, INC. (82-0888543) 1209 ORANGE STREET, WILMINGTON, DE 19801	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	2,563,518	14,407,799	100.00	✓	
(158) HMC JUWEEL INVESTORS, LP MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	0	23,109,121	100.00	✓	
(159) HOUND PARTNERS LONG FUND LTD ELIAN FIDUCIARY SERVICES (CAYMAN) L, GRAND CAYMAN, GRAND CAYMAN, KY1-9007, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	51,435,132	348,677,242	51.11	✓	
(160) HUEQUI SPA C/O ANINAT SCHWENCKE & CIA. AV., LO, SANTIAGO, CJ	INVESTMENTS	CAYMAN ISLANDS	COPAYAPU SPA	C CORPORATION	0	4,062	100.00	✓	
(161) HUNTER PATTON LTD. (98-1395917) C/O MAPLES CORP. SVCS., P.O. BOX 30, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C CORPORATION	114,618,310	511,174,319	100.00	✓	
(162) ILS PROPERTY & CASUALTY FEEDER FUND II, L.P. C/O CREDIT SUISSE ASSET MGMT, LLC, , NEW YORK, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	(1,650,942)	54,930,638	72.98	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(163) INSOLO AGROINDUSTRIAL, SA AV. DR. CARDOSO DE MELO, 1340-11, ANDAR, SAO PAULO, CJ 111, BR	INVESTMENTS	BRAZIL	INVESTMENT OS E PARTICIPACOES AGRICOLAS LTDA.	C CORPORATION	16,524,283	150,770,786	100.00	✓	
(164) INVERSIONES CATIVAL, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(2,924)	235,257	100.00	✓	
(165) INVERSIONES HEFEI SAC (98-1111292) AV. PARDO Y ALIAGA 695 DPTO. 11 URB, SAN ISIDORO, LIMA, PE	INVESTMENTS	PERU	MASDEVALLIA LTD.	C CORPORATION	(524,748)	22,399,628	100.00	✓	
(166) INVERSIONES LEFKADA SAC (98-1110859) AV. PARDO Y ALIAGA 695 DPTO. 11 URB, SAN ISIDORO, LIMA, PE	INVESTMENTS	PERU	SOBRALIA LTD.	C CORPORATION	(849,404)	7,202,258	100.00	✓	
(167) INVERSIONES MOSQUETA SAC (98-1110734) AV. PARDO Y ALIAGA 695 DPTO. 11 URB, SAN ISIDORO, LIMA, PE	INVESTMENTS	PERU	MASDEVALLIA LTD.	C CORPORATION	(766,254)	28,153,731	100.00	✓	
(168) INVERSIONES PIRONA SAC (98-1111636) AV. PARDO Y ALIAGA 695 DPTO. 11 URB, SAN ISIDORO, LIMA, PE	INVESTMENTS	PERU	STELIS LTD.	C CORPORATION	(399,214)	15,197,588	100.00	✓	
(169) INVERSIONES SANTA RITA, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(10,563)	1,946,547	100.00	✓	
(170) INVERSIONES TRES CUMBRES LTDA. (98-0446986) ROGER DE FLOR 2736 DP. 8, COMUNA LAS CONDES, SANTIAGO, CI	INVESTMENTS	CHILE	PHMUS CORPORATIO N	C CORPORATION	(6,641,096)	20,092,969	100.00	✓	
(171) IPE AGROINDUSTRIAL LTDA. FAZENDA IPE, S/N - ZONA RURAL-BAIXA, GRANDE DO RIBEIRO, PIAUI, BR	INVESTMENTS	BRAZIL	INSOLO AGROINDUSTRIAL S.A.	C CORPORATION	9,897,175	151,133,733	100.00	✓	
(172) JADE RETAIL, INC. (98-1401548) PO BOX 309, UGLAND HOUSE, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	ATLANTIC US REAL ESTATE, LLC	C CORPORATION	0	0	97.04	✓	
(173) JUS BG I - FEEDER LP (FKA GAVEA JUS BG 1 - FEEDER LP) (98-1018586) PO BOX 896, GEORGE TOWN, GRAND CAYMAN, KY1-1106, CJ	INVESTMENTS	CAYMAN ISLANDS	ITAY, LLC	C CORPORATION	562,582	3,141,808	100.00	✓	
(174) LA JACARANDA, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(2,760)	69,588	100.00	✓	
(175) LA MORA, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(3,599)	689,288	100.00	✓	
(176) LA ZARZA, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(3,964)	3,178,231	100.00	✓	
(177) LAS ACACIAS, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(3,460)	50,617	100.00	✓	
(178) LAS MISIONES, SA SUIPACHA 1111, PISO 18, BUENOS AIRES, C1008AAW, AR	INVESTMENTS	ARGENTINA	BT2 CO., LLC	C CORPORATION	2,773,820	21,501,640	100.00	✓	
(179) LASALLE ASIA OPPORTUNITY CAYMAN I LTD (98-0447511) WALKER HOUSE, 87 MARY STREET, GEORGE TOWN, GRAND CAYMAN, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	(68,874)	323,397	100.00	✓	

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								Yes	No
(180) LIFETIME CENTRECOURT GRENVILLE LIMITED PARTNERSHIP (98-0684331) 22 ST. CLAIR AVENUE EAST, SUITE 101, TORONTO, ONTARIO, M4T 2S3, CA	INVESTMENTS	CANADA	ATLANTIC TORONTO HOLDINGS INC.	C CORPORATION	970,457	4,528,183	50.00	✓	
(181) LINDENE, LTD MAPLES CORPORATE SERVICES LTD, PO B, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	9,596,395	600,478	100.00	✓	
(182) LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP (98-0560775) 199 E. LINDA MESA AVE, #10, DANVILLE, CJ	INVESTMENTS	CAYMAN ISLANDS	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1), L.P.	C CORPORATION	(27,780)	0	100.00	✓	
(183) LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LIMITED (98-0555927) 199 E. LINDA MESA AVE, #10, DANVILLE, CJ	INVESTMENTS	CAYMAN ISLANDS	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1), L.P.	C CORPORATION	(50,003)	0	100.00	✓	
(184) LONGFELLOW ATLANTIC REIT II, INC. (81-2156530) 260 FRANKLIN STREET, SUITE 1520, BOSTON, MA 02210	INVESTMENTS	DE	LONGFELLOW ATLANTIC HOLDINGS, LLC	C CORPORATION	2,104,781	105,057,328	96.07	✓	
(185) LONGFELLOW ATLANTIC REIT, INC. (46-4628691) 260 FRANKLIN STREET, SUITE 1520, BOSTON, MA 02210	INVESTMENTS	DE	LONGFELLOW ATLANTIC HOLDINGS, LLC	C CORPORATION	385,603	249,471,684	96.07	✓	
(186) LONGFELLOW ATLANTIC TRS, LLC (37-1791658) 260 FRANKLIN STREET, SUITE 1520, BOSTON, MA 02210	INVESTMENTS	DE	LONGFELLOW ATLANTIC REIT, INC.	C CORPORATION	59,163	126,594	96.07	✓	
(187) LONGSTOCKING INVESTMENT CORPORATION (52-2116455) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C CORPORATION	(456)	0	100.00	✓	
(188) LONGTERM FOREST PARTNERS CIA. LTDA. AVENIDA PATRIA E4-69 Y AMAZONAS, ED, QUITO, EC	INVESTMENTS	ECUADOR	ECUADOR TIMBER, LP	C CORPORATION	1,396,545	36,676,922	79.80	✓	
(189) LOS ARRAYANES, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(2,760)	1,105	100.00	✓	
(190) LOS LAURELES, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(2,646)	400,970	100.00	✓	
(191) LUXCO LENDING FUND SARL (98-1422156) 6D, ROUTE DE TREVES, SENNINGERBERG, L-2633, LU	INVESTMENTS	LUXEMBOURG	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	(597,715)	50,291,232	100.00	✓	
(192) MAGUARI LTD. (98-1097957) C/O MAPLES AND CALDER, PO BOX 309, , GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	MASDEVALLIA LTD.	C CORPORATION	(2,454)	13,700	100.00	✓	
(193) MASDEVALLIA LTD. (98-1083311) C/O MAPLES AND CALDER, PO BOX 309, , GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PHEMUS CORPORATION	C CORPORATION	(2,454)	61,282,271	100.00	✓	

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								Yes	No
(194) MCRB REAL ESTATE INVESTMENT TRUST INC. (46-1195422) 1503 LBJ FREEWAY, SUITE 300, DALLAS, TX 75234	INVESTMENTS	DE	MCRB LLC	C CORPORATION	34,947,675	15,452,673	72.57	✓	
(195) MCRB TENANT HOLDCO LLC (46-1195591) 1503 LBJ FREEWAY, SUITE 300, DALLAS, TX 75234	INVESTMENTS	DE	MCRB REAL ESTATE INVESTMENT TRUST INC.	C CORPORATION	368,186	714,872	72.57	✓	
(196) MCRS REAL ESTATE INVESTMENT TRUST, INC. (27-3605599) 1503 LBJ FREEWAY, SUITE 300, DALLAS, TX 75234	INVESTMENTS	DE	MCRS LLC	C CORPORATION	49,302,288	0	83.36	✓	
(197) MCRS TENANT HOLDCO LLC (27-3869467) 1503 LBJ FREEWAY, SUITE 300, DALLAS, TX 75234	INVESTMENTS	DE	MCRS REAL ESTATE INVESTMENT TRUST, INC.	C CORPORATION	(126,780)	710,523	83.36	✓	
(198) MDH ATLANTIC DEVELOPMENT REIT II, INC. (82-2117419) 3715 NORTHSIDE PARKWAY NW, BUILDING, ATLANTA, GA 30327	INVESTMENTS	DE	MDH ATLANTIC HOLDINGS II, LLC	C CORPORATION	(18,063)	1,509,096	99.00	✓	
(199) MDH ATLANTIC REIT II, INC. (82-1589729) 3715 NORTHSIDE PARKWAY NW, BUILDING, ATLANTA, GA 30327	INVESTMENTS	DE	MDH ATLANTIC HOLDINGS II, LLC	C CORPORATION	423,247	69,476,665	99.00	✓	
(200) MDH ATLANTIC REIT, INC. (46-5247314) 3715 NORTHSIDE PARKWAY NW, BUILDING, ATLANTA, GA 30327	INVESTMENTS	DE	MDH ATLANTIC HOLDINGS, LLC	C CORPORATION	7,899,814	512,665,663	95.08	✓	
(201) METROPOLITAN PORTFOLIO V, INC. (FKA EAE ATLANTIC I, INC.) (90-0892631) C/O A&E REAL ESTATE HOLDINGS LLC, 1, NEW YORK, NY 10018	INVESTMENTS	DE	EAE ATLANTIC, LLC	C CORPORATION	8,101,390	171,747,378	88.21	✓	
(202) MIRABILIS SA CALLE LAS BEGONIAS NO. 475, DPTO. 7, SAN ISIDORO, LIMA, PE	INVESTMENTS	PERU	PARFEN S.A.	C CORPORATION	7,414	18,976	100.00	✓	
(203) NAZARE AGROINDUSTRIAL LTDA. FAZENDA NAZARE, S/N - ZONA RURAL-SA, FILOMENA, PIAUI, BR	INVESTMENTS	BRAZIL	INSOLO AGROINDUSTRIAL S.A.	C CORPORATION	(328,507)	17,534,664	100.00	✓	
(204) NCH AGRIBUSINESS INVESTORS CORP. (98-0559097) UGLAND HOUSE, SOUTH CHURCH STREET, GEORGETOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD PRIVATE CAPITAL REALTY, INC.	C CORPORATION	13,876,210	0	59.11	✓	
(205) NCH INVESTORS FUND (HU) CORP. C/O MAPLES AND CALDER, PO BOX 309, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PHEMUS CORPORATION	C CORPORATION	460,596	0	97.60	✓	
(206) NEW VERNON INDIA (CAYMAN) FUND LP (20-1577934) C/O NEW VERNON CAPITAL, 2330 PLAZA, JERSEY CITY, NJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	0	0	99.99	✓	
(207) NICARAO I, LTD. (98-0643167) MAPLES CORPORATE SERVICES LTD, PO B, GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	NICARAO, LTD.	C CORPORATION	0	741,652	100.00	✓	



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								Yes	No
(208) NICARAO II, LTD. (98-0643169) MAPLES CORPORATE SERVICES LTD, PO B, GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	NICARAO, LTD.	C CORPORATION	0	741,652	100.00	✓	
(209) NICARAO, LTD. (98-0643164) MAPLES CORPORATE SERVICES LTD, PO B, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	NICATECA, INC.	C CORPORATION	0	35,599,301	100.00	✓	
(210) NICATECA, INC. (98-0520487) C/O WALKERS SPV LIMITED, WALKER HOU, GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PHMUS CORPORATIO N	C CORPORATION	(3,661,640)	7,382,553	100.00	✓	
(211) NICATECA, S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	22,695	2,049,959	100.00	✓	
(212) NIMBUS WEATHER FUND, LTD. (98-1197703) VICTORIA PLACE, 3RD FLOOR WEST, 31 , HAMILTON, HM10, BD	INVESTMENTS	BERMUDA	HARVARD MANAGEMEN T PRIVATE EQUITY CORPORATIO N	C CORPORATION	(11,857,158)	0	93.63	✓	
(213) NOMINA (NO. 1253) LIMITED 40 GRACECHURCH STREET, 5TH FLOOR, LONDON, EC3V 0BT, UK	INVESTMENTS	UNITED KINGDOM (ENGLAND, NORTHERN IRELAND, SCOTLAND, AND WALES)	HAMPDEN INSURANCE PARTNERS I, LP	C CORPORATION	(2,583,542)	55,770,278	99.00	✓	
(214) NORTHERN ROSELLA TRUST (98-6081350) LEVEL 25, 20 BOND STREET, SYDNEY, NSW 2000, AS	INVESTMENTS	AUSTRALIA	GREEN ROSELLA TRUST	C CORPORATION	2,034,077	20,839,740	100.00	✓	
(215) OAK-MOSSER REIT II, INC. (82-2028032) 220 MONTGOMERY ST., 20TH FLOOR, SAN FRANCISCO, CA 94104	INVESTMENTS	DE	OAK-MOSSER II, LLC	C CORPORATION	(86,540)	19,654,924	93.00	✓	
(216) OAK-MOSSER REIT, INC. (81-3362816) 220 MONTGOMERY STREET, 20TH FLOOR, SAN FRANCISCO, CA 94104	INVESTMENTS	DE	OAK-MOSSER, LLC	C CORPORATION	(793,913)	34,234,824	90.25	✓	
(217) OPERA, SA VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(106,636)	17,519,816	100.00	✓	
(218) PAG ASIA ALPHA FEEDER LIMITED PO BOX 472, 2ND FLOOR, HARBOR PLACE, GEORGE TOWN, GRAND CAYMAN, KY1-1106, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMEN T PRIVATE EQUITY CORPORATIO N	C CORPORATION	(2,321,843)	50,766,713	57.06	✓	
(219) PARFEN S.R.L JUNCAL 1392 , MONTEVIDEO, 11000, UY	INVESTMENTS	URUGUAY	AZARA, LLC	C CORPORATION	(26,886,601)	53,250,827	100.00	✓	
(220) PEARL RETAIL, INC. (98-1048757) C/O MAPLES AND CALDER, PO BOX 309, , GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PEARL RETAIL, LLC	C CORPORATION	(158,744,536)	0	97.04	✓	
(221) PINARES A.A.R.L. (98-0641950) JUNCAL 1327, FLOOR 22, MONTEVIDEO, 11000, UY	INVESTMENTS	URUGUAY	PHMUS CORPORATIO N	C CORPORATION	(140,972)	10,192,655	100.00	✓	
(222) POOLED INCOME FUNDS (3)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	TRUST	0	0	0.00	✓	

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								Yes	No
(223) PRADARIA AGROFLORESTAL LTDA. (98-0642732) AVENIDA ALFONSO PENA, 3.504, ROOM 7, CAMPO GRANDE, MS, CEP 79002, BR	INVESTMENTS	BRAZIL	GLOBAL FOREST INVESTMENT S, LLC	C CORPORATION	(42,002,533)	149,950,213	100.00	✓	
(224) PREMIER A-1 SERVICES, LLC (82-1435302) 3519 FEE FEE RD. #221, BRIDGETON, MO 63044	INVESTMENTS	DE	PREMIER A-1 ST LOUIS HOLDINGS LLC	C CORPORATION	218	2,114	94.79	✓	
(225) PSI ATLANTIC SERVICES, LLC (82-1423777) 530 OAK COURT DRIVE, SUITE 185, MEMPHIS, TN 38117	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS III, LLC	C CORPORATION	1,194	5,073	95.75	✓	
(226) PULAR SPA C/O ANINAT SCHWENCKE & CIA. AV., LO, SANTIAGO, CI	INVESTMENTS	CHILE	COPAYAPU SPA	C CORPORATION	(3,098)	424,853	100.00	✓	
(227) REGENT OFFICE FUND II REIT (47-2081357) 11990 SAN VICENTE BLVD., SUITE 200, LOS ANGELES, CA 90049	INVESTMENTS	MD	REGENT OFFICE FUND II BLOCKER LLC	C CORPORATION	(220,216)	603,104	97.04	✓	
(228) REPRESA PROPERTIES LTD. UGLAND HOUSE, SOUTH CHURCH STREET, , GEORGE TOWN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	GBE INVESTMENT S LIMITED	C CORPORATION	(5,113)	83,802,566	98.90	✓	
(229) RETIREMENT PLAN TRUST FOR EMPLOYEES OF HARVARD UNIVERSITY (04-2636388) 1033 MASS. AVE., 3RD FL., CAMBRIDGE, MA 02138	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	TRUST	0	817,398,078	100.00	✓	
(230) RIO MIRA PARTICIPACOES LTDA. AV. DAS AMERICAS 700, BLOCO 5, SALA, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL PROPRIEDADES LTDA.	C CORPORATION	(16,155)	18,427,009	98.90	✓	
(231) ROSELLA HOLD TC PTY LTD. (98-1126654) LEVEL 25, 20 BOND STREET, SYDNEY, NSW 2000, AS	INVESTMENTS	AUSTRALIA	ROSELLA LTD.	C CORPORATION	0	0	100.00	✓	
(232) ROSELLA LTD. (98-1120479) MAPLES CORPORATE SERVICES LTD ,PO B, GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	BLUE MARBLE HOLDINGS CORP.	C CORPORATION	15,855,247	126,314,334	100.00	✓	
(233) ROSELLA SUB TC PTY LTD. (98-1126678) LEVEL 25, 20 BOND STREET, SYDNEY, NSW 2000, AS	INVESTMENTS	AUSTRALIA	ROSELLA HOLD TC PTY LTD.	C CORPORATION	0	0	100.00	✓	
(234) RUBY ATLANTIC AJCP PROGRAM TRS LLC (46-4621060) 133 NORTH JEFFERSON STREET, 4TH FLO, CHICAGO, IL 60661	INVESTMENTS	DE	RUBY ATLANTIC AJCP HOLDINGS LLC	C CORPORATION	(1,467,172)	0	68.73	✓	
(235) RUBY ATLANTIC REIT, INC. (46-4632061) 600 ATLANTIC AVENUE, BOSTON, MA 02210	INVESTMENTS	DE	ATLANTIC US REAL ESTATE, LLC	C CORPORATION	69,892,664	0	100.00	✓	
(236) SCOLOPAX S.R.L. 8 VICTORIEI STREET, B1 42 BIS. APT , BRASOV, RO	INVESTMENTS	ROMANIA	PHEMUS CORPORATION	C CORPORATION	(56,570)	237,127	99.99	✓	
(237) SERRA GRANDE AGROINDUSTRIAL LTDA. FAZENDA SERRA GRANDE, S/N - ZONA RU, RIBEIRO GONCALVES, PIAUI, BR	INVESTMENTS	BRAZIL	INSOLO AGROINDUSTRIAL S.A.	C CORPORATION	0	0	100.00	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(238) SOBRALIA LTD. (98-1084076) C/O MAPLES AND CALDER, PO BOX 309, , GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PHEMUS CORPORATIO N	C CORPORATION	(2,454)	11,584,756	100.00	✓	
(239) SOCIEDAD EXPLOTADORA AGRICOLA SPA (98-0632838) AVE. ISIDORA GOYENECHEA NO. 2939, 1, LAS CONDES, SANTIAGO, CJ	INVESTMENTS	CAYMAN ISLANDS	CLAG (CHILE) SPA	C CORPORATION	158,522	3,564,889	100.00	✓	
(240) SORA LTD. (98-1098256) C/O MAPLES AND CALDER, PO BOX 309, , GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	STELIS LTD.	C CORPORATION	(2,454)	6,850	100.00	✓	
(241) STELIS LTD. (98-1083800) C/O MAPLES AND CALDER, PO BOX 309, , GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	PHEMUS CORPORATIO N	C CORPORATION	(2,454)	18,827,583	100.00	✓	
(242) SUSTAINABLE TEAK PARTICIPACOES LTDA. (98-0639215) AV. CASTELO BRANCO 272, ROOM 3, SA, CACERES, MATO GROSSO, 78200-000, BR	INVESTMENTS	BRAZIL	BRAZIL TEAK, LLC	C CORPORATION	64,216,747	122,027,087	100.00	✓	
(243) TACORA SPA C/O ANINAT SCHWENCKE & CIA. AV., LO, SANTIAGO, CI	INVESTMENTS	CHILE	COPAYAPU SPA	C CORPORATION	(1,351)	509,975	100.00	✓	
(244) TAGUA SPA (98-1120143) 2939 AVENIDA ISIDORA GOYENECHEA, 11, LAS CONDES, SANTIAGO, CI	INVESTMENTS	CAYMAN ISLANDS	COPAYAPU SPA	C CORPORATION	(1,242)	277,273	100.00	✓	
(245) TDCA REIT, INC. (47-5575876) 5130 SOUTH ALSTON AVENUE, SUITE 210, DURHAM, NC 27713	INVESTMENTS	DE	TDC ATLANTIC HOLDINGS, LLC	C CORPORATION	(260,272)	52,912,924	92.56	✓	
(246) TDR SCOTLAND L.P. (98-0471766) C/O TDR CAPITAL LLP, 20 BENTINCK ST, LONDON, W1U 2EU, UK	INVESTMENTS	UNITED KINGDOM (ENGLAND, NORTHERN IRELAND, SCOTLAND, AND WALES)	HARVARD MANAGEMEN T PRIVATE EQUITY CORPORATIO N	C CORPORATION	0	0	75.08	✓	
(247) TERENA SA MONES ROSES 6937, MONTEVIDEO, 11000, UY	INVESTMENTS	URUGUAY	PHEMUS CORPORATIO N	C CORPORATION	(228,900)	46,518,570	100.00	✓	
(248) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE BAHIA LTDA AV. DAS AMERICAS, 700, BL. 5, SALAS, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL ALIMENTOS E BIOENERGIA LTDA.	C CORPORATION	(63,456)	240,951	98.90	✓	
(249) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MARANHAO LTDA FAZENDA SANTO ANONIO DA MANGA, S/N,, MARANHAO, BR	INVESTMENTS	BRAZIL	TERRACAL ALIMENTOS E BIOENERGIA LTDA.	C CORPORATION	(12,223)	42,815	98.90	✓	
(250) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MINAS GERAIS LTDA. FAZENDA FLEXAS, S/N, ZONA RURAL, SAO ROMAO, MINAS GERAIS, CEP 39290-000, BR	INVESTMENTS	BRAZIL	TERRACAL ALIMENTOS E BIOENERGIA LTDA.	C CORPORATION	(500,917)	2,399,145	98.90	✓	
(251) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE PIAUI - ACUCAR E ALCOOL S.A. AV. DAS AMERICAS, 700, BL. 5, SALAS, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(756)	635	98.90	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(252) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – AGRIBUSINESS S.A. FAZENDA OITEIROS, S/N, ZONA RURAL, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(780)	72	98.90	✓	
(253) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – ARMAZENS GERAIS LTDA. FAZENDA OITEIROS, S/N, ZONA RURAL, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(611)	127	98.90	✓	
(254) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – BENEFICIAMENTO DE CACAU LTDA. FAZENDA OITEIROS, S/N, ZONA RURAL, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(534)	112	98.90	✓	
(255) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – ENERGIA S.A. RUA DO FORUM, S/N, SALA A, CENTRO, GUADALUPE, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(780)	103	98.90	✓	
(256) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – ETANOL DE SEGUNDA GERACAO LTDA. FAZENDA OITEIROS, S/N, ZONA RURAL, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(534)	112	98.90	✓	
(257) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – FLORESTAL S.A. FAZENDA OITEIROS, S/N, ZONA RURAL, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(607)	71	98.90	✓	
(258) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – INFRAESTRUTURA LTDA. FAZENDA OITEIROS, S/N, ZONA RURAL, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(534)	46	98.90	✓	
(259) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – INFRAESTRUTURA DE IRRIGACAO S.A. FAZENDA OITEIROS, S/N, ZONA RURAL, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(592)	44	98.90	✓	
(260) TERRACAL ALIMENTOS E BIOENERGIA – UNIDADE PIAUI – PASTA DE TOMATE S.A. FAZENDA OITEIROS, S/N, ZONA RURAL, GUADALUPE, CEP 64840-000, BR	INVESTMENTS	BRAZIL	TERRACAL - PIAUI S.A.	C CORPORATION	(769)	94	98.90	✓	
(261) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE PIAUI LTDA RUA ALVARO MENDES, N 2346, SALA C. , TERESINA-PL, BR	INVESTMENTS	BRAZIL	TERRACAL ALIMENTOS E BIOENERGIA LTDA.	C CORPORATION	(2,076,797)	2,965,294	98.90	✓	
(262) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE TOCANTINS LTDA. AV. DAS AMERICAS, 700, BL. 5, SALAS, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	TERRACAL ALIMENTOS E BIOENERGIA LTDA.	C CORPORATION	11,088	2,763,047	98.90	✓	
(263) TERRACAL ALIMENTOS E BIOENERGIA LTDA. AV. DAS AMERICAS, 700, BL. 5, SALAS, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	GBE DEVELOPMEN T V LTD.	C CORPORATION	(5,591,003)	10,473,283	98.90	✓	
(264) TERRACAL PARTICIPACOES LTDA AV. DAS AMERICAS 700, BLOCO 5, SALA, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	REPRESA PROPERTIES LTD.	C CORPORATION	(208)	3,805	98.90	✓	
(265) TERRACAL PROPRIEDADES LTDA. AV. DAS AMERICAS 700, BLOCO 5, SALA, BARRA DA TIJUCA, RIO DE JANEIRO, BR	INVESTMENTS	BRAZIL	REPRESA PROPERTIES LTD.	C CORPORATION	(59,439)	40,940,295	98.90	✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(266) TINAMOU (98-1014421) PO BOX 309, UGLAND HOUSE, GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	FRANCOLIN	C CORPORATION	0	0	100.00	✓	
(267) TOUCANET SA PLAZA 2000, 16TH FLOOR, 50TH STREET, PANAMA, PM	INVESTMENTS	PANAMA	PHEMUS CORPORATION	C CORPORATION	(597,809)	2,100,648	100.00	✓	
(268) TPRV CAPITAL FUND, LTD C/O MAPLES CORPORATE SERVICES LTD., , GRAND CAYMAN, GRAND CAYMAN, KY1-1104, CJ	INVESTMENTS	CAYMAN ISLANDS	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C CORPORATION	(4,254,453)	393,719,837	66.01	✓	
(269) TUNUYAN S.A. VILLA FINTANA, DEL CLUB TERRAZA 2 C, MANAGUA, NU	INVESTMENTS	NICARAGUA	NICARAO, LTD.	C CORPORATION	(19,452)	4,850,888	100.00	✓	
(270) UNITECA AGROFLORESTAL, SA AVE. GOVERNADOR PONCE DE ARRUDA, 1., MATO GROSSO, 78110-971, BR	INVESTMENTS	BRAZIL	SUSTAINABLE TEAK PARTICIPACAOES LTDA	C CORPORATION	3,939,385	36,243,623	90.56	✓	
(271) USRA ATLANTIC NET LEASE CAPITAL CORP (45-2732642) C/O U.S. REALTY ADVISORS LLC, 1370 , NEW YORK, NY 10019	INVESTMENTS	DE	USRA ATLANTIC CAPITAL PARTNERS LLC	C CORPORATION	6,227,569	119,083,915	69.80	✓	
(272) VISTA VERDE AGROINDUSTRIAL LTDA. RODOVIA TRASCERRADO KM 120 - ROOM , PALMEIRA DO PIAUI, PIAUI, BR	INVESTMENTS	BRAZIL	INSOLO AGROINDUSTRIAL S.A.	C CORPORATION	1,451,292	26,463,121	100.00	✓	
(273) WESTERN ROSELLA TRUST (98-1126861) LEVEL 25, 20 BOND STREET, SYDNEY, NSW 2000, AS	INVESTMENTS	AUSTRALIA	GREEN ROSELLA TRUST	C CORPORATION	19,683,750	139,229,280	100.00	✓	
(274) WOOD VILLAGE SUB III GARP, LLC (90-0906261) 973 LOMAS SANTA FE DRIVE, SOLANA BEACH, CA 92075	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS, INC.	C CORPORATION	(15,560)	963,229	95.37	✓	
(275) WOOD VILLAGE SUB IV GARP, LLC (35-2459520) 973 LOMAS SANTA FE DRIVE, SOLANA BEACH, CA 92075	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS, INC.	C CORPORATION	(5,485)	619,900	95.37	✓	
(276) YANTELES SPA C/O ANINAT SCHWENCKE & CIA. AV., LO, SANTIAGO, CI	INVESTMENTS	CHILE	COPAYAPU SPA	C CORPORATION	0	4,062	100.00	✓	



**Part V**
**Transactions with Related Organizations (continued)**

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount Involved	(d) Method of determining amount involved
(6) AMERICAN REPERTORY THEATRE COMPANY, INC.	M	543,292	CASH
(7) ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD	R	720,000	CASH
(8) BLUE MARBLE HOLDING CORP.	R	5,999,876	CASH
(9) BLUE MARBLE HOLDING CORP.	S	15,713,391	CASH
(10) BOTSWANA-HARVARD AIDS INSTITUTE	R	6,953,880	CASH
(11) CENTRE RECHERCHE EUROPEEN DE LA HBS	B	1,810,556	CASH
(12) CENTRO HARVARD-D. ROCKEFELLAR PARA ESTUDIOS LATINAMERICANOS, A.C.	R	251,246	CASH
(13) DEMETER HOLDINGS CORP.	R	91,233,448	CASH
(14) DEMETER HOLDINGS CORP.	S	21,062,071	CASH
(15) DOYUKAI FUND FOR HARVARD, INC.	B	180,000	CASH
(16) DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH, INC.	C	5,240,902	CASH
(17) DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH, INC.	O	283,648	COST
(18) FRIENDS OF HARVARD HONG KONG TRUST	S	2,765,950	CASH
(19) FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN. DE EMPRESA	B	677,000	CASH
(20) FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN. DE EMPRESA	O	169,131	COST
(21) FUNDACION DRCLAS CHILE	R	630,000	CASH
(22) GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH, INC.	C	2,472,000	CASH
(23) GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH, INC.	O	350,238	COST
(24) HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	A	1,473,391	CASH
(25) HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	B	1,025,000	CASH
(26) HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	L	1,168,548	COST
(27) HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	Q	4,154,487	COST
(28) HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	S	177,231	CASH
(29) HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI	M	851,232	COST
(30) HARVARD BUSINESS SCHOOL INTERACTIVE, INC.	S	34,643,179	CASH
(31) HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC	P	681,084	COST
(32) HARVARD BUSINESS SCHOOL PUBLISHING CORP.	A	15,734,173	CASH
(33) HARVARD BUSINESS SCHOOL PUBLISHING CORP.	G	763,997	COST
(34) HARVARD BUSINESS SCHOOL PUBLISHING CORP.	H	6,971,839	COST
(35) HARVARD BUSINESS SCHOOL PUBLISHING CORP.	O	251,593	COST
(36) HARVARD BUSINESS SCHOOL PUBLISHING CORP.	P	602,210	COST
(37) HARVARD BUSINESS SCHOOL PUBLISHING CORP.	Q	13,955,001	COST

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount Involved	(d) Method of determining amount involved
(38) HARVARD BUSINESS SCHOOL PUBLISHING CORP.	S	45,246,971	CASH
(39) HARVARD BUSINESS SCHOOL PUBLISHING EUROPE	N	182,703	COST
(40) HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD	O	72,279	COST
(41) HARVARD BUSINESS SCHOOL PUBLISHING MEXICO	P	200,638	COST
(42) HARVARD CENTER SHANGHAI CO., LTD	M	3,026,490	COST
(43) HARVARD COMMINGLED ACCOUNT	R	727,320,981	CASH
(44) HARVARD DEDICATED ENERGY LIMITED	E	1,323,975	CASH
(45) HARVARD DEDICATED ENERGY LIMITED	H	17,953,395	COST
(46) HARVARD GLOBAL RESEARCH SUPPORT SERVICES INC.	P	4,844,618	COST
(47) HARVARD MAGAZINE, INC.	A	130,076	COST
(48) HARVARD MAGAZINE, INC.	R	1,339,158	CASH
(49) HARVARD MANAGEMENT COMPANY	S	127,934,955	CASH
(50) HARVARD MANAGEMENT PRIVATE EQUITY CORP.	R	3,589,257,517	CASH
(51) HARVARD MANAGEMENT PRIVATE EQUITY CORP.	S	8,984,713,711	CASH
(52) HARVARD NEURODISCOVERY CENTER, INC.	C	175,398	CASH
(53) HARVARD NEURODISCOVERY CENTER, INC.	N	1,186,306	COST
(54) HARVARD NEURODISCOVERY CENTER, INC.	O	707,590	COST
(55) HARVARD PRIVATE CAPITAL HOLDINGS, INC	R	170,652,776	CASH
(56) HARVARD PRIVATE CAPITAL HOLDINGS, INC	S	3,653,807	CASH
(57) HARVARD PRIVATE CAPITAL REALTY, INC	R	3,122,820,123	CASH
(58) HARVARD PRIVATE CAPITAL REALTY, INC	S	744,088,441	CASH
(59) HARVARD REAL ESTATE - ALLSTON, INC.	D	46,172,113	CASH
(60) HARVARD REAL ESTATE - ALLSTON, INC.	R	1,997,157	CASH
(61) HARVARD REAL ESTATE, INC.	C	218,863	CASH
(62) HARVARD UNIVERSITY PRESS, LTD	D	2,746,234	CASH
(63) HARVARD UNIVERSITY PRESS, LTD	G	2,927,171	COST
(64) HARVARD UNIVERSITY PRESS, LTD	L	100,000	COST
(65) HARVARD UNIVERSITY PRESS, LTD	P	495,385	COST
(66) HARVARD UNIVERSITY PRESS, LTD	S	2,100,000	CASH
(67) HARVARD-YENCHING INSTITUTE	R	800,000	CASH
(68) HUNTER PATTON LTD.	S	396,555,909	CASH
(69) MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER, INC	B	172,399	CASH
(70) MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER, INC		1,425,545	COST
(71) PHEMUS CORP.	R	801,387,094	CASH
(72) PHEMUS CORP.	S	363,177,122	CASH
(73) RED TOP, INC.	E	120,364	CASH
(74) RED TOP, INC.	S	62,600	CASH
(75) STUDENT CLUBS OF HBS, INC.	A	14,475	CASH
(76) STUDENT CLUBS OF HBS, INC.	L	155,726	COST
(77) TRUSTEES FOR HARVARD UNIVERSITY	C	10,456,327	CASH
(78) TRUSTEES FOR HARVARD UNIVERSITY	E	4,190,638	CASH

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount Involved	(d) Method of determining amount involved
(79) TRUSTEES FOR HARVARD UNIVERSITY	L	10,530,345	COST

**Part VII****Supplemental Information.** Provide additional information for responses to questions on Schedule R (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE R, PART IV - IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS A TRUST:	SPLIT INTEREST TRUSTS: THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D.C.

